### FINANCING AGREEMENT for the Programme Interreg V-B Adriatic-Ionian CCI 2014TC16M4TN002

### SPECIAL CONDITIONS

The European Commission, hereinafter referred to as "the Commission", acting on behalf of the European Union, hereinafter referred to as "the Union",

of the one part,

Montenegro, hereinafter referred to as "IPA II beneficiary" of "Montenegro, represented by the Ministry of European Affairs,

of the other part, and

The Italian Republic, hereinafter referred to as "Italy", represented by the Regione Emilia-Romagna, acting as managing authority of the 'Interreg V-B Adriatic-Ionian (ADRION)' transnational cooperation programme,

of the third part,

have agreed as follows:

### Article 1 - The Programme

(1) The Union agrees to finance and Montenegro agrees to accept the financing of the following transnational cooperation programme as set out in Annex I and approved by Commission Implementing Decision C(2015) 7147 of 20 October 2015, as corrected by Corrigendum C(2017) 12529 of 1 March 2017:

'Interreg V-B Adriatic-Ionian'
CCI: 2014TC16M4TN002
hereinafter referred to as 'the Programme'.

(2) The Programme is financed from the Union Budget under the following basic acts:

Regulation (EU) No 1303/2013 of the European Parliament and of the Council of 17 December 2013 laying down common provisions on the European Regional Development Fund, the European Social Fund, the Cohesion Fund, the European Agricultural Fund for Rural Development and the European Maritime and Fisheries Fund and laying down general provisions on the European Regional Development Fund, the European Social Fund, the Cohesion Fund and

4 ×

the European Maritime and Fisheries Fund and repealing Council Regulation (EC) No 1083/2006<sup>1</sup> (the Common Provisions Regulation, 'CPR') and of acts adopted thereupon;

Regulation (EU) No 1299/2013 of the European Parliament and of the Council of 17 December 2013 on specific provisions for the support from the European Regional Development Fund to the European territorial cooperation goal<sup>2</sup> ('the ETC Regulation') and of acts adopted thereupon;

Article 9(3) of Regulation (EU) No 231/2014 of the European Parliament and of the Council of 11 March 2014 establishing an Instrument for Pre-accession Assistance (IPA II)<sup>3</sup> ('the IPA II Regulation', 'IPA II');

(3) The total estimated cost of the Programme is EUR 117 918 198, and the maximum Union contribution under IPA II to the Programme is set at EUR 15 688 887 as contribution from Heading 4.

The Union contribution shall be split in yearly commitments in accordance with Annex I to this Financing Agreement, Nothing in this Financing Agreement can be interpreted as implying a financial commitment of the Union in relation to credits which have not yet been approved by adoption of the EU budget. The Commission shall inform in writing the managing authority about the adoption of each yearly financial commitment indicated in Annex II.

The Programme requires financial contributions from both the IPA II beneficiary and the Union. The breakdown of the respective financial contributions is set out in Annex III.

### Article 2 - Execution period and eligibility period

- (1) The execution period of this Financing Agreement shall commence on the entry into force of this Financing Agreement and end 12 years after this date.
- (2) In Montenegro expenditure shall be eligible for a contribution from the ERDF assistance<sup>4</sup> if it has been incurred by a beneficiary and paid between 1 January 2014 and 31 December 2023.

### Article 3 - Interpretation

- (1) The provisions of this Agreement and its Annexes shall be interpreted as supplementing and completing the provisions of the regulatory framework provided for under Article 1.
- (2) Where contradictions exist between the provisions in the Special Conditions of this Agreement and in its Annexes, and in particular the provisions in Annex IV (the "General Conditions"), the provisions contained in the Special Conditions of this Agreement shall prevail.

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OJ L 347, 20.12.2013, p. 320.

OJ L 347, 20.12.2013, p. 259.

OJ L 77, 15.03.2014, p. 11.

See definition in point (i) of Article 1(1) of Annex IV to this Financing Agreement: 'ERDF assistance' means the Union support to the Programme from budget lines under the European Regional Development Fund, both the contribution from budget Heading 1b (Economic, social and territorial cohesion) and the contribution from budget Heading 4 (Global Europe) (IPA II).

Where contradictions exist between the provisions of this Agreement and the provisions of the basic acts listed in Article 1(2) or of acts adopted thereupon, the provisions contained in the regulatory framework shall prevail and this Agreement shall be amended or corrected in accordance with Article 73 of the General Conditions.

- (3) Subject to any explicit provision to the contrary in this Agreement, the terms used in this Agreement shall bear the same meaning as attributed to them in the basic acts listed in Article 1(2).
- (4) Subject to any explicit provision to the contrary in this Agreement, references to this Agreement are references to such Agreement as amended, supplemented or replaced from time to time.
- (5) Any references made in this Agreement and its Annexes to European Union instruments are references to such instruments as amended, supplemented or replaced from time to time.
- (6) Headings in this Agreement and in its Annexes have no legal significance and do not affect its interpretation.

### Article 4 - Partial invalidity and unintentional gaps

If a provision of this Agreement is or becomes invalid, or if this Agreement contains unintentional *lacunae*'s, this will not affect the validity of the other provisions of this Agreement.

In accordance with Article 73 of the General Conditions, the Parties will replace any invalid provision or fill any unintentional *lacuna* by a valid provision which comes as close as possible to the purpose of, and intent of, the invalid provision.

### Article 5 - Addresses and Communication

All communications concerning the implementation of this Financing Agreement shall be in writing, shall refer expressly to the Programme as identified in Article 1(1) and shall be sent to the following addresses:

### (a) for the Commission

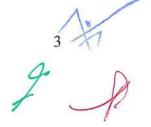
Directorate General for Regional and Urban Policy

B- 1049 Brussels - Belgium

E-mail: REGIO-TRANSNATIONAL-AND-INTERREGIONAL-COOPERATION@ec.europa.eu;

### (b) for Montenegro

Ministry of European Affairs Stanka Dragojevića, 2 81000 Podgorica, Montenegro E-mail: kabinet@mfa.gov.me;



### (c) for Italy

Regione Emilia Romagna Managing authority of the Interreg V-B Adriatic-Ionian programme Viale Aldo Moro, 18 - 40127 Bologna, Italy MAadrion@Regione.Emilia-Romagna.it

### Article 6 - Framework Agreement under IPA II

In accordance with Article 8(6) of the Framework Agreement between the European Commission and Montenegro on the arrangements for implementation of Union financial assistance to Montenegro under the Instrument for Pre-accession Assistance (IPA II) which entered into force on 4 June 2015 (hereafter referred to as "the Framework Agreement"), the rules for implementation of the Programme shall be set out in this Financing Agreement. Consequently the Programme shall be implemented in accordance with the provisions of this Financial Agreement between the European Commission and Montenegro.

This Financing Agreement shall be supplemented by the provisions of the Framework Agreement, in particular where this Financing Agreement does not contain specific provisions on a given issue.

In case of conflict between, on the one hand, the provisions of this Financing Agreement and, on the other hand, the provisions of the Framework Agreement, this Financing Agreement shall take precedence.

### Article 7 - Annexes

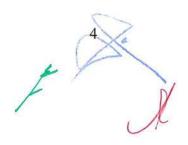
This Financing Agreement is composed of:

- (a) these Special Conditions;
- (b) the following Annexes which form an integral part thereof:
  - i. Annex I: the Interreg V-B Adriatic-Ionian transnational cooperation programme;
  - ii. Annex II: the financial plan (part yearly financial commitments);
  - iii. Annex III: the financial plan (part financial contributions by the Union and the IPA II beneficiaries per priority axis), as corrected by Corrigendum C(2017) 1529 of 1 March 2017;
  - iv. Annex IV: the General Conditions.

### Article 8 - Provisions establishing the applicable programme implementation conditions in accordance with Article 26 of the ETC Regulation

Provisions complementing Annex IV:

(a) In complementing Article 14 of Annex IV, the participating countries have decided that the lead beneficiary for an operation in the Programme can be located in an IPA II beneficiary, as specified in section 9.4 of the Programme.



(b) In complementing Article 23 of Annex IV, with regard to the ceiling for Technical assistance, considering that the allocation of Technical Assistance has been done separately for the Headings 1b (Economic, social and territorial cohesion) and 4 (Global Europe) (IPA II), the Technical assistance appropriation under IPA II is EUR 1 500 000 as foreseen in Article 23 for programmes with a total allocation not exceeding EUR 50 000 000.

### Article 9 - Provisions supplementing Annex IV

Provisions supplementing Annex IV:

- (a) In supplementing Article 12(2) of Annex IV, the participating Member States have decided to apply option (d);
- (b) in supplementing Article 33(1) of Annex IV, the IPA II beneficiary has opted for the use of the Practical Guide to Contract Procedures for EU External Actions;
- (c) in supplementing Article 34(1) of Annex IV, these Special Conditions shall not allow the participation in call for proposals of entities without legal personality;
- (d) in supplementing Article 34(5) of Annex IV, eligibility as defined in that Article is further restricted with regard to the nationality, geographical location or nature of applicants where such restrictions are required by the specific nature and the objectives of the action and where they are necessary for its effective implementation;
- (e) in supplementing Article 40(1) of Annex IV, the participating Member States and the IPA II beneficiary have not authorised the audit authority to carry out directly its functions in the whole of the territory. They have not specified when the audit authority is to be accompanied by an auditor of a Member State or an IPA II beneficiary;
- (f) in supplementing Article 41(2) of Annex IV, the IPA II beneficiary has not authorised the audit authority to carry out directly the functions provided for in Article 127 of Regulation (EU) No 1303/2013 in the whole of the territory covered by the cooperation programme;
- (g) in supplementing Article 44 of Annex IV, the national IPA co-ordinator has not delegated its managing role for co-ordinating the participation of Montenegro in the Programme;
- (h) in supplementing Article 48 of Annex IV, the co-financing rate and the maximum amount of the ERDF assistance per priority axis, per contribution from budget Heading 1b and per contribution from budget Heading 4 (IPA II) are defined as set out on in Annex III;
- (i) in supplementing Article 56(3) of Annex IV, the method chosen for this Programme is the one referred to in point (b) 2nd option of the first subparagraph of that Article;
- (j) in supplementing Article 67(3) of Annex IV, the participating countries have decided not to recover an amount unduly paid if the amount to be recovered from the beneficiary, not including interest, does not exceed EUR 250 in contribution from the ERDF assistance.

5

### Article 10 - Additional Bilateral agreement

Italy and Montenegro have agreed that the detailed arrangements between them do not need to be part of this Financing Agreement on form of a specific Annex, because all issues are sufficiently covered in the Programme, the General and Special Conditions, the Implementation manual for beneficiaries, the Technical Assistance Manual, and the description of the management and control system as well as any further specific implementation documents approved by the Monitoring Committee.

Those detailed arrangements have laid down in an exhaustive way all rules governing the respective relationship between the managing authority (including the technical secretariat), the certifying authority and the audit authority of the Programme and the respective authorities in the IPA II beneficiary.

### Article 11 - Entry into force

This Financing Agreement shall enter into force on the date on which it is signed by the last party.

This Financing Agreement is drawn up in three exemplars in the English language, one being handed to the Commission, one to Montenegro and one to Italy.

For Montenegro:

Aleksandar Andrija Pejović Minister of European Affairs and

National IPA Coordinator

Podgorica, 27 / M./2017

For the Commission:

Marc Lemaître

Director General

Directorate General for Regional and Urban Policy

For Italy:

Francesco Raphael Frieri

General Manager

Regione Emilia Romagna

Bologna, 3.9/11./2017

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### ANNEX I

Total financial appropriation from the ERDF and IPA II per year (in EUR)

Total	83 467 729,00	15 688 887,00	99 156 616,00
2020	16 645 687,00	3 128 782,00	19 774 469,00
2019	16 319 297,00	3 067 432,00	19 386 729,00
2018	15 999 312,00	3 007 287,00	19 006 599,00
2017	15 685 599,00	2 948 320,00	18 633 919,00
2016	8 632 718,00	1 622 636,00	10 255 354,00
2015	10 185 116,00	1 914 430,00	12 099 546,00
2014	00'0	00'0	000
Fund	ERDF	IPA	TOTAL

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EN ANNEX II

Total financial appropriation for the support from the ERDF and IPA II, and the national co-financing for the cooperation programme for each priority axis (in EUR)

				I	or each prio	TOP each priority axis (in EUK)	SUK)			
Priority axis	Fund	Basis for	Union support (a)	National	Indicative breakdown of national	yn of national	Total funding	Co-financing rate	Contributions from third	EIB
		calculation of Union support		counterpart	counterpart		(e)=(a)+(b)	(f)=(a)/(e)	countries	Collitionions
		(Total eligible cost or public eligible cost)		(p)+(c)+(q)	National public funding (c)	National private funding (d)				
_	ERDF	Total	16 693 547,00	2 946 736,00	2 356 736,00	290 000,00	19 640 283,00	85%		0000
1	IPA	Total	2 998 111,00	529 079,00	423 263,00	105.816,00	3 527.190,00	85%		0000
2	ERDF	Total	38 395 155,00	6 775 616,00	6 098 054,00	677 562,00	45 170 771,00	85%		0,00
2	IPA	Total	7 077 221,00	1 248 922,00	1 123 121,00	125 801,00	8 326 143,00	85%		0000
3	ERDF	Total	15 024 191,00	2 651 328,00	2 121 062,00	530 266,00	17 675 519,00	%58		00,00
3	IPA	Total	2 684 333,00	473 706,00	378 965,00	94 741,00	3 158 039,00	%58		0000
4	ERDF	Total	8 346 773,00	1 472 960,00	1 472 960,00	0000	9 819 733,00	%58		0000
4	IPA	Total	1 429 222,00	252 216,00	252 216,00	0,00	1 681 438,00	85%		0000
2	ERDF	Total	5 008 063,00	2 146 313,00	2 146 313,00	0,00	7 154 376,00	%02		00'0
5	IPA	Total	1 500 000,00	264 706,00	264 706,00	0,00	1 764 706,00	85%		0000
Total	ERDF		83 467 729,00	15 992 953,00	14 195 125,00	1 797 828,00	99 460 682,00	83,92%		
Total	IPA		15 688 887,00	2 768 629,00	2 442 271,00	326 358,00	18 457 516,00	85%		
Grand total			99 156 616,00	18 761 582,00	16 637 396,00	2 124 186,00	117 918 198,00	84,09%		





### **European Territorial Cooperation**

### **ADRION**

# Interreg V-B ADRIATIC-IONIAN COOPERATION PROGRAMME 2014-2020

Approved on 20 October 2015



Drafting of the Programme document co-funded by the South East Europe Programme

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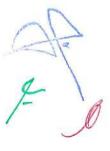
CCI	2014TC16M4TN002
Title	Interreg V-B Adriatic-Ionian cooperation programme 2014-2020
Version	2nd
First Year	2014
Last Year	2020
Eligible from	1 January 2014
Eligible until	31 December 2023
EC Decision Number	
EC Decision Date	
MS amending decision N.	
MS amending date	
MS amending decision entry into forcer date	
NUTS regions covered by the cooperation programme	EL11 Ανατολική Μακεδονία, Θράκη (Anatoliki Makedonia, Thraki)
	EL12 Κεντρική Μακεδονία (Kentriki Makedonia)
	EL13 Δυτική Μακεδονία (Dytiki Makedonia)
	EL14 Θεσσαλία (Thessalia)
	EL21 Ήπειρος (Ipeiros)
	EL22 Ιόνια Νησιά (Ionia Nisia)
	EL23 Δυτική Ελλάδα (Dytiki Ellada)
	EL24 Στερεά Ελλάδα (Sterea Ellada)
	EL25 Πελοπόννησος (Peloponnisos)
	EL30 Αττική (Attiki)
	EL41 Βόρειο Αιγαίο (Voreio Aigaio)
	EL42 Νότιο Αιγαίο (Notio Aigaio)
	EL43 Κρήτη (Kriti)
	HR03 Jadranska Hrvatska
	HR04 Kontinentalna Hrvatska
	ITC4 Lombardia
	ITF1 Abruzzo
	ITF2 Molise
	ITF4 Puglia
	ITF5 Basilicata
	ITF6 Calabria
	ITG1 Sicilia

ITH1	Provincia Autonoma di Bolzano/Bozen
ITH2	Provincia Autonoma di Trento
ITH3	Veneto
ITH4	Friuli-Venezia Giulia
ITH5	Emilia-Romagna
ITI2	Umbria
ITI3	Marche
SI01	Vzhodna Slovenija
SI02	Zahodna Slovenija
	AL Albania BA Bosnia and Herzegovina
	ME Montenegro RS Serbia



### Acronyms

AA	audit authority
ADRION	Adriatic-Ionian Programme
CA	certifying authority
СР	cooperation programme
ENI	European Neighbourhood Instrument
ERDF	European Regional Development Fund
ETC	European Territorial Cooperation
EUSAIR	European Strategy for Adriatic and Ionian Region
<b>ERDF Partner States</b>	Croatia, Greece, Italy, Slovenia
ICT	information and communication technologies
IP	investment priority
IPA	Instrument for Pre-Accession Assistance
IPA Partner States	Albania, Bosnia and Herzegovina, Montenegro, Serbia
JS	joint secretariat
MA	managing authority
MC	monitoring committee
NCP	national contact point
PA	priority axis
Partner States	Croatia, Greece, Italy, Slovenia, Albania, Bosnia and Herzegovina, Montenegro, Serbia
SEA	Strategic Environmental Assessment
RIS3	Research and Innovation Strategies for Smart Specialisation
SEE	South East Programme 2007-2013
SME	Small and Medium sized Enterprises
so	specific objective
SWOT (analysis)	strength, weaknesses, opportunities and threats
TA	technical assistance
то	thematic objective
Lead Partner and Lead be	eneficiary have been used as synonyms
Project Partner and proje	ect beneficiary have been used as synonyms



SECTION 1. STRATEGY FOR THE COOPERATION PROGRAMME'S CONTRIBUTION TO THE UNION STRATE SMART, SUSTAINABLE AND INCLUSIVE GROWTH AND THE ACHIEVEMENT OF ECONOMIC, SOCIAL	
TERRITORIAL COHESION	8
1.1 Strategy for the cooperation programme's contribution to the Union strategy for sustainable and inclusive growth and to the achievement of economic, social and ter	smart, rritorial
cohesion	8
1.1.1. Description of the cooperation programme's strategy for contributing to the deli the Union strategy for smart, sustainable and inclusive growth and for ac economic, social and territorial cohesion	hieving
The context of the programme	
Strategic response by the programme to contribute to EU2020	
Lessons from the past	
Main findings on the economic, territorial and social context of ADRION Area	
Topography and Land uses	
Accessibility	
Logistics efficiency and economic development	
Cultural Heritage	
Tourism 16	. 15
	17
Research and innovation	
EUSAIR Governance	
SWOT analysis of the ADRION area	
Strategy of the transnational ADRION programme	
Overall objective of the Programme	
Type of contribution expected from the ADRION Programme	
Selected Thematic Objectives, Investment Priorities and Specific Objectives	
Horizontal dimensions	
Information and Communication Technologies	
Social cohesion and social innovation	
Data and knowledge management	
Territorial and eco-systemic approach	
Justification of the financial allocation	
SECTION 2. PRIORITY AXES	
Section 2.A.Description of the priority axes other than technical assistance	
2.A.1. Priority Axis 1	
2.A.2. Justification for the establishment of a priority axis covering more than one the objective	. 37
2.A.3. Fund and calculation basis for the Union support	
2.A.4. Investment priority 1.b	
2.A.5.Specific objective corresponding to the investment priority and expected results	
2.A.6.Actions to be supported under the investment priority	
2.A.6.1 A description of the type and examples of actions to be supported and their ex	
contribution to the specific objectives, including, where appropriate, identification of th	
target groups, specific territories targeted and types of beneficiaries	. 41
2.A.6.2. Guiding principles for the selection of operations	
2.A.6.3. Planned use of financial instruments	
2.A.6.4. Planned use of major projects	
2.A.6.5. Output indicators	. 45
2.A.7. Performance framework	. 46
2.A.1. Priority Axis 2	. 47
2.A.2. Justification for the establishment of a priority axis covering more than one the objective	ematic
2.A.3. Fund and calculation basis for the Union support	
2.A.4. Investment Priority 6c	
2.A.5. Specific objective corresponding to the investment priority and expected results	
2.A.6.Actions to be supported under the investment priority	
2.A.6.1 A description of the type and examples of actions to be supported and their ex	
contribution to the specific objectives, including, where appropriate, identification of th	
target groups, specific territories targeted and types of beneficiaries	



	2.A.6.2	The guiding principles for the selection of operations	51
		B.Planned use of financial instruments	
		Planned use of major projects	
	Z.A.6.5	5.Output indicators	
		2.A.4. Investment priority 6d	
		2.A.5. Specific objective corresponding to the investment priority and expected results	
		2.A.6.Actions to be supported under the investment priority	
	2.A.6.1		
		contribution to the specific objectives, including, where appropriate, identification of the	
		target groups, specific territories targeted and types of beneficiaries	57
	2.A.6.2	2. The guiding principles for the selection of operations	59
	2.A.6.3	3.Planned use of financial instruments	61
	2.A.6.4	1. Planned use of major projects	61
		5.Output indicators	
		Performance framework	
		2.A.1. Priority Axis 3	
		2.A.2. Justification for the establishment of a priority axis covering more than one the	
		objective	
		2.A.3. Fund and calculation basis for the Union support	
		2.A.4. Investment priority 7c	
		2.A.5. Specific objective corresponding to the investment priority and expected results	
		2.A.6.Actions to be supported under the investment priority	
	2.A.6.1		
		contribution to the specific objectives, including, where appropriate, identification of the	
		target groups, specific territories targeted and types of beneficiaries	
		2. The guiding principles for the selection of operations	
		3.Planned use of financial instruments	
	2.A.6.4	4. Planned use of major projects	70
	2.A.6.5	5.Output indicators	70
	2.A.7.	Performance framework	71
		2.A.1 Priority Axis 4	72
		2.A.2. Justification for the establishment of a priority axis covering more than one the	
		objective	72
		2.A.3. Fund and calculation basis for the Union support	
		2.A.4. Investment priority 11	
		2.A.5. Specific objective corresponding to the investment priority and expected results	
		2.A.6.Actions to be supported under the investment priority	
	2.A.6.3		
	Z.A.0	contribution to the specific objectives, including, where appropriate, identification of the	
		- 스마리아 Billian Sandra Cara Cara Cara Cara Cara Cara Cara C	
		target groups, specific territories targeted and types of beneficiaries	
		2.The guiding principles for the selection of operations	
		3.Planned use of financial instruments	
		4. Planned use of major projects	
		5.Output indicators	
	2.A.7.	Performance framework	
		2.A.8.Categories of intervention	79
	2.B.	Description of the priority axis for technical assistance	82
		2.B.1. Priority Axis 5	82
		2.B.2. Fund and calculation basis for Union support	82
		2.B.3. Specific objectives and expected results	82
		2.B.4.Result indicators	
		2.B.5.Actions to be supported and their expected contribution to the specific objective	
		2.B.5.1. Description of actions to be supported and their expected contribution to the specific objective initial contribution and their expected contribution to the specific objective initial contribution and their expected contribution to the specific objective initial contribution and their expected contribution to the specific objective initial contribution and their expected contribution to the specific objective initial contribution and their expected contribution to the specific objective initial contribution and their expected contribution to the specific objective initial contribution in the specific objective initial c	
		objectives	
		2.B.5.2.Output indicators expected to contribute to results	
		2.B.6.Categories of intervention	
SECT		THE FINANCING PLAN	
	27 Eir	appropriation from ERITE and IVA	22



3.2.4	A.Total financial appropriation from the ERDF + IPA	89
	3.2.B.Breakdown by priority axis and thematic objective	
SECTION 4	. INTEGRATED APPROACH TO TERRITORIAL DEVELOPMENT	92
	Community-led local development	
4.2 li	ntegrated actions for sustainable urban development	93
4.3	Integrated Territorial Investment (ITI)	
4.4 (	Contribution of planned interventions towards macro-regional and sea basin strate	
	the needs of the programme area as identified by the relevant Member States	
	account, where applicable, strategically important projects identified in those strategically	
SECTION 5	: IMPLEMENTING PROVISIONS FOR THE COOPERATION PROGRAMME	
5.1	Relevant authorities and bodies	
5.2	Procedure for setting up the joint secretariat (JS)	
5.3	Summary description of the management and control arrangements	
5.5	Joint implementation structure and division of tasks between the different bodies	
	Audit authority (AA)	
	Joint secretariat (JS)	
	National contact points (NCPs)	
	Responsibilities of the Partner States	
	Organisation of the assessment and selection of operations	
	Selection criteria	
	Resolution of complaints	
	Contracting procedures	
	Arrangement for management verification and related quality controls	
	Reimbursement from the managing authority to the lead partners	
	Contribution of the Partner States to the financing of the technical assistance	108
	Information and communication	
	Programme evaluation	
	Computerised exchange of data	
5.4	Apportionment of liabilities among the Partner States in case of financial corre	
	by the managing authority or the European Commission	
5.5	Use of the Euro	
	nvolvement of partners	
SECTION 6.	COORDINATION	115
	REDUCTION OF THE ADMINISTRATIVE BURDEN FOR BENEFICIARIES	
SECTION 8.	HORIZONTAL PRINCIPLES	121
8.1	Sustainable development	121
8.2.	Equal opportunities and non-discrimination	122
8.3.	Equality between men and women	123
SECTION 9.	SEPARATE ELEMENTS	124
9.1	Major projects to be implemented during the programming period	124
9.2.	Performance framework of the cooperation programme	
9.3.	Relevant partners involved in the preparation of the cooperation programme	
9.4.	Applicable programme implementation conditions governing the financial	
	programming, monitoring, evaluation and control of the participation of thir	d countries in
	transnational and interregional programmes through a contribution of ENI and	
		120



SECTION 1. STRATEGY FOR THE COOPERATION PROGRAMME'S CONTRIBUTION TO THE UNION STRATEGY FOR SMART, SUSTAINABLE AND INCLUSIVE GROWTH AND THE ACHIEVEMENT OF ECONOMIC, SOCIAL AND TERRITORIAL COHESION

Reference: Article 27(1) of Regulation (EU) No 1303/2013 of the European Parliament and of the Council, point (a) of Article 8(2) of Regulation (EU) No 1299/2013 of the European Parliament and of the Council and point (5) of Regulation (EU) No 1301/2013 of the European Parliament and of the Council

- 1.1 Strategy for the cooperation programme's contribution to the Union strategy for smart, sustainable and inclusive growth and to the achievement of economic, social and territorial cohesion
- **1.1.1.** Description of the cooperation programme's strategy for contributing to the delivery of the Union strategy for smart, sustainable and inclusive growth and for achieving economic, social and territorial cohesion

The Interreg V-B Adriatic-Ionian 2014-2020 (hereinafter ADRION), set up in the framework of the European Territorial Cooperation (ETC) - one of the objectives of the cohesion policy - includes 31 regions from four different ERDF Partner States and four IPA Partner States (hereinafter all referred to as Partner States).

For the period 2014-2020, the overall Programme budget amounts to EUR 117.918.198 including European Regional Development Fund (ERDF) - EUR 83.467.729 -, the Instrument for Pre-Accession Assistance (IPA II) - EUR 15.688.887 - and national contributions - EUR 18.761.582.

The overall objective of the ADRION Programme is to act as a policy driver and governance innovator fostering European integration among Partner States (Albania, Bosnia and Herzegovina, Croatia, Greece, Italy, Montenegro, Serbia, Slovenia), taking advantage from the rich natural, cultural and human resources surrounding the Adriatic and Ionian seas and enhancing economic, social and territorial cohesion in the Programme area.

The Programme takes into consideration the experience of the 2007-2013 Operational Programmes (OPs), in particular the transnational South-East Europe programme (SEE) and the cross-border programme IPA CBC Adriatic whose eligible areas overlap with those of ADRION. It also takes into account the results of the SEE *in itinere* evaluation and the overall programme achievements of the previous programming period.

Following the European Commission decision drawing up the list of eligible regions and areas for the transnational strands of the ETC, the ADRION Programme covers the following areas:

- a) The ERDF Partner States:
  - IT Italy: 12 regions and 2 provinces;
  - o SI Slovenia: 2 regions;
  - o EL Greece: 13 regions;
  - o HR Croatia: 2 regions;
- b) The IPA Partner States:
  - o AL Albania;
  - o BA Bosnia and Herzegovina;
  - ME Montenegro;
  - o RS Serbia.

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Moreover, according to Article 20 of Regulation (EU) No 1299/2013, in the context of cooperation programmes and in duly justified cases, the managing authority may accept that part of an operation is implemented outside the Union part of the programme area, provided that the conditions of Article 20 of Regulation (EU) No 1299/2013 are satisfied.

The total amount allocated under the cooperation programme to operations located outside the Union part of the programme area shall not exceed 20 % of the support from the ERDF at programme level.

### The context of the programme

The ADRION Programme exemplifies the broad policy framework channelling the development efforts on macro-regional and national levels. The drafting process was primarily led in accordance with the goals and priorities identified within multi thematic strategies at EU and macro-regional levels:

<u>The Europe 2020 Strategy (EU2020)</u>, an instrument to coordinate the national and EU policy levels in order to produce and maintain European development, focuses on the three pillars of the concept of growth: smart, sustainable and inclusive. The mechanism needed to achieve the above-mentioned goals includes the National Reform Programmes, the objectives of which pursue the EU2020 objectives at national level.

The EU Strategy for the Adriatic-Ionian Region - EUSAIR described in two documents:

- (1) The Communication from the European Commission to the other EU institutions, (COM (2014) 357 final of 17.06.2014);
- (2) The Action Plan, concerning the European Union Strategy for the Adriatic and Ionian Region which complements the Communication (SWD(2014) 190 final of 17.06.2014).

The strategy focuses on four (4) Pillars: 1. Blue growth, 2. Connecting the Region, 3. Environmental quality, 4. Sustainable tourism. The Action Plan is one of the outputs of the Strategy. Its aim is to go from "words to actions" by identifying the concrete priorities for the macro-region. It is structured so as to reflect the four pillars, as well as the topics selected under each of them, also including an indicative list of eligible actions and project examples.

The structure of the EUSAIR governance will be defined in order to identify and support actions and projects with a macro regional value. In the framework of the Action Plan, the governance structure shall identify the actions and the projects with a macro-regional value and the sources of financing, looking at the other funds available on the area (EU, national, regional and public, financial instruments, loan and private funds). The ADRION Programme shall support the governance and the implementation of EUSAIR mainly under the Thematic Objective (TO) No 11. The EUSAIR Strategy's coordination mechanism will be eligible for institutional and administrative support from the ADRION Programme.

The South-East Europe 2020 Strategy (SEE 2020) launched by the Western Balkans countries in 2011, acknowledges that close cooperation can accelerate the attainment of goals in key sectors. Inspired by the EU 2020 Strategy, the SEE 2020 is pursuing similar objectives taking into account the regional specificities. The strategy provides important guidance for the countries from the Western Balkans, in achieving a higher degree of convergence with the goals of EU2020.

The Macro-regional Strategy for the Alpine region (EUSALP), currently undergoing a consultation process, will be built upon three general action-oriented pillars: 1. To improve the competitiveness, prosperity and cohesion of the Alpine Region; 2. To ensure accessibility and connectivity for all the inhabitants of the Alpine Region; 3. To make the Alpine Region environmentally sustainable and attractive.

In this framework, three (3) thematic pillars have been identified: Pillar 1. Fostering sustainable growth and promoting innovation in the Alps: from theory to practice, from research centres to enterprises; Pillar 2. Connectivity for all: in search of a balanced territorial development through environmentally friendly mobility patterns, transport systems and communication services and infrastructures; Pillar 3. Ensuring sustainability in the Alpine Region: preserving the Alpine heritage and promoting a sustainable use of natural and cultural resources.

The Danube Region Strategy (EUSDR), developed in 2010, addresses to a wide range of issues which are divided among four (4) pillars and 11 priority areas. Its Action Plan and governance structure are meant to promote joint, coherent and mutually supportive actions that demonstrate immediate and visible benefits for the people, tackling joint challenges in the macro-region (or a significant part of it).

Strategic response by the programme to contribute to EU2020

As noted earlier, in 2010, the European Union and its Member States launched the EU2020 strategy as a ten year roadmap. It constitutes an overall strategic framework putting forward three mutually reinforcing priorities (quantified by five EU headline targets):

- · Smart growth: developing an economy based on knowledge and innovation;
- Sustainable growth: promoting a more resource efficient, greener and more competitive economy;
- Inclusive growth: fostering a high-employment economy delivering social and territorial cohesion.

The link of the ADRION Programme to the EU2020 strategy goals is ensured by the definition of the Thematic Objectives (TO) (Article 9 of Regulation (EU) No 1303/2013) and the requirement for thematic concentration (Article 6 of Regulation (EU) No 1299/2013). The TOs are further broken down into Investment Priorities (IP) (Article 5 of Regulation (EU) No 1301/2013) and Article 7 of Regulation (EU) No 1299/2013) and Specific Objectives (SO). Priority axes (PA) are set out to combine IPs covering one or more TOs (in cases of a thematically coherent context).

The ADRION Programme includes a wide transnational area with more than 70 million inhabitants, and has distinct physical, environmental, socio-economic and cultural characteristics. Hence, it addresses all three dimensions of sustainability, including social, economic and environmental aspects but also institutional elements.

It will be structured in four PAs that aim to develop coordinated policies and actions in the Programme area with a view to reinforcing the achievements of the EU2020 strategy towards smart, sustainable and inclusive growth.

Taking into account the potential role of the ADRION Programme as a coordination mechanism for Instruments, its elaboration has been made with reference to Partnership Agreements of the involved ERDF Partner States, National/Regional structural funds Operational Programmes, IPA II Multi-country and Country Strategy Papers of the Partner States and International Agreements concluded for the development of the Western Balkans (e.g.: Treaty on Energy Community http://www.energycommunity.org/portal/page/portal/ENC\_HOME).

Lessons from the past



According to the 3<sup>rd</sup> Evaluation Report (November 2013) of the SEE programme, the most important results of the programme are related to the established partnerships and exchanged experience (good progress with the common standards developed under all the priority axes). In addition the Report highlights:

- Good dissemination of support to private sector in the area of innovation there is already a significant overachievement on the number of SMEs and private sector reached;
- Evidence on successfully implemented measures and services for environment protection, risk prevention and resource efficiency.

In addition the evaluation of programme results (based on the finalized projects under the  $1^{st}$  call) indicates a number of factors, which hamper the achievement of results and diminish expected contributions, such as:

- Difficulties to reach end-beneficiaries (all priority axes except priority axis No 2);
- Difficulties to collaborate with public administration (priority axis No 1);
- Difficulties to involve private sector (priority axis No 3);
- Difficulties to promote the outputs to the public administrations (priority axis No 3).

Lessons learnt from the MED programme during the previous programming period 2007- 2013 highlight difficulties in generating projects in specific intervention fields like transport, maritime safety and natural risks. On the other hand, activities related to innovation but also to environmental issues have been quite successful and play an important role in Axis 1 (TO1) and 3 (TO6) of the 2014-2020 MED programme.

When it comes to the lessons learnt from the IPA CBC Adriatic programme, we can refer only to the first ongoing evaluation report of 2011: according to its findings, the majority of the 33 approved projects (56%) aim at developing Common Tools, 25% share the objective of elaborating Common Strategies and Policies, while the remaining 19% aim at implementing Pilot Actions.

Main findings on the economic, territorial and social context of ADRION Area

This section provides a description of the main findings in the ADRION area.

**Demography.** The Adriatic area is characterised by a strong imbalance in regional development (weak territorial cohesion), combined with ageing population and de-population in mountain and rural areas. Internal migration is also an important issue in the area.

**Economy and labour market**. All Partner States involved in the ADRION Programme have been affected by the global economic crisis.

Most of the ERDF Partner States involved in the ADRION Programme face significant economic problems and have limited public resources:

- GDP and employment levels which have not yet returned to pre-crisis levels;
- · Higher levels of unemployment, poverty and exclusion;
- Reduced household income, which depresses consumption and imports;
- Unprecedented levels of public debt and the need for fiscal consolidation.

Against this background, the future cohesion programmes shall put particular emphasis on growth-enhancing and job creating-investments. Only a stable and strong recovery can reduce the unemployment rates. This is why the European Commission is proposing to concentrate resources on a few, important areas such as employment (particularly for young people), training and education, social inclusion, innovation and SMEs, energy efficiency and a low-carbon economy and is open to expand it to Information and Communication Technologies (ICT) infrastructures and digital growth measures.

Environment. The ADRION area has an extraordinary environmental ecosystem, which is extremely delicate, subject to a range of pressures associated with agriculture, industries, port activities, especially on water quality and coastal areas. It is also affected by seasonal tourism and one-dimensional urbanisation that lead, among others, to loss of biodiversity and ecosystem fragmentation. Investments in environmental infrastructures, innovative technologies for the prevention of natural risks and the use of renewable energy sources are low. Moreover, the level of advancements on EU acquis of Partner Candidate Countries shows moderate progresses, underlining the need to strengthen institutional capacity, at all levels, to implement environmental legislations and policies aimed at fostering sustainable development and a more balanced use of natural resources.

- O Water. Strategic actions should be undertaken at a cross-border/macro-regional level in order to promote balance between supply and demand, besides improving quality and efficiency of water services (reduction of water losses and increasing efficiency in agriculture). Moreover, the development and sustainable use of non-conventional water resources such as the re-use of treated wastewater should considerably be enhanced.
- Waste. Waste management in the Programme area shows a low level of sustainability as well.
   Further development of integrated waste management systems as well as support to research, innovation and technology transfer in relation to waste treatment and recycling are needed.
- Air quality. The Programme area is facing problems regarding air pollution (in particular Particulate Matter (PM) NO2 (Nitrogen dioxide), and SO2 (Sulfur dioxide) due to transport and combustion of solid fuel for domestic heating).
- o Biodiversity. the Programme area is characterised by a great variety of terrestrial and aquatic habitats and species. The diverse topography, the climatic variation and the human activity have led to a remarkable evolutionary radiation. More than 25.000 are to be found, the half of which is considered to be endemic, making the area a "Global Biodiversity Hotspot". The EMERALD and subsequent NATURA networks are an important first step in the effort to comply to EU and international obligations related to the protection of biological diversity, genetic resources, species, and ecosystems. However their level of implementation is not satisfying lacking effective management capacities. Additionally human impact due to pollution, land uses, leisure activities etc. is growing especially in very fragile areas, like coast ecosystems.
- o Integrated Coast Zone Management. The Adriatic and Ionian coasts are facing a huge urbanisation process and pressure produced by mechanical fishing and aquaculture. This has a significant environmental impact resulting in loss of biodiversity, ecosystem fragmentation, desertification, salt water intrusion, and congestion. The Integrated Coastal Zone Management at cross-border level needs to be strengthened, also by improving the integration of coastal zone related policies with territorial socio-economic development in a sustainable way. The strategic assessment of the coastal zone to increase coastal resilience and prevent negative impacts of natural hazards (floods, erosion, salt water intrusion) exacerbated by climate change should be promoted too.
- o Risk prevention. Countries involved in the Programme have to cope with the lack of homogeneous and comparable data for spatial/territorial planning addressing risk prevention policies, strategies and plans. As a result, a suitable level investment to support cross-border application and testing of innovative technologies for natural risks prevention and technological risks should be ensured.
- o Energy. The share of energy from renewable sources (in % of gross final energy consumption) in the area is above average (about 24%), with IPA Partner States figuring higher shares, although the gap might be biased by slightly outdated data. Year 2012 saw a shift in the balance of renewable energy investment worldwide: the balance in overall investment changed from roughly a two-thirds-one-third split between developed and less developed economies to one that was much closer to 50:50. Within the ADRION area, the squeeze on subsidies in Italy triggered a fall in investments (-53% new investment in Renewable Energies RE on 2011) and the recession slowed down the Slovenian financial support scheme started in 2002 and upgraded in 2009. Investment is needed to meet the renewables target but the challenge lies in investing into the right type of renewable. The same

applies to Greece and to Croatia, as recently reported in their national plans adopted by the governments in 2013, together with the need to accelerate licensing of projects. In Partner States, the main Energy Efficiency - EE- and - RE - financing facilities are provided by International Financial Institutions and the EU and are available as loans that can be accessed through local banks. Energy systems in the region are fragmented, most of the countries having small markets which may be less attractive for investors. Better coordination and increased energy trading could reduce investment requirements for electricity generation by roughly 10 % by 2020, according to the Power Generation Investment Study conducted for the World Bank (World Bank, 2007).

### Topography and Land uses

The ADRION area is characterised by extensive mountainous areas (Albania, Greece, Montenegro and Slovenia being some of the most mountainous areas in Europe). The topographic diversity within individual countries (calculation based on geographic form and elevation variation) and the area as a whole is very high; exceptions to the rule being Italy and Serbia with plains in the North/North Eastern and moderate mountain ranges in the South.

The area has a relative high degree of forest coverage (although percentages vary among various sources due to different methodologies used), which is however under threat. Agriculture is an important landscape determining factor, thus affecting biodiversity and attractiveness of the area. Even though, it is an important economic sector, in many cases it is also a significant environmental pressure factor in areas like the Po valley in Italy, Vojvodina in Serbia or Central Macedonia and Thessaly in Greece due to the nutrient and pesticides discharges. Freshwater use varies considerable from 2% in Serbia to 89% in Greece; the variation should be considered in the light of agriculture importance in the economy (e.g. in Albania), the dependency of agriculture on irrigation and precipitation, but also the degree of specialisation and sophistication of the agricultural holdings (e.g. greenhouses and cotton in Italy and Greece). Indeed, regarding the abstraction of fresh surface water per capita in the Programme area, the highest volumes were observed in Greece (521 m3 in 2007) and Serbia (506 m3 in 2011); while the lowest were recorded in Croatia (133 m3 in 2011). The ERDF Partner State with the highest fresh ground water abstraction per capita was also Greece (327 m3 in 2007) (Source: Eurostat (2014) online data code: env\_wat\_abs).

While population density does not vary considerably (Italy and Montenegro being exceptions), there is much bigger variation within the countries themselves, such as Greece (Athens and Thessaloniki), Italy (Lombardia, Veneto, Emilia-Romagna, Puglia) and Serbia (Belgrade). Smaller, more polycentric countries, like Bosnia and Herzegovina and Slovenia have a higher number of rural population and population living in smaller towns. These patterns have important implications both on the level of human pressure in specific areas but also in relation to the existence of un-fragmented habitats and natural areas.

The ADRION Partner States practice different approaches in water management. Besides the overall high water consumption, which is partially caused by low water prices and low collection rates, other problems in the water supply system include water shortages, especially in the coastal regions during the summer season, and insufficient level of coverage of the rural areas with public water supply systems (with poor water quality control for the waters from the rural water supply systems and other sources). Quality of drinking water is regularly monitored for the public water supply systems and the quality requirements are in line with WHO and EU standards. An additional problem is the lack of pre-treatment of industrial wastewater discharged into the public sewage systems, and a low level of residential connection to the sewerage especially in the remote areas.

9

In the field of waste generation, the area is characterized by lower waste levels than the EU28 but with rapidly rising per capita levels and overall poorly coordinated waste management mechanisms with limited recycling structures and a heavy reliance on (often uncontrolled) landfills.

There were considerable variations among the countries, both in the amount of waste generated in 2010 and the activities that contributed considerably to waste generation. The total amount of waste generated ranged between 3.158 thousand tons in Croatia and 158.628 thousand tons in Italy which is more than Greece, Croatia, Slovenia and Serbia together. Regarding waste generation by activity, construction accounted for the largest share of generated waste. The manufacturing industry accounted for the largest share of generated waste in Slovenia (29 %) and Croatia (20 %).

Considering waste management, recent studies have clustered countries into different performance levels:

- High performing countries that generally have met or exceeded EU waste legislation targets;
- Medium-performing/transitional countries (including Italy, Slovenia) typically characterized by midlevel recycling, around 25-30%, and landfilling between 35-50%. Important changes have been made in Slovenia compared to pre-EU waste management practices but it is still under investigation whether and to what extent is to be supported by political, economic and infrastructural frameworks. For many of the medium-performing countries, a focus is needed on setting up the appropriate political, economic and infrastructure framework to avoid diverting waste from landfill to incineration instead of to recycling;
- Lower-performing/limited countries (including Greece) generally still have extremely high levels of landfilling, which is the lowest level of the waste hierarchy and therefore not in line with either the spirit or the letter of EU legislation. Recycling and composting levels also remain very low.

Additionally, these lower-performing countries often have no or only very weak schemes in place, whether to implement producer responsibility elements of the recycling directives or household charging for waste collection, or to encourage treatment at the higher levels of the waste hierarchy through landfill and incineration taxes or levies.

### Accessibility<sup>1</sup>.

One of the main features characterizing the Programme's area is the imbalance in the development of infrastructures and modes of transport, both between the two banks of the Adriatic Sea and among the Partner States, due to structural weaknesses, low level of maintenance and little investments in infrastructures. What is more, the lack of connections between coastal and inland areas leads to high pressure on coastal roads and bottlenecks. As a matter of fact, road transport is the most common mode of transportation for both goods and passengers throughout the area. Even sea-water transport has increased in Montenegro (+19%), Slovenia (+11%) and Croatia (+9%). Air transport of passengers has increased too, even though at different rates, while railways transport has decreased nearly in the whole cooperation area. The absence of data on inland-water transport underlines, once again, the lack of data and common indicators on infrastructures and transport services especially at a regional level.

14/131

<sup>&</sup>lt;sup>1</sup> More detailed information and data on accessibility in South East Europe was collected and elaborated by SEE Projects, and are available here <a href="http://www.southeast-europe.net/en/achievements/outputs library/">http://www.southeast-europe.net/en/achievements/outputs library/</a> In particular-see achievements and outputs of SEETAC project <a href="http://www.seetac.eu/download/results.aspx">http://www.seetac.eu/download/results.aspx</a> and SETA Project <a href="http://www.seta-project.eu/index.php/start">http://www.seta-project.eu/index.php/start</a> and WATERMODE <a href="http://www.watermode.eu/">http://www.watermode.eu/</a> and RAIL4SEE <a href="http://rail4see.eu/downloads/deliverable/">http://rail4see.eu/downloads/deliverable/</a>

Common data collection and processing methodology are required to monitor transport and accessibility conditions and eventually overcome discontinuities across borders, optimise current services and develop existing infrastructure into multimodal systems. In doing so, it is advisable to strengthen administrative capacity (especially in the areas of maritime, inland-water transport and logistics) and support regional investments in infrastructures, multimodal transport networks and transhipment facilities. The latter would even help the approximation of IPA Partner States legislations to European standards including safety and market liberalisation.

### Logistics efficiency and economic development

Developing logistics chains is strictly connected to the international processes of economic integration since the logistics chains connect the production and distribution of goods through those transport systems able to guarantee reliable services.

Today the main trade exchange between the ADRION area and the EU shows the Balkan countries being more active in manufacturing import against raw materials and agricultural and food export, with a clear unbalanced transport relation.

This is a detriment for the transport activities since the empty return impacts negatively on the final cost of goods on the market.

Better intermodal organization and equipment helps to reduce the transport costs and the environmental performances mainly referred to the road transport thanks to a rational use of the lorry fleets and a progressive improvement of operational standards by the existing vehicle in use, which are economically competitive at a loss of environmental performances.

At the same time the quality of the rail service is mainly addressed to satisfy the low value goods transport or those ones which do not require high commercial speed.

The EU economic integration process of the ADRION area can for sure stimulate a better development of the transport sector as long as the countries opting for EU integration will be able to reorganize their domestic transport systems in an efficient and competitive way. More in general the pure transport cost is not the way to be competitive on the EU transport market.

Looking at sustainable interventions related to the available resources, one may assume that intermodality in the ADRION area could benefit from increased efficiency of the intermodal nodes – ports, freight villages, goods yards – by intervening on their entrance bottlenecks, on the storage and parking areas, and the efficiency of the intermodal transfer technologies.

Furthermore, trade facilitation issues and supporting modernisation of related transport networks, customs and border-crossing points and port services and operations are points of attention for the area.

### Cultural Heritage

Additionally to its rich biodiversity, the Programme area represents one of the richest regions in Europe in terms of cultural diversity with distinct traditions, languages, religions and architectural monuments ranging from antiquity to modern times.

Cultural heritage in largely acknowledged in the Programme Area and there is a large number of sites under protection. There are 62 UNESCO World Heritage Sites in the area (55 Cultural, 5 natural and 2 mixed) covering a total of hectares 347.000, altogether creating a very attractive destination for tourism. Out of them, 23 are in the Italian regions, 19 in Greece, 7 in Croatia, 4 in Serbia and the rest in the remaining countries.

Nevertheless the level of conditions, accessibility and presentation varies significantly among countries. In order to properly valorise these assets through tourism, further efforts are needed for improving the management of the sites both in terms of preservation and in applying sustainable methods of exploitation.

The ADRION Programme can provide the optimal framework for coordination of such actions and support the development of transnational strategies for jointly promoting the Region as a tourist destination.

The cultural diversity can represent a high potential for development; the coexistence of numerous ethnic, language and religious groups create the ground for easier communication and more intensive collaboration. This is even more strengthened by the large number of migrants concentrated around major cities of the region, besides asylum seekers and other beneficiaries of international protection, whose numbers in the region are increasingly significant.

The specific *milieu* of multiculturalism represents a source for developing cultural creativity and boosting the creative industries, a dynamic sector which can increase the attractiveness of the region and contribute to more and better jobs in both culture and tourism.

### Tourism

Being one of the most important sectors in the ADRION area, tourism has a firm relevance for growth in the Partner States, even though it is still concentrated in coastal resorts and characterized by high seasonality. In fact, the whole cooperation area has high potential for further development of cultural tourism in the main towns, most of which are UNESCO heritage, and of sustainable tourism related to environmental assets. Notwithstanding its great potential, tourism suffers from a number of weaknesses that should be addressed and of several risks generating negative impacts on the environment to be avoided or properly managed such as seasonal and mass tourism congestion. It is advisable to promote measures to integrate sustainable policies for the protection and enhancement of natural resources, landscape and cultural heritage in a framework of sustainable tourism development. Fostering institutional and public-private partnerships besides involving local communities could contribute to overcome the weak multi-level/multidimensional governance models for spatial and strategic planning and develop a more integrated and environmentally friendly framework.

The area has thousands of km of pristine beaches, over 10.000 islands (in Greece, Croatia, Italy) but also stunning mountain landscapes, important rivers (Danube, Po, Axios, Ardas-Evros, with enormous potential for developing river tourism), a wide variety of spa resorts an thermal springs and above all several parks and protected areas.

Also the cultural offer of the ADRION area is very important: hundred years of different dominations have inexorably influenced the culture and architecture of most of the regions of the area, which have extraordinary and vibrant cities, medieval monasteries, arts, numerous archaeological sites and traditions. To underline this extensive heritage, the ADRION area boasts 62 sites inscribed on the UNESCO List, representing 16% of the European UNESCO sites.

A diverse eno-gastronomic and folk craft heritage is also part of the ADRION area tourism resources. Most participating regions have a long culinary tradition and in some cases their typical products (agricultural and crafts) trigger important domestic tourism flows.

Unfortunately, the extraordinary environmental ecosystem and cultural heritage of the ADRION area suffer from two opposite and different problems: in some coastal spots, excessive pressure is applied by the same tourism settlements; in some other parts *minor* destinations, natural and cultural heritage is not yet enough enhanced, or sometimes is inaccessible (no public transport or inadequate road signs) or even closed to the public or lacks "light" infrastructures (signalled paths, info points, etc.). Furthermore, specialized services needed to satisfy not only organized vacationers (individuals) but also some specific market niches (active tourists) like hiking, trekking, horse-riding or biking are totally absent.

### Research and innovation

The area is struggling towards building up efficient research and innovation systems. R&D intensity is overall growing (about 0.75% in Croatia, 2.47% in Slovenia, 1.25% in Italy, 0.60% in Greece and an average of 0.3% in IPA Partner States) but efforts are still needed to enhance R&D investment (particularly business investments, to build up capacities in key technology areas and to improve international competitiveness and trade by producing more technology-intensive goods oriented to both the domestic and foreign markets. Due to the need of opening markets to more competitive and innovative models, especially to face crisis effects, it is necessary to develop policies fostering research and innovation and give priority to investments in firms directly linked to R&I. Cooperation schemes between territorial institutions, business sector and universities, technological institutes, technological parks, research institutes need to be supported, while systemic cooperation between research and private/public companies should be reinforced. Supporting structures such as incubators and cluster systems should improve technology cooperation and know-how between SMEs. Strengthening knowledge information society and the development of ICT can also contribute to meet development objectives related to research and innovation.

The key points from the analysis of R&I and SME performance indicators are as follows:

- With the exception of Slovenia, all ADRION FERS Partner States allocate significantly lower GDP shares to RTD (GERD) in comparison to the EU average; similarly business share in GERD is less that EU average (again Slovenia is closer to EU standards); similarly, IPA Partner States have a very low GERD.
- Patent applications rates are low in Greece, Croatia, Serbia and Albania; Italy and Slovenia perform better but still much below the EU standards;
- Greece and Croatia are below EU average levels with regards to the employment in hightechnology sectors; Italy and especially Slovenia perform better (the latter above EU average);
- All ADRION ERDF Partner States present EU average indices relevant to employment in knowledgeintensive services;
- Slovenia's SME competitiveness performance is comparable to EU average; Italy and Greece lag behind (the latter by far);
- Greece and Croatia present significantly lower employment rates; Italy and primarily Slovenia present EU average comparable rates; unemployment rates in Croatia and especially Greece are well above EU average;
- o Investments in Greece are below EU average; Slovenia, Croatia and Italy perform better;
- Slovenia's workforce is directed towards industry, ICT and financial services; Italy and Croatia follow this pattern at a EU average level; Greece's workforce is less employed in these sectors;
- Slovenian regions are characterized as "advanced manufacturing regions" and "technologicallyadvanced regions" and "scientific regions";
- Italian ADRION eligible regions have more diverse profiles (from "low tech regions" to "advanced manufacturing regions" and "advanced services regions" and from "research intensive regions" to "regions with no specialization in knowledge activities");
- Greek regions are characterized as "low tech"; "regions with no specialization in knowledge activities" and "non- interactive regions"; however some of them seem to be in the process of diversifying their production model ("smart and creative diversification area").

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### **EUSAIR** Governance

Specific attention has been paid to the needs analysis delivered by the European Commission in the framework of the elaboration of the EUSAIR Strategy in terms of the governance system to be adopted for the EUSAIR implementation. The stakeholders' needs analysis<sup>2</sup> was based on the results of the public consultation and workshops organised since 2013. Some key findings are summarised here below:

- o The role of National coordinators as "initiators" of operational actions should be reinforced;
- The involvement of stakeholders needs to be institutionalised in order to ensure subsidiarity to the Strategy. The creation of a permanent forum (virtual or physical) should be taken into account and will serve as a collector of civil society needs and will put them to the attention of the decisionmakers;
- Communication actions need to be strengthened and should be a clear part of the overall governance. Communication should be addressed to increase the level of involvement of all stakeholders, but also to duly promote the Strategy as a useful cooperation tool;

Finally, from a general perspective and outside the scope of the EUSAIR governance, **coordination between all strategies** (especially macro-regional) should be envisaged.

7

<sup>&</sup>lt;sup>2</sup>Studies to support the development of sea basin cooperation in the Mediterranean, Adriatic/Ionian and the Black Sea, Contract Number MARE/2012/07 - Ref. No 2, Report n.2, December 2013 (EUNETMAR).

SWOT analysis of the ADRION area

## Smart growth

	strengths	Weaknesses	Opportunities	Threats
Research,	o Some regions leaders in R&D -	o Low investment in R&D	o Rising investments in R&D	o Economy seriously affected by
technological development and	Some high skill industrial sectors (agriculture, agribusiness,	<ul> <li>Low proportion of research personnel in companies</li> </ul>	<ul> <li>Slight increase of patent applications over the last years</li> </ul>	the economic and debt crisis Olncreasing competition from
Innovation	cnemicals, materials)	o Low number of patent applications to be	o R&D specialisations in	southern and eastern countries
	research facilities in some	commercialised	agribusiness, maritime and	o Dispersion of R&D investments
	countries	o Poor Intellectual Propertyprotection also in	tourism	and absence of priorities
	o Well developed innovative	relation to academia and enterprises	o Transfer research from	o Migration of highly skilled work
	activities and practices in the area of cultural and creative	o Weak technology transfer activities and limited cooperation of science &	universities/laboratories to private sector	force o Significant differences among
	industries	technology parks, incubators and clusters	o Increasing skills in research	regions regarding R&D
	o Good systems of product quality certification, good facilities and labs with international	o Innovation models more based on diversification than breakthrough innovation	through financial support and training opportunities in the field of enterprise creation, technology transfer.	potentials
	accreditation	o Full potential of culture and creative industries not yet realised	organizational and management innovation	
		o No specific regulations in the field of	o A diverse and networked	
		Venture capital/private equity funds in some countries	innovation community (clusters, science & technology parks and	
		o Declining urban areas as poles for	incubators)	
		innovation	o Social and open innovation as	
		o Low entrepreneurial skills and low	potential	
		knowledge about innovation	o Research activities and	
			innovative products in the area of sustainable building industry and creative industries	
Information and communication	o Widening coverage of high-speed broadband	o Limited access to broadband across the whole ADRION area especially in peripheral	o Development of high-speed broadband financed by other	o Significant inequalities between regions and territories in term
technologies	o Increasing use of ICT by	areas	funds	of ICT use

7

	Strengths	Weaknesses	Opportunities	Threats
ļ.Ĕ	individuals and businesses	o Lower ICT skills of individuals than in other EU regions o Limited offers and use of online public services	o R&D sectors specialised in ICT o Young generation highly IT- literate o The use of ICT as enabling sector and a means to involve the citizen in the quadruple helix model (e.g. living labs)	
o Ap w	o Appeal of the ADRION area which is essential for the tourism	o Strong influence of traditional business (low and medium technology sectors)	o High business rate creation in some ADRION regions	o Serious recession in the majority of ADRION regions
o Po ir	o Highly competitive regions o Positive results of policy support for businesses (business innovation and competitiveness)	o Incremental innovation producing limited added value in SMEs o Low productivity of business o Majority of SMEs poorly integrated in international networks o Wide regional disparities and regions with low competitiveness o Limited understanding of the importance of intellectual property o Limited sectoral/ cross-sectoral specialisations	o Increasing clustering of SMEs	o Difficulties of businesses to access to finance

# Sustainable growth

	Strengths	Weaknesses	Opportunities	Threats
Low carbon	o Favourable conditions for the	o Green-house gas index much higher than	o Development potential for	o Significant increase in the cost
economy and	production of renewable energy	the EU average	renewable energy not fully	of low carbon energy
energy sector	(climate, natural resources)	o Insufficient development of renewable	exploited	
	o Increased awareness about the	energy	o ADRION countries committed to	
, and	need for a shift towards a low	o Relatively high degree of energy	reduce GHG emissions	

20/131

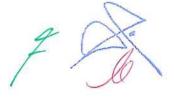
	Strengths	Weaknesses	Opportunities	Threats
	carbon economy	dependence o Low energy efficiency compared to the EU average		
Climate change and risks	o Existence of a European framework and national policies for the reduction of C02 emissions	oADRION area strongly confronted to natural risks (floods, drought, fire, storms, earthquakes) o Low Climate Change Adaptation Capacity o Low interoperability of Civil Protection organisations	o Increasing commitment to sustainable development o Emergence of low-cost effective technologies for risk early warning, communication and interoperability (e.g. remote sensing) o Increased engagement of civil society in risk management and emergency preparedness and response	o Increased risk of natural disasters due to the mutually reinforcing effect of hazards (e.g. climate change, floods, drought, forest fires and erosion)  o High costs involved in repairing the damage caused by natural disasters
Protection of the environment, natural and cultural heritage	o Very rich environmental and cultural heritage (sea, mountains, forests, wetlands, cultural landscapes) o Many protected areas (NATURA 2000 and global (UNESCO) importance)	o Degradation of fragile areas, landscapes, notably coastal areas, eutrophication and pollution of maritime areas o Growing households waste production o Waste recycling remains lower than the EU average o Urban growth and sprawl stressing natural and cultural heritage o Low air quality and high concentrations of particulate matter, ozone, SO2 and NO2 in cities	o Development environmental protection measures (protected areas) o Potential of NATURA and Emerald Networks still to be operationally fully exploited o Investment in air quality triggering multiple benefits as demonstrated in the Clean Air policy package (e.g. for ecosystems, tourism, cultural heritage, crop yields etc.) o Shift from traditional waste processing towards cleaner methods o Increasing awareness especially among the younger population	o Risk of increasing environmental pollution due to increase in tourism and agriculture activities o Increasingly poorer air quality o Increasing scarcity of water resources o Increasing urban sprawl o Increasing cost of recycling and waste re-use methods due to complexity of products o Increased human use especially of the coastal and marine space for recreation, housing, transport and fishing/aquacultures

Threats	pressure on biodiversity	o Lack of European coordination of the communication system o Fragmentation of the transport landscape depending on the EU accession process of the Partner States o Dominance of the road-bound transport
Opportunities	o High demand and prices might encourage re-use and renovation of existing building stock o Preservation/renovation and reuse should take precedence over new construction	o Good position of islands and ADRION regions as hubs for tourists and trade o Development of multimodal transport systems o Reinforcement of existing railway network o ICT tools for sustainable and efficient "real-time" multimodal transport
Weaknesses		o High difference in terms of satisfactory accessibility; for IPA Partner States low resources allocated for the development and maintenance of railway infrastructure o Geographical fragmentation and isolation of numerous territories (islands, remote areas) o Badly managed urban development, notably in coastal areas relying on individual motorised traffic o Lower density of the railway network than the EU average o Low multimodal accessibility o lnsufficient development of coastal maritime traffic
Strengths		o Good level of road infrastructures especially in the North-South direction in the EU Member States whereas improvements are needed in the Partner States o Large network of port cities even if only some of them well equipped to deal with the flow of passengers and goods o Strategic geographical location between East Europe, Mediterranean and Asia
		Transports

## Inclusive growth

	Strengths	Weaknesses	Opportunities	Threats
Employment and labour mobility	o High level mobility of students	o Low employment level, especially for young people and women	o Simplified labour mobility within and between ADRION States	o Consequences of the financial crisis
	o Culture of labour mobility	o High territorial disparities for unemployment levels	o Opportunities offered by Blue Growth and tourism for local	o Strong increase of the unemployment rate with the
9		o High long term unemployment	employment	economic crisis
		rate	51	o Drain of human resources,

o A large percentage of the population at risk of poverty and
Social exclusion Retreat of state social security systems either due to the crisis (EL, IT) or due to a paradigm shift (especially non-Member States)
o High level of early school leavers compared to the EU average
o Higher education institutes ranking rather low globally with a few exceptions (e.g. Athens, Milano
etc.) o Mismatch between education supply and SMEs demand



# Summary of the main challenges and needs of the ADRION are

	Main challenges	Main needs
Smart growth	o Catch-up with the EU average and achieve the EU2020 Objectives o Pooling existing and planned research infrastructures into distributed partner facilities o Provide the transnational setting and facilitate the implementation of the EUSAIR Action Plan (innovation and research dimension is mainly related to Pillar 1 and 3)	o Increased adoption of innovation and technologies by SMEs: the tackling of this need is in line with ADRION objective of promoting business investment in R&I o Increased cooperation between research and industry; in line with ADRION objective of developing links and synergies between enterprises, research institutions and higher education, and supporting networking, science & technology parks and incubators, clusters and open innovation
	o Sustainably exploit the opportunities derived by the Blue and Green Growth approaches related to the comparative advantages of the area o Development of ADRION innovation communities and chains in relation to the innovation status of each region (from "low tech" to "market leader especially in the context of new innovation areas and approaches o Exploitation of the baseline provided by the Research and Innovation Strategies for Smart Specialisation (RIS3) developed in the FERS Partner States and identification of smart specialisation topics and synergies with the IPA Partner States.	o Need to focus on food security issues  o Commercialisation/utilisation of research (innovation); in line with ADRION objective of supporting product and service development as well as in line with RIS3; technological and applied research, pilot lines, early product validation actions o Development of smart specialisation strategies and examination of synergies among the various countries and regions; in line with ADRION objective on the use of RIS3 results o More emphasis on new innovation areas and approaches (Eco Innovation; Public Procurement for Innovation, Creative Industry; Service Industry and Social and Open Innovation, Procurement and Social Innovation, public service applications and other new innovation support measures o Exchange of best practice of public administration technologies in e-governance olnnovation management support (IP advise, tech- transfer, prototyping, demonstrators, etc.); in line with ADRION objective of supporting product and service development; technological and applied research, pilot lines, early product validation actions o Development of technology transfer activities in some countries of ADRION area as well as increasing the investment readiness of entrepreneurs
Sustainable growth	o Bring new topics in the agenda of the ADRION regions acting as a foresight and demonstration platform, thus increasing awareness, e.g. on the non-technical framework conditions for RES?? or the sustainable valorisation of the heritage	o Need to turn towards a post fossil (biopolymer) and low carbon economy allowing the FERS Partner States to further focus on the decoupling of their economies, while assisting the IPA Partner States to master the transition of their economies in that direction

Main challenges	Main needs
oldentify a common denominator for the exchange of experience in the first place e.g. related to the need to address human pressures on the	o Need to diversify the renewable energy resources potential and to enhance local approaches
o Develop transnational tools in tackling concrete aspects in the	o Need to conciliate energy production with aims of protecting nature, landscape and biodiversity, with touristic interests and the various interests of local
frogramme area level where transhational cooperation is a multiplier or force e.g. related to environmental vulnerability, fragmentation of habitats and landscapes, risk management, land uses and resources consumption, etc.	residents o Need to mobilise the cultural landscape and the richness of biodiversity as key assets of the area providing high quality of life and global attractiveness
o Introduce, test and evaluate innovative concepts, e.g. on ecosystem	o Need to manage the high environmental vulnerability
services, blue and Green Growth in the praxis of development and cohesion policy, thus facilitating the achievement of EU standards and in	o Need to effectively manage and protect biological diversity, genetic resources, species, and ecosystems at a transnational level
general increasing good governance potentials also in the context of the EUSAIR	o Need to manage increased land and resources consumption
o Support the diversification and specialization of the territorial and accommodation offer	o Need to reduce environmental risk by cutting emissions from vessels at sea or in port and of port infrastructure (e.g. Non Road Mobile Machinery) in line with the EUSAIR
o Raise the market trends knowledge and marketing ability of the local tourism SME's	o Need to integrate ecosystem services, Blue and Green Growth principles in regional development planning and establish sustainable valorisation of natural
o Exploit the potentials of natural and cultural heritage as a development	and cultural assets as growth assets
asser  O Better integrate among tourism development planning, environmental	o Need to elaborate common indicators and statistics to measure tourism demand and offer
objectives and environmental goods management system	o Need to share commons tools to measure environmental impact of tourism
transport dynamics and the efficiency of transport infrastructures by the use of information systems and market-based incentives	o Need to strengthen administrative capacity especially in the areas of maritime, inland-water transport and logistics
o Promote the creation of logistic systems through the implementation of integrated, interconnected and homogeneous terminal networks for logistics	o Need to share methodologies for collecting data and common indicators to monitor transport and accessibility conditions
o Tackle the weak interconnection between ports and inland intermodal and logistics nodes (intermodal: water-rail, rail-road)	o Need to simplify maritime transport procedures and to harmonize inland national transport legislations (border cross improvement)
o Manage the tourists seasonal peaks to avoid congestion by providing a more integrated mobility supply thanks to ICT — ITS innovative tools	<ul> <li>Need to improve the port greening (monitoring system for the quality of emissions by shipping activities, adoption of common quality standards etc.)</li> </ul>

	Main challenges	Main needs
	extended to the Adriatic region	
	o Reinforcing the interconnection among the ADRION airports	
Inclusive growth	o Anticipate consequences of demographic change on economy, employment and quality of life (ageing population)	o Need to better promote social innovation in connection with key socioeconomic
	o Acknowledge increasing difficulties for the socioeconomic inclusion of young people, in particular in time of crisis	o Need to better take into account socioeconomic issues and the needs of end
	o Allow all parts of society to participate in the exploitation of the opportunities and the allocation of the rewards	(environment, energy, transports)

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# Strategy of the transnational ADRION programme

Overall objective of the Programme

The overall Programme strategy is formulated in direct response to the EU2020 strategy of smart, sustainable and inclusive growth and its further revisions. Smart growth means improving the EU's performance in education, research/innovation and digital society. Sustainable growth means building a more competitive low-carbon economy that makes efficient, sustainable use of resources. Inclusive growth means raising Europe's employment rate — more and better jobs, especially for women, young people and older workers, helping people of all ages to raise the employment rate. Within the EU2020 Strategy the EU has set ambitious objectives to be reached by 2020 in five main areas:

- o Employment: 75% of the 20-64 year-olds to be employed;
- o Research and development: 3% of the EU's GDP to be invested in R&D;
- Climate change and energy sustainability: greenhouse gas emissions 20% (or even 30 percent, if the conditions are right) lower than 1990; 20% of energy from renewables, 20% increase in energy efficiency;
- Education: Reducing the rates of early school leavers below 10% and at least 40% of 30-34-year-olds completing third level education;
- Fighting poverty and social exclusion: at least 20 million fewer people in or at risk of poverty and social exclusion.

In order to reach the envisaged EU2020 targets, all European regions must be actively involved. In this context, the Common Strategic Framework (CSF) of the EU cohesion policy (Article 10 and Annex I of the Regulation (EU) No 1303/2013) provides the necessary investment framework and delivery system.

The overall objective of the ADRION Programme is to act as a policy driver and governance innovator fostering the European integration among FERS and IPA Partner States, taking advantage from the rich natural, cultural and human resources surrounding the Adriatic and Ionian seas and enhancing economic, social and territorial cohesion in the Programme area.

The European Commission in its Regulation No 1299/2013 defines in the preamble that "transnational cooperation should aim to strengthen cooperation by means of actions conducive to integrated territorial development linked to the Union's cohesion policy priorities".

For smart growth, the ADRION Programme will give special attention to the promotion of innovation in a number of fields (e.g. Blue and Green Growth, energy, transport, tourism), which outline important competitive advantages of the area. It will support partnerships in order to strengthen clusters, networks, economic sectors, value chains, and increase the interaction among stakeholders in the Partner States.

Concerning sustainable growth, taking into account the pressure observed in urban, lowlands and coastal Adriatic and Ionian areas, the ADRION Programme will seek to conciliate the demand and pressure of different uses, promote low input/low emissions activities, exploit in a sustainable way renewable resources, reduce the impact of human activities on natural resources, and improve the protection of maritime and terrestrial biodiversity and habitats. In these fields, specific attention will be paid to the coordination with EU national and regional programmes in order to use existing inputs and disseminate the results of ADRION projects. In that respect, partners of transnational projects will have to be aware of regional needs and propose ways to disseminate their results towards regional mainstream programmes. Key in this aspect is the preparation of the ground through transnational actions, especially in areas where transnational cooperation is absolutely necessary, as is the case of semi-closed sea interventions. In this respect, Maritime Spatial Planning, Integrated Coastal Zone Management, maritime safety, transport, energy or pollution of the Adriatic and Ionian Seas in conjunction to the EU Marine Strategy Framework Directive and the principles of UNEP MAP and the Barcelona Convention can play a significant role.

The ADRION Programme addresses inclusive growth through the valorisation of competitive advantages and the creation of employment opportunities along with the enhancement of connectivity options and the protection of public environmental goods.

Among the Seven Flagship Initiatives identified by the EU2020 strategy, the ADRION Programme objectives will be aligned with the Innovation Union to improve framework conditions for research and innovation, to the Resource Efficient Europe to help decoupling economic growth from the use of resources.

Transnational cooperation is nevertheless characterised by some inherent challenges, which can be summarised as:

- o Coverage of large areas with a high diversity of regions and often conflicting interests;
- Limited budgets in relation to the covered area, population and time frame, which often contradict the scope and objectives of cooperation initiatives;
- Delivering mainly intangible results.

In the case of the ADRION Programme, it has also to address the political dimension of the integration of the Western Balkans to the EU.

For these reasons, and because of the novelty of the programme, ADRION will:

- o Focus on a limited number of TOs,
- o Give emphasis on the formation of partnerships supporting the integration of all Partner States,
- Fully optimise synergies and complementarities among selected TOs, align them to the pillars of the EUSAIR and mobilise follow-up activities implemented under the ADRION label.

Furthermore, the territorial needs and challenges surrounding the transnational Programme area will be taken into account.

The objective shall be to better identify development potential and bottlenecks in specific sectors (innovation, environment, tourism, accessibility and the interconnections among them) at transnational level, to support stakeholders promoting novel approaches and sharing knowledge.

#### Type of contribution expected from the ADRION Programme

As a transnational cooperation programme, its main contribution will be to exchange and transfer experiences between regions, support transnational interventions and capacity building, and ensure that results are disseminated and used beyond project partners reaching a large number of end-users.

The programme will especially support the constitution of multilevel and intersectoral working teams and partnerships to overcome administrative and sectoral bottlenecks, with the involvement of citizens, and local/regional/ national/international bodies. At territorial level, a key issue will be to reduce conflicts of land use that constitute one main aspect of sustainable development strategies (promotion of renewable energy, protection of natural and cultural heritage, reduction of carbon emissions, etc.).

Among the framework conditions for the implementation of actions, stakeholders must bear in mind that projects are not aimed to answer to the needs of a limited number of partners, but to contribute to better living conditions in ADRION territories (economic activities, quality of the environment, safety, etc.), thus focusing more on activities and results.

From the action and output point of view, taking into account its strategy, the ADRION Programme is mainly delivering:

- Networking structures;
- Joint management systems and cooperation agreements;
- Strategies and action plans;



- Methodologies and tools; and
- Pilot actions.

As a transnational cooperation programme, the ADRION Programme will neither support heavy investments, development of large infrastructures nor scientific and technology research as such. Investments in small scales facilities or infrastructures might be supported in duly justified cases in the case of pilot projects and territorial experiences. The ADRION Programme shall support in particular intangible or "soft" actions which could potentially have a long term effect and contribute to the visibility to the Programme (studies and research, networking, dissemination of knowledge and data, etc.).

Regarding implementation of actions, there is a clear distinction between "beneficiaries" and "target groups" or "end-users". In the context of the Programme, beneficiaries are bodies and organisations, which will be directly involved in the projects funded by the Programme and will be the ones to conceive, discuss and develop the deliverables described above. "Target groups" or "end-users" are bodies, groups and individuals who will use the outputs of the projects or will experience a change in their activities and lives because of the Programme outputs.

Selected Thematic Objectives, Investment Priorities and Specific Objectives

For each TO, a set of specific Investment Priorities (IP) is pre-defined reflecting the challenges ADRION regions are facing.

The cornerstone for the selection of the TOs and IPs are:

- o The diagnosis and needs identified for the ADRION area:
- o The lessons learnt from the period 2007-2013;
- The application of thematic concentration on a small number of priorities as stipulated in the ETC regulation;
- The complementarity with the EUSAIR and other EU Macro-regional strategies, regional and thematic programmes;
- The specificities of transnational cooperation programmes.

For the ADRION Programme the following four (4) TOs and five (5) IPs have been selected:

# **Priority Axis 1: Innovative and Smart Region**

TO 1: Strengthening research, technological development and innovation by:

**IP 1b:** Promoting business investment in R&I, developing links and synergies between enterprises, research and development centres and the higher education sector, in particular promoting investment in product and service development, technology transfer, social innovation, eco-innovation, public service applications, demand stimulation, networking, clusters and open innovation (...);

**SO 1.1**: Support the development of a regional Innovation system for the Adriatic-Ionian area".

# Priority Axis 2: Sustainable region

TO 6: Preserving and protecting the environment and promoting resource efficiency by:

IP 6c: Conserving, protecting, promoting and developing natural and cultural heritage;

**SO 2.1**: Promote the sustainable valorisation and preservation of natural and cultural assets as growth assets in the Adriatic-Ionian area;

**IP 6d**: Protecting and restoring biodiversity and soil and promoting ecosystem services, including through Natura 2000, and green infrastructure;

**SO 2.2:** Enhance the capacity in transnationally tackling environmental vulnerability, fragmentation and the safeguarding of ecosystem services in the Adriatic-Ionian area.

# Priority Axis 3: Connected region

TO 7: Promoting sustainable transport and removing bottlenecks in key network infrastructures by:

**IP 7c:**Developing and improving environmental-friendly (including low-noise) and low-carbon transport systems including inland waterways and maritime transport, ports, multimodal links and airport infrastructure, in order to promote sustainable regional and local mobility

**SO 3.1:** Enhance capacity for integrated transport and mobility services and multimodality in the Adriatic-lonian area.

## Priority Axis 4: "Supporting the governance of the EUSAIR"

**TO 11**: [article 7 (b) Regulation (EU) No 1299/2013] Enhancing institutional capacity of public authorities and stakeholders and efficient public administration [...];

**IP 11:** Enhancing institutional capacity of public authorities and stakeholders and efficient public administration by developing and coordinating macro-regional and sea-basin strategies;

**SO 4.1:** Facilitate the coordination and implementation of the EUSAIR by enhancing institutional capacity of public administrations and key stakeholders and by assisting the progress of implementation of joint priorities.

Detailed information on the SOs is provided in Section 2.

# Horizontal dimensions

In addition to the thematic orientation, the ADRION Programme addresses horizontal thematic aspects highlighted in EU regulations: sustainable development, equal opportunities and non-discrimination, equality between men and women. These horizontal principles are further developed in Section 8.

Furthermore, specific issues will be addressed in a cross-cutting way in the different IPs contributing to the overall objectives of the programme:

# Information and Communication Technologies

The development of ICT products, services and applications constitute a relevant support for socioeconomic development, governance, networking, etc. As a tool, ICT can be used in a transversal way to reach the objectives of several IPs.

#### Social cohesion and social innovation

In different fields of intervention, attention will be paid to projects involving partners or taking measures that have positive effects on social cohesion. This is especially the case when involving social enterprises or when implementing actions aimed at improving the conditions of vulnerable groups (confronted with economic and social integration difficulties).

# Data and knowledge management

Each project and each project partner must make available for the public the data used for the projects or generated by the project in order to enhance the dissemination of experiences and results. Projects are encouraged to deliver datasets in line with the "open data by default" principle to improve the diffusion and reuse of data between public institutions, partners and a wider public.

# Territorial and eco-systemic approach

In each targeted territory (urban, coastal, islands and remote areas), projects will have to involve relevant stakeholders of sectors and institutions from the project intervention field. Approaches must be 'integrated' or 'eco-systemic', so that the result would not be isolated proposals working on limited aspects of tourism, energy or transports for example, but a coordination effort insisting on the contribution of these domains to the sustainable development of territories (taking into account available means, economic perspectives, on-going public policies, conflict of use, environmental constraints, etc.).

Partners will have to explore how to make relevant actors from environment protection, tourism, transport, etc. work together. With this approach, transnational cooperation will contribute to develop strategic planning aspects.

Justification for the choice of thematic objectives and corresponding investment priorities, having regard to the Common Strategic Framework, based on an analysis of the needs within the programme area as a whole and the strategy chosen in response to such needs, addressing, where appropriate, missing links in cross-border infrastructure, taking into account the results of the ex-ante evaluation 1.1.1

Table 1: A synthetic overview of the justification for the selection of Thematic Objectives and Investment Priorities

Selected Thematic Objective	Selected Investment Priority	Justification for selection
101	IP 1b	o Need to improve innovation capacities, competitiveness and internationalisation of SMEs
Strengthening research, technological development and	Promoting business investment in innovation and research and developing	confronted with international competition in some key sectors such as tourism, agribusiness, creative industries, fisheries, energy
innovation ()	links and synergies between enterprises, research institutions and higher education ()	o Need to improve innovation capacities through a more efficient joint use of research infrastructure and knowledge/competencies for better international cooperation between business, research and education
		o Need to improve cooperation between actors of the quadruple helix, especially between research and businesses enterprises, R&D centres and higher education; and support networking, clusters and open innovation
		o Need to support new innovation areas and approaches (eco innovation; public procurement for innovation; creative industry; service industry and social innovation)
		o Need to develop smart specialisation strategies by the use of RIS3 results
		o Need to promote the Innovation management support (intellectual property advising, technology transfer, prototyping, demonstrators, etc.)
TO 6	IP 6c	O High cultural and environmental resources in ADRION regions threatened by human activities
Protecting the environment and promoting resource	Conserving, protecting, promoting and developing natural and cultural heritage	o Full potential of natural and cultural heritage as development assets not exploited yet
efficiency		o High pressure of tourism activities and urbanisation, especially on coastal ADRION (sustainable tourism)
		o Increased pressure on water resources from a quantitative and qualitative point of view
	lb 6d	o Pressure on the biodiversity and development of invasive species
	Protecting and restoring biodiversity, soil	o Pressure on water quality with direct consequences on the biodiversity
	protection and restoration and promoting ecosystem services including NATURA	o Crucial role of the environment in the attractiveness and economic development of ADRION

Selected Thematic Objective	Selected Investment Priority	Justification for selection
	2000 and green infrastructures	regions
		o Need to tackle environmental vulnerability, improve risk management capacity, support the optimal use of land and resource consumption etc.
107	IP 7c	o Need to reduce the environmental impact of transport by increasing multimodality and shift to
Promoting sustainable	Developing and improving environment-	more appropriate and environmental-friendly modes of transport
transport and removing bottlenecks in key network	friendly (including low-noise) and low-carbon transport systems including inland	o Need to improve the border cross point transit for all non EU borders where administrative and organization bottlenecks produce substantial delays in scheduling travel
infrastructures	waterways and maritime transport, ports multimodal links and airport	o Need to invest on ICT management for all freight transport activities
6	re, in order to p regional and local mobi	o Need to enhance the water –rail intermodal platform both for maritime ports and inland waterway port
		o Need to reinforce the ICT application for making open and easier the access to info transport and implement all the intermodal opportunities for the passengers mobility
		o Use of renewable energies lower than the EU average
TO 11	IP 11 [art. 7 (b) Reg. (EU) 1299/2013]	o Need to ensure a good governance of the EUSAIR
Enhancing institutional capacity of public authorities	Enhancing institutional capacity of public authorities and stakeholders and efficient	o Need to put in place good and stable governance mechanisms and support to national coordinators
and stakeholders and efficient public administration	public administration by developing and coordinating macro-regional and seabasin strategies	o Need to ensure involvement of key stakeholders (national, regional, local) in capacity building for the strategy implementation
		o Need to strengthen the capacity for territorial analysis on the basis of harmonised data collection
		o Need to support project ideas to become mature transnational projects
		o Need for identification and coordination of all possible funding sources3 for joint projects, as the stakeholders tend to lack knowledge about different funding sources
60		o Need for coordination with other existing and future macro regional strategies

<sup>3</sup>All ESIF programmes including ETC, Cohesion Fund, IPA, sectoral programmes of the EU (Horizon 2020), LIFE, COSME, Connecting Europe Facility, national-regional programmes, international financing institutions (EIB, Western Balkan Investment Framework (WBIF) etc.), banks, private financers, donors, etc.

33/131

#### Justification of the financial allocation

The overall Programme budget amounts to EUR 117.918.198 including European Regional Development Fund (ERDF) - EUR 83.467.729 -, the Instrument for Pre-Accession Assistance (IPA II) - EUR 15.688.887 - and national contributions - EUR 18.761.582.

as described in Section 3.

The financial allocation to the selected TOs reflect:

- The estimated financial size of the projects foreseen in each Priority Axis (PA) axis based on the experience of the 2007-2013 period;
- o The coherence with the needs of the Partner States;
- o The opinions expressed during the consultation rounds; and
- o Last, but not least, the expression of the strategic choices of the ADRION stakeholders.

When estimating financial allocations per TO, an average budget of 2 MEUR per operation was assumed. The financial allocation per PA is as follows:

- O PA 1 (TO 1): the planned budget allocation (Union funds) to PA 1 is EUR 19.691.658 corresponding to 20% of the total. The financial allocation to this Priority is in line with the emphasis placed on innovation, technology transfer and entrepreneurship by all ERDF and IPA Partner States, the orientation of the EUSAIR and the consultations undertaken during the programming process.
- O PA 2 (TO 6): the planned budget allocation (Union funds) to PA 2 is EUR 45.472.376, corresponding to 46% of the total. This financial allocation reflects the expected size of actions relating to the valorisation of cultural and natural heritage and the needs for increasing awareness, harmonising management approaches, facilitating knowledge transfer and fostering shared potentials and responsibilities in the field of environmental protection and risk management.
- O PA 3 (TO 7): the planned budget allocation (Union funds) to PA 4 is EUR 17.708.524, corresponding to 18% of the total. The financial allocation to this Priority is in line with the emphasis placed on connectivity, efficient and environmental friendly mobility and transport within all Partner States as a prerequisite for all EUSAIR pillars. It also reflects the relative low demand in this thematic orientation expressed both during the 2007-2013 period and the current programming consultations.
- PA 4 (TO 11): the planned budget allocation (Union funds) to PA 4 is EUR 9.775.995, corresponding to 10% of the total. It derives from the need to address governance challenges and development in the ADRION area by investing in multilevel and multi-country governance in the tasks, approaches, services and processes of public administrations and key stakeholders in the context of the implementation of the EUSAIR.

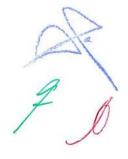


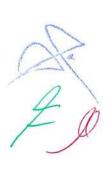
Table 2:Overview of the investment strategy of the cooperation programme

Driority avic	ERDF	Proportio the coop	Proportion of the total Union support to the cooperation programme (by Fund)4	ion support to ne (by Fund)4	Thomatic Objective <sup>5</sup>	Investment priorities 6	Snarific Ohiartivas	Result indicators
	(EUR)	ERDF	ENI (where applicable)	IPA (where applicable)			composition amondo	Specific Objective
-i	16.693.547	20%		19%	Strengthening     research, technological     development and     innovation	IP 1.b  Promoting business investment in R&I, developing links and synergies between enterprises, research and development centres and the higher education ()	Support the development of a regional innovation system for the Adriatic-lonian area	Level of capacity of key innovation actors to be effectively involved in transnational actions for the development of a regional Innovation system
5	38.395.155	46%		45%	6. Preserving and protecting the environment and promoting resource efficiency	IP 6.c Conserving, protecting, promoting and developing natural and cultural heritage	Promote the sustainable valorisation and preservation of natural and cultural heritage as growth assets in the Adriatic-lonian area	Level of capacity for the stakeholders in the fields of natural and cultural heritage protection and tourism to sustainably valorise natural and cultural heritage as a growth asset.
						IP 6.d  Protecting and restoring biodiversity and soil and promoting ecosystem services through Natura2000,	Enhance the capacity in transnationally tackling environmental vulnerability, fragmentation, and the safeguarding of ecosystem services in	Level of capacity of the involved organisations to operate transnational, providing service and management regarding environmental vulnerability, fragmentation, and the

<sup>4</sup> Presentation of the shares corresponding to ENI and IPA amounts depends on management option chosen. Trile of the thematic objective, not applicable to technical assistance.

<sup>&</sup>lt;sup>6</sup> Title of the investment priority, not applicable to technical assistance.

					and green infrastructures	the Adriatic-Ionian area	safeguarding of ecosystems' services
m	15.024.191	18%	17%	7. Promoting sustainable transport and removing bottlenecks in key network infrastructures	IP 7.c  Developing and improving environmentallyfriendly (including lownoise) and low-carbon transport systems, including inland waterways and maritime transport, ports, multimodal links and airport in frastructure, in order to promote sustainable regional and local mobility	Enhance capacity for integrated transport and mobility services and multimodality in the Adriatic-Ionian area	Level of capacity of organisations in the field of transport and mobility to transnationally plan and implement sustainable and multimodal transport and mobility solutions
4.	8.346.773	10%	%6	11. Enhancing institutional capacity of public authorities and stakeholders ()	IP 11 art. 7 (b) Reg. No 1299/2013 Enhancing institutional capacity of public authorities and stakeholders and efficient public administration by developing and coordinating macroregional and sea-basin strategies	Facilitate the coordination in implementing the EUSAIR by enhancing institutional capacity of public administrations and key stakeholders and by assisting the progress of implementation of joint priorities	The status of management capacities of EUSAIR governance structures to effectively implement the EUSAIR and its Action plan, achieving their objectives and targets
Technical Assistance	5.008.063	%9		na	na	na	na



# **SECTION 2. PRIORITY AXES**

(Reference: points (b) and (c) of Article 8(2) of Regulation (EU) No 1299/2013)

# Section 2.A.Description of the priority axes other than technical assistance

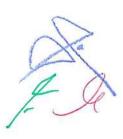
(Reference: point (b) of Article 8(2) of the ETC Regulation)

# 2.A.1. Priority Axis 1

ID	PRIORITY AXIS 1
Title	Innovative and smart region
☐ The e	ntire priority axis will be implemented solely through financial instruments
The e	ntire priority axis will be implemented solely through financial instruments set up at Union level
The e	ntire priority axis will be implemented through community-led local development
2.A.2. Jus	tification for the establishment of a priority axis covering more than one thematic objective
(Reference	e: Article 8(1) of the ETC Regulation)
Not appli	cable

# 2.A.3. Fund and calculation basis for the Union support

Fund	ERDF+ IPA
Calculation Basis (total eligible expenditure)	EUR 19.691.658



(Reference: points (b)(i) of Article 8(2) of Regulation (EU) No 1299/2013)

# **INVESTMENT PRIORITY 1.b**

Promoting business investment in R&I, developing links and synergies between enterprises, research and development centres and the higher education sector, in particular promoting investment in product and service development, technology transfer, social innovation, eco-innovation, public service applications, demand stimulation, networking, clusters and open innovation through smart specialisation, and supporting technological and applied research, pilot lines, early product validation actions, advanced manufacturing capabilities and first production, in particular in key enabling technologies and diffusion of general purpose technologies

# 2.A.5.Specific objective corresponding to the investment priority and expected results (Reference: points (b)(i) and (ii) of Article 8(2) of Regulation (EU) No 1299/2013)

ID	1.1
Specific Objective	Support the development of a regional Innovation system for the Adriatic-Ionian area
Expected results 3500 char. max.	The ADRION area is characterised by low innovation performance (innovation models more based on diversification than breakthrough innovation), limited capacity of SMEs, inadequate cooperation among companies, research centres and public agencies, absence of support schemes and seed capital, obsolete technological applications, lack of focus on specific issues which can be of competitive advantage to the area (e.g. blue growth), limited sectoral/cross-sectoral specialisations, absence of high-value added services, inadequate understanding of the importance of intellectual property, etc.
	On the other hand there are a number of competitive and highly active research and innovation clusters, albeit with poor intraregional joint activities especially in the East-West Axis. A further strong point is the existence of RIS3. These offer the possibility of thematic focus on the one side and the delivery of a process blueprint on the other, especially for the IPA Partner States. However innovation governance at transnational level remains weak.
	In the context of the above, the region has a series of common fields of interest, where transnational cooperation can focus on, in order to develop a critical mass. Indicative areas are:
	<ul> <li>Traditional sectors, such as vessel construction, logistics and fisheries;</li> </ul>
	<ul> <li>Emerging sectors, such as blue technologies including maritime biotechnology and aquaculture, robotics, materials, monitoring of the sea, on green sea mobility, deep sea resources, biosecurity and bio- technologies etc.;</li> </ul>
	<ul> <li>Environmental and energy technologies ("clean-tech" and "environ-tech", RES, e-services);</li> </ul>
	<ul> <li>Tourism, nature and cultural heritage (product and process innovations, sustainable tourist flow management, applications for</li> </ul>

- potential and current visitors, creative industries, social innovation, traditional knowledge in skills);
- E-governance and e-tools for management, procurement and services to the citizens.

# The expected results can be seen in:

- Common understanding among ADRION Partner States on the potential fields of transnational innovation actions and fostering diffusion and uptake of innovation;
- Enhancement of the competencies/skills of the stakeholders and involved parties;
- Improvement of the framework conditions (awareness and foresight, legal, economic aspects, innovation governance, organisational issues, policy solutions, technology impact assessments);
- Mobilisation of stakeholders in the fields of research, innovation and utilisation in order to increase knowledge transfer between business, users, academia and administration actors (quadruple helix approach);
- Identification of emerging market opportunities in relation to the programme area competitive advantages, the fields of the EUSAIR and the smart specialisation strategies of the regions in order to develop an ADRION "critical mass";
- Better coordinated innovation policies and strategies e.g. at the RIS level.



Table 3: Programme specific result indicators (by specific objective)

(Reference: point (b)(ii) of Article 8(2) of Regulation (EU) No 1299/2013)

One (if possible) and no more than two result indicators should be used for each specific objective.

Result Indicator	Measurement Unit	Baseline Value	Baseline Year	Value <sup>7</sup> (2023) 100 char. Max	Source of Data 200 char, max	Frequency of reporting 100 char. max
Level of capacity of key innovation actors to be effectively involved in transnational actions for the development of a regional Innovation system	%	60,19%	2014	Increase	Survey	2018 2020 2023

<sup>7</sup>Target values can be qualitative or quantitative

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2.A.6.1 A description of the type and examples of actions to be supported and their expected contribution to the specific objectives, including, where appropriate, identification of the main target groups, specific territories targeted and types of beneficiaries

Reference: point (b)(iii) of Article 8(2) of Regulation (EU) No 1299/2013)

Investment Priority1.b	Promoting business investment in R&I, developing links and
	synergies between enterprises, research and development centres
	and the higher education sector ()

# Indicative actions to be supported are:

- Establishment of transnational innovation networks in order to visualise possible options for cooperation in the ADRION area, identify relevant sectors of common interest, map existing research and innovation resources, and secure coordination with the EUSAIR, regional and national RIS3 strategies, innovation governance initiatives and competence networks;
- Analysis of the framework conditions for innovation (legal, financial, administrative, technical, social, cultural and environmental) in order to define the "feasible domain" for innovation in the ADRION area;
- Development of framework structures related to the consultation on legal, intellectual property, technical and financial issues and provision of related services especially for SMEs (including startups, spin-offs, collaborations), such as the support for Identifying access schemes to financial engineering for proof of concept mechanisms for start-ups;
- Development of actions for raising competencies/skills of the stakeholders specially focusing on the involvement of partners from candidate and potential candidate countries including education and training concepts for the uptake and diffusion of innovation and circular knowledge management promoting the mobility of Researchers and PhD candidates in the ADRION region;
- Development of platforms for knowledge sharing (knowledge innovative communities, data clouds) and creation of functional networks of joint distributed research facilities;
- Development of transnational "quadruple helix" clusters in common interest fields addressing all stages of the innovation cycle, including idea generation, conception and prototyping, transfer, patenting, commercialization, etc.;
- O Development of transnational models for the design, testing, up-scaling, comparison and evaluation of innovations (policies, tools, processes, actors, organisations and interfaces);
- Development of transnationally designed products, services, investment models and funding support instruments of business support centres, chambers of commerce, public administration and financing institutions;
- Development of strategies, schemes and tools for improving creativity and innovative approaches in the whole spectrum of the society including education, social services health, volunteer organisations and social enterprises;
- Building up transnational networks for the transfer of knowledge among public administration on technological solutions;
- o Facilitating policy learning by integrating also results generated through previous EU initiatives

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related to innovation and cluster support, for instance the Regions of Knowledge (FP7) that promoted Europe-wide cooperation between public and private research centres, enterprises and authorities and supported regional research-driven clusters;

o Promoting the development of eco-innovation technologies related to air quality and emission control (e.g. cleaner domestic combustion installations, fuel switching emission abatement technologies or power supply from the shore for vessels for sustainable ports.

# **Target groups**

- General public;
- Those groups listed below under the caption "Indicative types of beneficiaries";
- Financial Institutions, Banks;
- Enterprises, including SME.

# Indicative types of beneficiaries

- Local public authorities;
- Regional public authorities;
- National public authorities;
- Agencies;
- International Organisations;
- Research organisations;
- (Public) service providers;
- Higher education institutions;
- Education/training centres;
- Business support organisations;
- Interest groups including NGOs and cultural/citizen organisations.

# 2.A.6.2. Guiding principles for the selection of operations

(Reference: point (b)(iii) of Article 8(2) of Regulation (EU) No 1299/2013)

Investment Priority 1.b	Promoting business investment in R&I, developing links and
是 2015年 1975年 1975	synergies between enterprises, research and development centres
	and the higher education sector ()

The selection of projects will be carried out in accordance with Article 12 of the ETC regulation, following a standardised assessment procedure, the objectives of which include:

- Assessment of the relevance of a project proposal;
- Assessment of the feasibility of the proposed approach;
- Definition of a transparent and objective basis for decision making on proposal rejection or approval;



 Provision of a base for communication and improvement among Programme bodies and applicants.

The assessment will be conducted using the following sets of criteria:

#### Strategic Assessment Criteria

#### These criteria shall examine:

- The relevance, coherence and contribution of each project proposal to the ADRION Programme Objectives and especially the relevant SO addressed;
- The contribution to the envisaged results per IP;
- The soundness of the concept and demonstration of the need for the proposed intervention in its thematic and territorial context:
- The added value of transnational cooperation;
- The proposed partnership relevance to the above;
- The relevance and coherence of the project with the EUSAIR strategy and the contribution to the achievement of its objectives;
- The relevance and coherence of the project with other relevant EU strategies and or policies.

# **Operational Assessment Criteria**

#### These criteria shall examine:

- The adequacy of the management provisions in terms of structures, procedures and competences;
- The quality and effectiveness of communication provisions;
- The quality of the Work Plan in relation to clarity and coherence of the operational objectives, activities and means, feasibility, efficiency of the project and its results, potential for uptake and embedment into operative procedures of the partners involved;
- The adequacy of the budget provisions to guarantee the project implementation and generate value for money.

#### **Coherence to Horizontal Principles Criteria**

These criteria shall examine the extent to which projects have integrated within their intervention logic:

- PA1 Horizontal principles such as promotion of energy, resource efficiency, consideration of the principles of open innovation;
- ADRION cross-cutting dimensions as defined in Section 1; equal opportunities and non-discrimination, equality between men and women, social cohesion and social innovation, data and knowledge management, use of ICT, territorial and eco-systemic approach.

The above elements should not be considered as a "check list", but should rather encourage projects to proactively develop their project ideas within the logic of the Programme.

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These three criteria are presented in the order of importance for the project. The Strategic Assessment Criteria examine the relevance of the project proposal; hence they retain absolute primacy over the other two criteria. The Operational Assessment Criteria ensure the successful delivery of results; hence they have more weight than the Coherence and Horizontal Principles Criteria, which are basically oriented towards integration of a "relevant and feasible" proposal into the ADRION logic.

The detailed assessment criteria will be laid down and made available to potential applicants in the programme related manual.

Preparatory costs will be eligible under the PA 1 funds.

# 2.A.6.3. Planned use of financial instruments

(Reference: point (b)(iii) of Article 8(2) of Regulation (EU) No 1299/2013)

Investment Priority 1.b	Promoting business investment in R&I, developing links and synergies between enterprises, research and development centres and the higher education sector ()
Planned use of financial instruments	

The opportunity of the elaboration and implementation of financial instruments will be discussed during the implementation of the programme

# 2.A.6.4. Planned use of major projects

(Reference: point (b)(iii) of Article 8(2) of the ETC Regulation)

Not applicable



# 2.A.6.5. Output indicators

(Reference: point (b)(iv) of Article 8(2) of Regulation (EU) No 1299/2013)

Table 4: Common and programme specific output indicators(by investment priority)

ID	Output Indicator	Measurement unit	Target value (2023)	Source of data 200 char. Max.	Frequency of reporting  100 char.  Max.
COI_1	Number of enterprises cooperating with research institutions	Enterprises (Number)	1000	Monitoring	Annually
Ol_1b.1_1	Number of supported transnational cooperation networks and clusters	Number	8	Monitoring/ Project progress reports	Annually
Ol_1b.1_2	Number of strategies and action plans developed by transnational innovation networks and clusters	Number	12	Monitoring/Project progress reports	Annually



# 2.A.7. Performance framework

(Reference: point (b)(v) of Article 8(2) of the ETC Regulation and Annex II of the CPR)

Table 5: Performance framework of the priority axis

Priority axis	Indicator Type (key implementation step, financial, output or, where appropriate, result indicator)	Ω	Indicator or key implementation step	Measurement unit, where appropriate	Milestone for 2018	Final target (2023)	Source of data	Explanation of the relevance of the indicator, where appropriate
1	Financial		Financial	EUR	1.969.166	19.691.658	Monitoring	
1	Output	0 _16.1_2	Number of strategies and action plans developed by transnational innovation networks and clusters	Number	2	12	Monitoring/ Project progress reports	



# 2.A.1. Priority Axis 2

ID	PRIORITY AXIS 2
Title	Sustainable Region
	ntire priority axis will be implemented solely through financial instruments
	ntire priority axis will be implemented solely through financial instruments set up at Union level
ine e	ntire priority axis will be implemented through community-led local development
2.A.2. Jus	stification for the establishment of a priority axis covering more than one thematic objective
(Referen	ce: Article 8(1) of the ETC Regulation)
Not appli	icable

# 2.A.3. Fund and calculation basis for the Union support

Fund	ERDF+ IPA	
Calculation Basis (total eligible expenditure)	EUR 45.472.376	

# 2.A.4. Investment Priority 6c

(Reference: points (b)(i) of Article 8(2) of Regulation (EU) No 1299/2013)

INVESTMENT PRIORITY 6.c	
Conserving, protecting, promoting ar	nd developing natural and cultural heritage

# 2.A.5. Specific objective corresponding to the investment priority and expected results (Reference: points (b)(i) and (ii) of Article 8(2) of Regulation (EU) No 1299/2013)

ID	2.1
Specific Objective	Promote the sustainable valorisation and preservation of natural and cultural heritage as growth assets in the ADRION area
Expected results	The ADRION area combines the heritage of some of the brightest
3500 char. max.	civilisations of history and boasts a diverse setting of landscapes and natural elements (Adriatic, Ionian and Aegean Seas, Alps, islands, Danube plain etc.). The combination of the rich cultural and natural diversity makes the area unique and a globally attractive place.
	The right balance between conservation/protection and advancement is one of the main challenges. Nature and cultural heritage is a major component of the area's tourism assets. The UN World Tourism Organisation research demonstrates that interest in the environment,

culture and heritage is a primary motivation for more than 50% of travels. Therefore, mobilising the cultural landscape and the richness of nature is key for creating a distinct Programme area "brand name".

The proper concept to this end is sustainable valorisation, in other words, integration of apparent or hidden resources (natural stocks, cultural habits, implicit knowledge, and existing qualifications) in the added value chain without jeopardizing or destroying the given natural, social and cultural capital.

A pivotal element in this respect is tourism, since it is using the cultural and natural heritage as an output, it is one of the main, fast-growing economic activities and GDP contributor. However, its potential in the area is not fully exploited. Few tourism actors in the area adhere to a sustainable tourism model based on innovative, high-quality tourism products and services with light ecological footprint.

Cultural and natural heritage in the area is at risk due to:

- Increased human use especially of the coastal and marine space for recreation, housing, transport and fishing/ aquacultures;
- o Unsustainable dominating tourism paradigms;
- Increased consumption of resources and energy by residents and visitors leading to emissions, waste, discharges etc. in a far greater load than the area can absorb;
- Increasing urban sprawl land; and, last but not least,
- Climate change impacts.

### The expected results are:

- Common understanding among ADRION Partner States on the potential fields of transnational cooperation in tourism and consensusbuilding on the content of sustainable valorisation and tourism under an ADRION brand;
- Enhancement of the competencies/skills of relevant stakeholders parties in the fields of sustainable valorisation and tourism;
- Enhancement of the "body of knowledge" through transnational research, pilots, tools and experimentation;
- Development of a well-defined transnational identity and raising awareness on common heritage in the Adriatic-Ionian area as an orientation framework for individual actions;
- Improved involvement of tourism stakeholders, visitors and the society for the development of jointly agreed utilisation approaches;
- Preserved natural and cultural heritage and valorised within the Programme area brand name;
- O Diversification of tourism products along topic, season, target group and environmental and social impact.

Table 3: Programme specific result indicators (by specific objective)

(Reference: point (b)(ii) of Article 8(2) of Regulation (EU) No 1299/2013)

One (if possible) and no more than two result indicators should be used for each specific objective.

Ω.	Result Indicator	Measurement Unit	Baseline Value	Baseline Year	Target Value <sup>8</sup> (2023)	Source of Data 200 char. max	Frequency of reporting 100 char. max
6c.1	Level of capacity for the stakeholders in the fields of natural and cultural heritage protection and tourism to sustainably valorise natural and cultural heritage as a growth asset.	%	%5′29	2014	Increase	Survey	2018 2020 2023

<sup>8</sup>Target values can be qualitative or quantitative.

2.A.6.1 A description of the type and examples of actions to be supported and their expected contribution to the specific objectives, including, where appropriate, identification of the main target groups, specific territories targeted and types of beneficiaries

Reference: point (b)(iii) of Article 8(2) of Regulation (EU) No 1299/2013)

Investment Priority6.c	Conserving, protecting, promoting and developing natural and
	cultural heritage

#### Indicative Actions to be supported are:

- Creation of transnational networks and working groups for the definition of the principles of ADRION's sustainable cultural/natural and tourism valorisation as well as the development of an ADRION brand name:
- Support to the exchange of best practices for the identification of challenges and trends in the tourism sector including marketing, management of increased tourism flows, including joint analysis of tourism, trends and their potential impact, joint access to new tourism markets, business opportunities and dissemination of new technologies and know-how;
- Development of actions for raising competencies/skills in cultural heritage preservation on sustainable tourism and tourism management of the stakeholders specially focusing on the involvement of actors from small tourism locations and facilities;
- Formulation of implementation strategies, set up and testing of clusters and models to better preserve, capitalize and innovate cultural and natural heritage and either combine them with tourism or maintain them for their intrinsic value by enterprises, research institutions, NGOs and local population using exchange of experiences, mutual learning and pilot activities;
- Building up of transnational networks and working groups and development of tools and pilots to monitor, evaluate and mitigate the environmental and social pressures and impacts and the risks for and by tourism;
- Set up, test and implementation of negotiation, mediation, participation and conflict resolution models in the context of tourism, culture preservation, local needs and economic growth in the context of cultural and natural heritage, especially for land uses in coastal zones;
- Organisation of knowledge transfer, exchange of good practice examples, networking and development of innovations concerning also the immaterial cultural heritage and related to the creative industries;
- O Development of distinct and diversified tourism products such as transnational thematic tourism clusters and routes (e.g. monasteries routes, ancient heritage, wine routes, Adriatic-Ionian area routes etc.); seasonal variations of tourism offer (e.g.: off season arrivals for spring and autumn tourism for elder groups also in the context of climate change); offers for special interest groups (e.g. sailing, diving, mountaineering, history hobbyists, attracting visitors to inland destinations etc.); use of IT applications to generate interest on the heritage of the region; promotion of transnational nautical routes and of innovative strategies for marinas in terms of services and of their connections to the hinterland;
- Development of an integrated and coordinated approach to heritage and cultural tourism;
- Development of sustainable tourism models focusing on low carbon, on air quality improvement and decreasing PM and NO2 emissions, low ecological footprint, "slow food", involvement of young people and volunteers and other alternative offerings in line with the natural and cultural



heritage in line with the ADRION brand;

 Small scale investments and demonstration projects for the provision of innovative services and products in the touristic sector, for specific forms of tourism, like cultural tourism, thematic tourism, elder citizens' services, etc.

# Target groups

- General public;
- Groups listed under the caption "Indicative types of beneficiaries";
- Enterprises, including SMEs.

# Indicative types of beneficiaries

- Public authorities;
- International Organisations;
- Agencies;
- Research institutions;
- Higher education institutions;
- Schools, education/training centres;
- Tourism and/or cultural public or private organisations (incl. SMEs);
- Business support organisations;
- Interest groups including NGOs and cultural/citizen associations.

# 2.A.6.2.The guiding principles for the selection of operations

(Reference: point (b)(iii) of Article 8(2) of Regulation (EU) No 1299/2013)

Investment Priority 6.c	Conserving, protecting, promoting and developing natural and
	cultural heritage

The selection of projects will be carried out in accordance with Article 12 of the ETC regulation, following a standardised assessment procedure, the objectives of which include:

- Assessment of the relevance of a project proposal;
- Assessment of the feasibility of the proposed approach;
- Definition of a transparent and objective basis for decision making on proposal rejection or approval;
- Provision of a base for communication and improvement among Programme bodies and applicants.

The assessment will be conducted using the following sets of criteria:

# Strategic Assessment Criteria

These criteria shall examine:

- The relevance, coherence and contribution of each project proposal to the ADRION Programme Objectives and especially the relevant SO addressed;
- The contribution to the envisaged results per IP;
- The soundness of the concept and demonstration of the need for the proposed intervention in its thematic and territorial context:
- The added value of transnational cooperation;
- The proposed partnership relevance to the above;
- Synergies with Investment Priorities 6d considering that the targets related to cultural and natural heritage and enhancement of sustainable tourism are relevant to Natura 2000 and other protected areas in the region;
- The relevance and coherence of the project with the EUSAIR strategy and the contribution to the achievement of its objectives;
- The relevance and coherence of the project with other relevant EU strategies and or policies.

# **Operational Assessment Criteria**

#### These criteria shall examine:

- The adequacy of the management provisions in terms of structures, procedures and competences;
- The quality and effectiveness of communication provisions;
- The quality of the Work Plan in relation to clarity and coherence of the operational objectives, activities and means, feasibility, efficiency of the project and its results, potential for uptake and embedment into operative procedures of the partners involved;
- The adequacy of the budget provisions to guarantee the project implementation and generate value for money.

# **Coherence to Horizontal Principles Criteria**

These criteria shall examine the extent to which projects have integrated within their intervention logic:

- PA 2 Horizontal principles, such as promotion of energy and resource efficiency and consideration of the principles of open access to innovation benefits and reproducibility;
- ADRION cross-cutting dimensions as defined in Section 1; equal opportunities and nondiscrimination, equality between men and women, social cohesion and social innovation, data and knowledge management, use of ICT, territorial and eco-systemic approach.

The above elements should not be considered as a "check list", but should rather encourage projects to proactively develop their project ideas within the logic of the Programme.

These three criteria are presented in the order of importance for the project. The Strategic Assessment Criteria examines the relevance of the project proposal; hence they retain absolute primacy over the other two criteria. The Operational Assessment Criteria ensure the successful delivery of results; hence they have more weight than the Coherence to Horizontal Principles Criteria, which are basically oriented towards integration of a "relevant and feasible" proposal into the ADRION logic.

The detailed assessment criteria will be laid down and made available to potential applicants in the

programme related manual.

Preparatory cost will be eligible under the PA 2 funds.

# 2.A.6.3.Planned use of financial instruments

(Reference: point (b)(iii) of Article 8(2) of Regulation (EU) No 1299/2013)

Investment Priority 6.c	Conserving, protecting, promoting and developing natural and cultural heritage
Planned use of financial instruments	

The opportunity of the elaboration and implementation of financial instruments will be debated during the implementation of the programme

# 2.A.6.4 Planned use of major projects

(Reference: point (b)(iii) of Article 8(2) of the ETC Regulation)

Not applicable

# 2.A.6.5.Output indicators

(Reference: point (b)(iv) of Article 8(2) of Regulation (EU) No 1299/2013)

Table 4: Common and programme specific output indicators (by investment priority)

ID	Output Indicator	Measurement unit	Target value (2023)	Source of data 200 char. Max.	Frequency of reporting  100 char.  Max.
OI_6c.1_1	Number of supported transnational cooperation networks	Number	20	Monitoring/Project progress reports	Annually
OI_6c.1_2	Number of strategies and action plans developed in the field of natural and cultural heritage and tourism	Number	30	Monitoring/Project progress reports	Annually
OI_6c.1_3	Number of small scale investments and demonstration projects	Number	10	Monitoring/Project progress reports	Annually
COI_2	Increase in expected number of visits to supported sites of cultural and natural heritage and	Visits/year	20.000	Monitoring/Project progress reports	Annually

<b>145</b>	attractions		
			l .

# 2.A.4. Investment priority 6d

(Reference: points (b)(i) of Article 8(2) of Regulation (EU) No 1299/2013)

# **INVESTMENT PRIORITY 6.d**

Protecting and restoring biodiversity and soil and promoting ecosystem services, including through Natura 2000, and green infrastructure

# 2.A.5. Specific objective corresponding to the investment priority and expected results

(Reference: points (b)(i) and (ii) of Article 8(2) of Regulation (EU) No 1299/2013)

ID	2.2
Specific Objective	Enhance the capacity in transnationally tackling environmental vulnerability, fragmentation, and the safeguarding of ecosystem services in the ADRION area
Expected results 3500 char. max.	ADRION area is rich in biodiversity and have a dense network of protected areas, albeit with different potential and conservation. ADRION's key feature is the semi-enclosed sea in its core. Thus it is vulnerable to pollution, since the waters are not exchanged frequently.
	Recognized environmental risks related to climate change mainly include droughts and floods. There is a manifold need to tackle and manage preservation and fragmentation challenges, risks and climate change adaptation, as well as integrating Ecosystem Services, Blue and Green Growth principles in regional development planning.
	Hence topography and geography contribute to high environmental vulnerability, which is already strongly affected by two mutually reinforcing threats: human pressure and global climate change.
	Vulnerability combined with low climate change adaptation capacities, low interoperability of civil protection organisations and practices, such as in the waste sector and construction, increase the level of risk.
	Ecosystem services are fundamental for both the living conditions of the resident population and for the tourism sector as "intermediate input" in that they are part of the "tourism offer". Furthermore, they are fully part of the natural and cultural heritage. Hence interventions under IP 6d should respect and integrate two aspects:
	<ul> <li>Dynamic protection and risk management (protection, preservation and connectivity of "ecosystems"); and</li> </ul>
	o Sustainable use and risk prevention (integration of ecosystem services).
	The expected results are:
	O Common understanding among ADRION Partner States for the status quo,

- the international and EU framework and the remaining needs of transnational cooperation in the fields of environmental protection, biodiversity management, ecosystem services and climate change adaptation;
- Enhancement of the competencies/skills of the stakeholders and involved parties;
- o Increased availability of data and information for delivering evidencebased responses through interoperability and systematic monitoring;
- Increased transnational cooperation, exchange and communication among authorities and civil society organisations;
- Harmonised infrastructures, management structures and hazard/risk response mechanisms;
- Increased number of "state of the art" management and planning tools.

Table 3: Programme specific result indicators (by specific objective)

(Reference: point (b)(ii) of Article 8(2) of Regulation (EU) No 1299/2013)

One (if possible) and no more than two result indicators should be used for each specific objective.

Q	Result Indicator	Measurement Unit	Baseline Value	Baseline Year	Target Value (2023) 100 char.	Source of Data 200 char.	Frequency of reporting 100 char.
IP 6.d SO 2.2	Level of capacity of the involved organisations to operate transnational, providing service and management regarding environmental vulnerability, fragmentation, and the safeguarding of ecosystems' services	%	77%	2014	Increase	Survey	2018 2020 2023

<sup>9</sup>Target values can be qualitative or quantitative.

2.A.6.1 A description of the type and examples of actions to be supported and their expected contribution to the specific objectives, including, where appropriate, identification of the main target groups, specific territories targeted and types of beneficiaries

Reference: point (b)(iii) of Article 8(2) of Regulation (EU) No 1299/2013)

Investment Priority6.d	Protecting and restoring biodiversity and soil and promoting ecosystem services, including through Natura 2000, and green
	infrastructure

# Indicative Actions to be supported are:

- o Enhancement and complement of transnational frameworks and platforms for the interoperability of existing databases, promotion of data availability, observatory functions and the integration of management approaches (hazard and risk assessment, planning methodologies, management plans, sustainability and adaptation assessments etc.) especially in coordination with the EU Civil Protection Mechanism and related IPA initiatives on civil protection, floods management, risk management etc.;
- Development of implementation strategies, models and testing of pilot activities and transnational, regional and intercommunity cooperation of risk management (risk assessment, risk communication, risk managing measures and hazard prevention) and climate change adaptation in terrestrial and aquatic environments;
- Implementation of research and evaluation activities through the development of a common monitoring and assessment reference framework and the deployment of advanced tools for mapping, diagnosing, protecting and managing terrestrial and maritime landscapes and habitats including awareness-raising and environmental education;
- Enhancement and complement of transnational networks and working groups for increasing capacity and coordination in the fields of biodiversity protection e.g. in connection to the NATURA 2000 and EMERALD networks, joint management actions for large carnivores, harmonization and enforcement of national laws with EU legislation and similar actions;
- Enhancement and complement of transnational networks and working groups for increasing marine knowledge in order to ensure a sound basis for the implementation of the Marine Framework Strategy Directive, including Deep Sea Resources Monitoring & Surveillance and Management and Mapping of threats to coastal and marine biodiversity;
- Enhancement and complement of transnational networks and working groups for the development of transnational Special Spatial Plans (e.g. on RES, on tourism, on agriculture and forestry), Maritime Spatial Planning, Multiannual Fishery Management Plans and Integrated Coastal Zone Management Plans and Procedures;
- Enhancement and complement of transnational networks and working groups for the development of transnational terrestrial and maritime protected areas and habitats and integration thereof in the tourism product of the ADRION area;
- Development of and integration of existing transnational systems, procedures and early warning systems for identifying, managing and preventing localised and diffusing pollution from various sources (oil spills from maritime transport and marine litter in general, coastal industries and discharges, accidents, nitrates from agriculture, organic load from aquaculture, noise, light- and wastewater-pollution from tourism hotspots, landfills, soil contamination etc.);

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- O Development of and integration of existing of transnational systems, procedures and early warning systems for forecasting, managing and preventing natural and manmade hazards (forest fires, sea and river floods, industrial accidents, droughts, storms, algal blooms, earthquakes erosion and etc.) especially in coordination with the EU Civil Protection Mechanism and related IPA initiatives on civil protection, floods management, risk management etc.;
- o Enhancement and complement of transnational frameworks and platforms for the harmonisation and enforcement of national laws and EU legislation (e.g. implementation of the EU Flood directive (2007/60), regional Strategies and international obligations (e.g. the Barcelona Convention), with special attention on coastal urban areas and trans boundary issues, the joint contingency planning and coordinated emergency response and interoperability of civil protection mechanisms and organisations;
- Enhancement and complement of transnational frameworks and platforms for the exchange of best practices especially in coordination with the EU Civil Protection Mechanism and related IPA initiatives on civil protection, floods management, risk management etc., the experimentation and piloting with new innovative and integrated approaches (e.g. integrated and sustainable management of protected areas with cultural heritage as a powerful asset for inclusive economic development) approaches and the evaluation of existing and perspective methods and procedures in order to develop an ADRION environmental protection knowledge base and promotion of the topics in the society and especially among the youth;
- o Improvement of the interoperability of existing databases.

All proposals and initiatives in the area of cross-border civil protection and disaster management should not overlap with the existing European structures such as the Union Civil Protection Mechanism which is the European framework for cooperation and coordination in the field of disaster prevention, preparedness and response. Activities under this Programme should be complementing and supporting the countries' participation in the Union Civil Protection Mechanism and similar capacity building activities which are being provided to the region through the Mechanism and the Instrument for Pre-accession Assistance (e.g.: regional IPA programmes on civil protection cooperation, floods management and risk assessment and mapping).

#### Target groups

- General public;
- Groups listed under the caption "Indicative types of beneficiaries";
- Enterprises, including SME.

# Indicative types of beneficiaries

- Public authorities;
- Agencies;
- Natural Heritage & Green Infrastructure management organisations;
- Higher education institutions;
- Schools, education/training centres;
- Business support organisations;
- Interest groups including NGOs and environmental/citizen associations.

# 2.A.6.2.The guiding principles for the selection of operations

(Reference: point (b)(iii) of Article 8(2) of Regulation (EU) No 1299/2013)

Investment Priority6.d	Protecting and restoring biodiversity and soil and promoting
	ecosystem services, including through Natura 2000, and green
	infrastructure and the second

The selection of projects will be carried out in accordance with Article 12 of the ETC regulation, following a standardised assessment procedure, the objectives of which include:

- Assessment of the relevance of a project proposal;
- Assessment of the feasibility of the proposed approach;
- Definition of a transparent and objective basis for decision making on proposal rejection or approval;
- Provision of a base for communication and improvement among Programme bodies and applicants.

The assessment will be conducted using the following sets of criteria:

# Strategic Assessment Criteria

### These criteria shall examine:

- The relevance, coherence and contribution of each project proposal to the ADRION Programme Objectives and especially the relevant SO addressed;
- The contribution to the envisaged results per IP;
- The soundness of the concept and demonstration of the need for the proposed intervention in its thematic and territorial context;
- The added value of transnational cooperation;
- The proposed partnership relevance to the above;
- The relevance and coherence of the project with the EUSAIR strategy and the contribution to the achievement of its objectives;
- The relevance and coherence of the project with other relevant EU strategies and or policies.

#### **Operational Assessment Criteria**

#### These criteria shall examine:

- The adequacy of the management provisions in terms of structures, procedures and competences;
- The quality and effectiveness of communication provisions;
- The quality of the Work Plan in relation to clarity and coherence of the operational objectives, activities and means, feasibility, efficiency of the project and its results, potential for uptake and embedment into operative procedures of the partners involved;
- The adequacy of the budget provisions to guarantee the project implementation and generate value for money.

# **Coherence to Horizontal Principles Criteria**

These criteria shall examine the extent to which projects have integrated within their intervention logic:

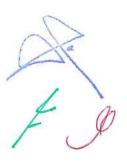
- PA 2 horizontal principles, such as promotion of energy and resource efficiency and consideration of the principles of open access to innovation benefits and reproducibility;
- ADRION cross-cutting dimensions as defined in Section 1 of the CP; equal opportunities and nondiscrimination, equality between men and women, social cohesion and social innovation, data and knowledge management, use of ICT, territorial and eco-systemic approach;

The above elements should not be considered as a "check list", but should rather encourage projects to proactively develop their project ideas within the logic of the Programme.

These three criteria are presented in the order of importance for the project. The Strategic Assessment Criteria examine the relevance of the project proposal; hence they retain absolute primacy over the other two criteria. The Operational Assessment Criteria ensure the successful delivery of results; hence it is enjoying a larger weight than the Coherence to Horizontal Principles Criteria, which are basically oriented towards integration of a "relevant and feasible" proposal into the ADRION logic.

The detailed assessment criteria will be laid down and made available to potential applicants in the programme related manual.

Preparatory cost will be eligible under the PA 2 funds



# 2.A.6.3.Planned use of financial instruments

(Reference: point (b)(iii) of Article 8(2) of Regulation (EU) No 1299/2013)

Investment Priority6.d	Protecting and restoring biodiversity and soil and promoting ecosystem services, including through Natura 2000, and green infrastructure
Planned use of financial instruments	
The opportunity of the elaboration	pration and implementation of financial instruments will be debated

during the implementation of the programme

# 2.A.6.4. Planned use of major projects

(Reference: point (b)(iii) of Article 8(2) of the ETC Regulation)

Not applicable

# 2.A.6.5.Output indicators

(Reference: point (b)(iv) of Article 8(2) of Regulation (EU) No 1299/2013)

Table 4: Common and programme specific output indicators (by investment priority)

ID	Output Indicator	Measurement unit	Target value (2023)	Source of data 200 char. Max	Frequency of reporting  100 char. Max
Ol_6d.1_1	Number of supported transnational cooperation networks	Number	20	Monitoring/Project progress reports	Annually
OI_6d.1_2	Number of strategies and action plans developed in the field of environmental protection	Number	15	Monitoring/Project progress reports	Annually



2.A.7. Performance framework

(Reference: point (b)(v) of Article 8(2) of the ETC Regulation and Annex II of the CPR)

Table 5: Performance framework of the priority axis

riority axis	Indicator Type (key implementation step, financial, output or, where appropriate, result indicator	<b>Q</b>	Indicator or key implementation step	Measurement unit, where appropriate	Milestone for 2018	Final target (2023)	Source of data	Explanation of the relevance of the indicator, where appropriate
2	Financial		Financial	EUR	4.547.238	45.472.376	Monitoring	
2	Output	01_6c.1_2	Number of strategies and action plans developed in the field of natural and cultural heritage and tourism	Number	m	30	Monitoring/ Project progress reports	
2	Output	01_6d.1_2	Number of strategies and action plans developed in the field of environmental protection	Number	2	15	Monitoring/ Project progress reports	



#### 2.A.1. Priority Axis 3

ID	PRIORITY AXIS 3
Title	Connected Region
□ The	entire priority axis will be implemented solely through financial instruments
	entire priority axis will be implemented solely through financial instruments set up at Union level
	entire priority axis will be implemented through community-led local development
2.A.2. Ju	stification for the establishment of a priority axis covering more than one thematic objective
(Referer	nce: Article 8(1) of the ETC Regulation)
Not app	licable

#### 2.A.3. Fund and calculation basis for the Union support

Fund	ERDF+ IPA	
Calculation Basis (total eligible expenditure)	EUR 17.708.524	

#### 2.A.4. Investment priority 7c

(Reference: points (b)(i) of Article 8(2) of Regulation (EU) No 1299/2013)

#### **INVESTMENT PRIORITY 7.c**

Developing and improving environment-friendly (including low-noise) and low-carbon transport systems including inland waterways and maritime transport, ports, multimodal links and airport infrastructure, in order to promote sustainable regional and local mobility

#### 2.A.5. Specific objective corresponding to the investment priority and expected results

(Reference: points (b)(i) and (ii) of Article 8(2) of Regulation (EU) No 1299/2013)

ID	3.1
Specific Objective	Enhance capacity for integrated transport and mobility services and multimodality in the Adriatic-Ionian area
Expected results 3500 char. max.	The area is characterised by the dominance of road transport on land bound routes and a large number of smaller and bigger ports at the coast line. The connections to the hinterland are poor with many bottlenecks on multimodal connections, while coordination is also inadequate. This is evident by the maritime traffic congestion at ports and the border waiting times, as the number of visitors and the volume of container transport are

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increasing in the area.

Density of railway network is lower than the EU average. Railroad connections are also more developed in the periphery of the programme area, whereas the centre of the area is poorly served, especially in the East-West direction.

Some constraints are dictated by geography and can hardly be overcome; others are rather a consequence of the spatial interactions and planning decisions of the past. Thus, fragmentation and isolation of many areas is evident.

The lack of efficient multimodal networks (road, rail air, water transport) as well as low connectivity and mobility of peripheral areas can be addressed by improving the strategic transport management. Waterway transport plays a key role in this respect, especially since it has a relatively low environmental impact. There is need for efficient multi-modal freight transport and logistics chains, surveillance and coordination and substantial investments in order to meet technological, industrial, safety, security, environmental and climate change challenges.

Shipping can be a major source of emissions, especially in ports. Emissions of SO2, NO2 and PM can affect people's health, damage cultural heritage and deteriorate ecosystems (see also Impact Assessment of the Clean Air Package). Air quality measures can reduce such effects, and are most effective if coordinated (e.g. plugs for power supply from shore, retrofitting vessels, cleaner port non road mobile machinery such as cranes, LNG facilities to allow fuel switching to clean fuel, favourable port fee structure for clean ships). Clean sea shipping in the very touristic Adriatic Sea basin should be promoted, by using clean shipping and retrofitting technologies, in line with EUSAIR. In addition, emissions from shipping and the impact on the port cities and other shore areas should be monitored. Due to the above, one of the objectives will be the reduction of air pollutants (PM, NO2, SO2) from vessels and to include related actions. The reduction of air pollutants (PM, NO2, SO2) from vessels can therefore be addressed by the Programme.

#### The expected results are:

- Common understanding among ADRION Partner States of the "status quo" and the potential in the ADRION area for multimodal, environmental-friendly and low carbon transport and mobility infrastructures and services;
- Enhancement of the competencies/skills of the stakeholders and involved parties;
- Increase in the implementation options for multimodal, environmental-friendly and low carbon transport and mobility infrastructures and services;
- Enhanced involvement of tourism actors, residents and economic operators for investment in multimodal, environmental-friendly and low carbon transport and mobility infrastructures and services;
- Harmonised and/or joint infrastructures, tools and management



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rironmental-friendly and low carbon transport and
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Table 3: Programme specific result indicators (by specific objective)

(Reference: point (b)(ii) of Article 8(2) of Regulation (EU) No 1299/2013)

One (if possible) and no more than two result indicators should be used for each specific objective.

Q	Result Indicator	Measurement Unit	Baseline Value	Baseline Year	Target Value <sup>10</sup> (2023)	Source of Data	Frequency of reporting
					100 char.	ZOO CITAIL.	100 char.
	Level of capacity of organisations in the field of transport and mobility to						2018
7c.1	transnationally plan and implement	%	%9'99	2014	Increase	Survey	2020
	sustainable and multimodal transport and mobility solutions						2023

<sup>10</sup>Target values can be qualitative or quantitative.

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2.A.6.1 A description of the type and examples of actions to be supported and their expected contribution to the specific objectives, including, where appropriate, identification of the main target groups, specific territories targeted and types of beneficiaries

Reference: point (b)(iii) of Article 8(2) of Regulation (EU) No 1299/2013)

Investment Priority 7.c	Developing and improving environment-friendly (including low-
	noise) and low-carbon transport systems including inland
	waterways and maritime transport, ports, multimodal links and
	airport infrastructure, in order to promote sustainable regional and
	local mobility

#### Indicative Actions to be supported are:

- Set up of transnational frameworks, platforms and networks for the identification of existing potentials and obstacles in the fields of integrated transport, mobility services and multimodality (mapping of resources, studies, pilots and strategies, market demand e.g. for freight routes, prerequisites and "soft" factors for implementation and the monitoring of the outcomes of integrated transport and mobility services and multimodality nodes;
- Development of joint approaches and instruments in the field of maritime transport, such as a modern ship reporting system in the Adriatic Sea (Common Adriatic-Ionian Vessel Traffic Monitoring and Information System ADRIREP), motorways of the sea, and related port infrastructures and ITS (Intelligent Transport System);
- Building up of networks and working groups for the standardisation of legal requirements, technical specifications and capacity building in the field of planning and environmental impact assessment of intermodal transport investments and related operation and logistics services along with related communication activities;
- Establishment of networks and working groups on issues related to the design, coordination and operation of integrated environmental-friendly and low carbon transport and mobility services and multimodality structures especially in metropolises, functional urban areas and in areas under land use pressure (e.g. coasts);
- Support the transfer and uptake of existing local/regional solutions and instruments; capitalisation of on-going technological innovations for a more sustainable organisation of environmental-friendly - low carbon transport and mobility services and multimodality nodes, as well as new technologies applications;
- Study, design and testing of operational, technological and funding models for the preparation of infrastructure investments for environmental-friendly and low carbon transport and mobility services and multimodality;
- Development of transnational platforms for the coordination of environmental-friendly and low carbon transport and mobility services and infrastructures taking into account the possibilities offered by modern technologies, the environmental and seasonal constraints and the synergies of the demand by tourism, resident population and economic operators.

#### Target groups

General public;

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- Enterprises, including SME;
- Those groups listed under the caption "Indicative types of beneficiaries".

#### Indicative types of beneficiaries

- Local Authorities;
- Regional Authorities;
- National Authorities;
- Agencies;
- Infrastructure and (public) service providers;
- Research & Engineering Institutions;
- Higher education institutions;
- Business support organisations;
- Interest groups including NGOs and citizen associations.

#### 2.A.6.2.The guiding principles for the selection of operations

(Reference: point (b)(iii) of Article 8(2) of Regulation (EU) No 1299/2013)

Investment Priority 7.c	Developing and improving environment-friendly (including low- noise) and low-carbon transport systems including inland waterways and maritime transport, ports, multimodal links and airport infrastructure, in order to promote sustainable regional and local mobility

The selection of projects will be carried out in accordance with Article 12 of the ETC regulation, following a standardised assessment procedure, the objectives of which include:

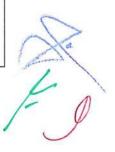
- Assessment of the relevance of a project proposal;
- Assessment of the feasibility of the proposed approach;
- Definition of a transparent and objective basis for decision making on proposal rejection or approval;
- Provision of a base for communication and improvement among Programme bodies and applicants.

The assessment will be conducted using the following sets of criteria:

#### Strategic Assessment Criteria:

#### These criteria shall examine:

- The relevance, coherence and contribution of each project proposal to the ADRION Programme Objectives and especially the relevant SO addressed;
- The contribution to the envisaged results per IP;
- The soundness of the concept and demonstration of the need for the proposed intervention in its thematic and territorial context;



- The added value of transnational cooperation;
- The proposed partnership relevance to the above;
- The relevance and coherence of the project with the EUSAIR strategy and the contribution to the achievement of its objectives;
- The relevance and coherence of the project with other relevant EU strategies and or policies.

#### **Operational Assessment Criteria**

#### These criteria shall examine:

- The adequacy of the management provisions in terms of structures, procedures and competences;
- The quality and effectiveness of communication provisions;
- The quality of the Work Plan in relation to clarity and coherence of the operational objectives, activities and means, feasibility, efficiency of the project and its results, potential for uptake and embedment into operative procedures of the partners involved;
- The adequacy of the budget provisions to guarantee the project implementation and generate value for money.

#### **Coherence to Horizontal Principles Criteria**

This criterion shall examine the extent to which projects have integrated within their intervention logic:

- PA 3 horizontal principles, such as promotion of energy and resource efficiency and consideration of the principles of open access to innovation benefits and reproducibility;
- ADRION cross-cutting dimensions as defined in Section 1 of the CP; equal opportunities and nondiscrimination, equality between men and women, social cohesion and social innovation, data and knowledge management, use of ICT, territorial and eco-systemic approach.

The above elements should not be considered as a "check list", but should rather encourage projects to proactively develop their project ideas within the logic of the Programme.

These three criteria are presented in the order of importance for the project. The Strategic Assessment Criteria examine the relevance of the project proposal; hence they retain absolute primacy over the other two criteria. The Operational Assessment Criterion ensure the successful delivery of results; hence they have more weight than the Coherence to Horizontal Principles Criteria, which are basically oriented towards integration of a "relevant and feasible" proposal into the ADRION logic.

The detailed assessment criteria will be laid down and made available to potential applicants in the programme related manual.

Preparatory cost will be eligible under the PA 3 funds.

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#### 2.A.6.3.Planned use of financial instruments

(Reference: point (b)(iii) of Article 8(2) of Regulation (EU) No 1299/2013)

Investment Priority 7.c	Developing and improving environment-friendly (including low- noise) and low-carbon transport systems including inland waterways and maritime transport, ports, multimodal links and airport infrastructure, in order to promote sustainable regional and local mobility
Planned use of financial instruments	

The opportunity of the elaboration and implementation of financial instruments will be debated during the implementation of the Programme.

#### 2.A.6.4. Planned use of major projects

(Reference: point (b)(iii) of Article 8(2) of the ETC Regulation)

Not applicable

#### 2.A.6.5.Output indicators

(Reference: point (b)(iv) of Article 8(2) of Regulation (EU) No 1299/2013)

Table 4: Common and programme specific output indicators (by investment priority)

ID	Output Indicator	Measurement unit	Target value (2023)	Source of data 200 char. Max	Frequency of reporting 100 char. Max
OI_7c.1_1	Number of supported transnational cooperation networks in the field of environment-friendly and low-carbon transport systems	Number	6	Monitoring/Project progress reports	Annually
OI_7c.1_2	Number of strategies and action plans developed in the field of environment- friendly and low- carbon transport systems	Number	12	Monitoring/Project progress reports	Annually



# 2.A.7. Performance framework

Table 5: Performance framework of the priority axis

Explanation of the relevance of the indicator, where appropriate		
Source of data	Monitoring	Monitoring/ Project progress reports
Final target (2023)	17.708.524	12
Milestone for 2018	1.770.852	2
Measurement unit, where appropriate	EUR	Number
Indicator or key implementation step	Financial	Number of strategies and action plans developed in the field of environment-friendly and low-carbon transport systems
Q		01_7c.1_2
Indicator Type (key implementation step, financial, output or, where appropriate, result indicator	Financial	Output
Priority axis	3	m



#### 2.A.1 Priority Axis 4

ID	PRIORITY AXIS 4
Title	Supporting the governance of the EUSAIR
The entir	re priority axis will be implemented solely through financial instruments
The entir	re priority axis will be implemented solely through financial instruments set up at Union level
☐ The entir	e priority axis will be implemented through community-led local development

2.A.2. Justification for the establishment of a priority axis covering more than one thematic objective (Reference: Article 8(1) of the ETC Regulation)

Not applicable

#### 2.A.3. Fund and calculation basis for the Union support

Fund	ERDF+ IPA	
Calculation Basis (total eligible expenditure)	EUR 9.775.995	

#### 2.A.4. Investment priority 11

(Reference: points (b)(i) of Article 8(2) of Regulation (EU) No 1299/2013)

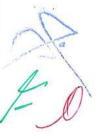
#### **INVESTMENT PRIORITY 11**

Enhancing institutional capacity of public authorities and stakeholders and efficient public administration by developing and coordinating macro-regional and sea-basin strategies[article. 7 (b) Regulation (EU) No 1299/2013]

### 2.A.5. Specific objective corresponding to the investment priority and expected results

(Reference: points (b)(i) and (ii) of Article 8(2) of Regulation (EU) No 1299/2013)

ID	4.1
Specific Objective	<b>SO 4.1</b> :Facilitate the coordination and implementation of the EUSAIR by enhancing the institutional capacity of public administrations and key stakeholders and by assisting the progress of implementation of joint priorities
<b>Expected results</b>	The PA 4 constitutes the framework for providing operational and
3500 char. max.	administrative support to the key EUSAIR governance structures at the two main levels: the coordinating level represented by the Governing Board



(GB), and the implementation level represented by the Thematic Steering Groups (TSGs). The "key implementers" are the National Coordinators, Pillar Coordinators and members of the Thematic Steering Groups. Support to EUSAIR governance structures will be provided through assistance and coordination mechanisms, including support to the functioning of networks, intended to facilitate the GB and the TSGs in the fulfilment of their respective roles.

These objectives will be achieved only if the countries and regions, come together and committedly join forces also in the perspective of future EU enlargement. To fully exploit the potential offered by the EUSAIR, it is paramount to ensure adequate support to EUSAIR governance structures and heterogeneous stakeholders (local, regional, national, EU, economic and social actors, civil society, etc.) and to facilitate the process of coordination between different programmes and funds in the Adriatic Ionian Region as a whole and in each Partner State in particular.

In order to facilitate the coordination and implementation of the EUSAIR, a strategic project will be set up within the ADRION Programme under TO 11 aiming at supporting good and stable governance mechanisms and facilitating the implementation of the EUSAIR.

#### The expected result is:

 Built up capacity of governance actors and stakeholders to effectively implement EUSAIR;

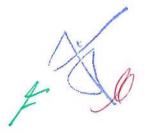


Table 3: Programme specific result indicators (by specific objective)

(Reference: point (b)(ii) of Article 8(2) of Regulation (EU) No 1299/2013)

One (if possible) and no more than two result indicators should be used for each specific objective.

ax of	
Frequency of reporting 100 char. max	2017 2020 2023
Source of Data 200 char. max	Survey (questionnaire) among the members of EUSAIR GB and
Target Value <sup>11</sup> (2023) 100 char. max	Improvement (qualitative target)
Baseline Year	2015
Baseline Value	Zero level (0,00) Established through a survey
Measurement Unit	Semi-quantitative scale
Result Indicator	The status of management capacities of EUSAIR governance structures to effectively implement the EUSAIR and its Action plan, achieving their objectives and targets
Q	IP 11 SO 4.1

<sup>11</sup>Target values can be qualitative or quantitative.

2.A.6.1 A description of the type and examples of actions to be supported and their expected contribution to the specific objectives, including, where appropriate, identification of the main target groups, specific territories targeted and types of beneficiaries

Reference: point (b)(iii) of Article 8(2) of Regulation (EU) No 1299/2013)

Investment Priority 11	Enhancing institutional capacity of public authorities and stakeholders and efficient public administration by
	developing and coordinating macro-regional and sea-basin strategies[article. 7 (b) Regulation (EU) No 1299/2013]

The EUSAIR governance structure is responsible for the management and the implementation of the Strategy. The countries involved in the EUSAIR take their share of responsibility for implementation and coordination of the Strategy.

The aim of this PA is to establish an operational tool to support the EUSAIR governance through strategic project to be managed by Slovenia in close cooperation with project partners in all Partner States relying on existing structures since the capacity should be built at the level of each country as well of the whole area.

Within this framework, one Action is envisaged:

 Operational support to the key EUSAIR governance actors and stakeholders in their respective roles.

This action may include indicative activities such as:

- o Providing day-to-day operational and logistic support to the GB and TSGs;
- Assisting the TSGs in 'match making' activities, bringing together project promoters and financiers;
- Providing assistance in developing project concepts (seed money, pilot actions, preparatory actions, etc.);
- Supporting preparation of macro-regional actions/projects, in coordination with the TSGs;
- Supporting the TSGs in monitoring, reporting and evaluation;
- Facilitating the development and functioning of a stakeholders platform;
- Facilitating visibility through promotion of an Adriatic Ionian profile, as well as awareness-raising, including management of a EUSAIR website and the staging of events (incl. the annual EUSAIR Forum);
- Assisting the GB in the preparation of the annual EUSAIR Forum;
- Supporting the building of the knowledge base, including collection of reliable and comparable data for establishing sound baselines and developing relevant, evidence-based result indicators and plausible targets;
- o Facilitating dialogue with bodies in charge of the implementation of programmes/financial instruments regarding how best to mobilise funding for actions under the different pillars.

The details of this action will be further defined in the elaboration of the strategic project related to the establishment of the EUSAIR Facility Point.

#### Target groups

- EUSAIR governance structures (GB and TSGs);
- EUSAIR stakeholders.

#### Indicative type of beneficiaries

Public authorities.

#### 2.A.6.2.The guiding principles for the selection of operations

(Reference: point (b)(iii) of Article 8(2) of Regulation (EU) No 1299/2013)

Investment Priority 11	Enhancing stakeholders			THE SECOND STREET		
	coordinating Regulation (E		a-ba	sin strat	egies[article.	7 (b)

The Working Group set up by the Task Force for drafting PA 4/TO 11 under the Slovenian coordination and in close cooperation with the EUSAIR governance structures shall draft the strategic project proposal, which will be submitted to the ADRION monitoring committee for approval without publishing a call for proposals.

The project proposal shall ensure the relevance, coherence and contribution to the SO by verifying the contribution to the envisaged results and shall reflect the needs of the EUSAIR governance structures.

Preparation costs for project are eligible from the Priority axis 4 funds.

#### 2.A.6.3.Planned use of financial instruments

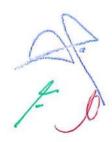
(Reference: point (b)(iii) of Article 8(2) of Regulation (EU) No 1299/2013)

Investment Priority 11	Enhancing institutional capacity of public authorities and stakeholders and efficient public administration by developing and coordinating macro-regional and sea-basin strategies[article. 7 (b) Regulation (EU) No 1299/2013]
Planned use of financial instruments	Not applicable

#### 2.A.6.4. Planned use of major projects

(Reference: point (b)(iii) of Article 8(2) of the ETC Regulation)

Not applicable



#### 2.A.6.5.Output indicators

(Reference: point (b)(iv) of Article 8(2) of Regulation (EU) No 1299/2013)

Table 4: Common and programme specific output indicators (by investment priority)

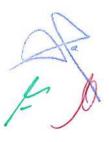
ID	Output Indicator	Measurement unit	Target value (2023)	Source of data 200 char. max.	Frequency of reporting 100 char. max.
<b>IP 11</b> SO 4.1	Events and meeting of the EUSAIR governance structures	Number of events and meetings of the EUSAIR governance structures	120	Progress reports	Annual



# 2.A.7. Performance framework

Table 5: Performance framework of the priority axis

Explanation of the relevance of the indicator, where appropriate		
Source of data	Monitoring	NC progress reports
Final target (2023)	9.775.995	120
Milestone for 2018	977.599	12
Measurement unit, where appropriate	EUR	Number
Indicator or key implementation step	Financial	Number of events and meetings of the EUSAIR governance structures
۵	Ol_IP 11 4.1	OI_IP 11 4.1
Indicator Type (key implementation step, financial, output or, where appropriate, result indicator	Financial	
Priority axis	4	



#### 2.A.8.Categories of intervention

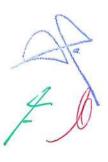
(Reference: point (b)(vii) of Article 8(2) of Regulation (EU) No 1299/2013)

Tables 6-9: Categories of intervention

Priority Axis	Code	EUR amount
	60 Research and innovation activities in public research centres and centres of competence including networking	1.969.166
	62 Technology transfer and university- enterprise cooperation primarily benefiting SMEs	3.938.332
1	63 Cluster support and business networks primarily benefiting SMEs	5.907.497
	65 Research and innovation infrastructure, processes, technology transfer and cooperation in enterprises focusing on the low carbon economy and on resilience to climate change	1.969.166
	67 SME business development, support to entrepreneurship and incubation (including support to spin offs and spin outs)	5.907.497
	91 Development and promotion of the tourism potential of natural areas	6.820.856
	94 Protection, development and promotion of public cultural heritage assets	6.820.856
	95 Development and promotion of public cultural and heritage services	9.094.475
2	21 Water management and drinking water conservation (including river basin management, water supply, specific climate change adaptation measures, district and consumer metering, charging systems and leak reduction)	4.547.238
	85 Protection and enhancement of biodiversity, nature protection and green infrastructure	4.547.238
	86 Protection, restoration and sustainable use of Natura 2000 sites	4.547.238

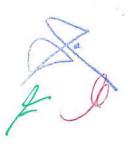
87 Adaptation to climate change measures and prevention and management of climate related risks e.g. erosion, fires, flooding, storms and drought, including awareness raising, civil protection and disaster management systems and infrastructures	9.094.475
036 Multimodal transport	8.854.262
44 Intelligent transport systems (including the introduction of demand management, tolling systems, IT monitoring control and information systems)	8.854.262
096 institutional capacity of public administrations and public services related to implementation of the ERDF or actions supporting ESF institutional capacity initiatives	4.887.998
119 Investment in institutional capacity and in the efficiency of public administrations and public services at the national, regional and local levels with a view to reforms, better regulation and good governance	4.887.997
121 Preparation, implementation, monitoring and inspection	5.206.450
122 Evaluation and studies	650.806
123 Information and Communication	650.806
	and prevention and management of climate related risks e.g. erosion, fires, flooding, storms and drought, including awareness raising, civil protection and disaster management systems and infrastructures  036 Multimodal transport  44 Intelligent transport systems (including the introduction of demand management, tolling systems, IT monitoring control and information systems)  096 institutional capacity of public administrations and public services related to implementation of the ERDF or actions supporting ESF institutional capacity initiatives  119 Investment in institutional capacity and in the efficiency of public administrations and public services at the national, regional and local levels with a view to reforms, better regulation and good governance  121 Preparation, implementation, monitoring and inspection  122 Evaluation and studies

Priority Axis	Code	EUR amount
1	01 Non-repayable grant	19.691.658
2	01 Non-repayable grant	45.472.376
3	01 Non-repayable grant	17.708.524
4	01 Non-repayable grant	9.775.995
5	01 Non-repayable grant	6.508.063



Priority Axis	Code	€ amount
	01 Large Urban areas (densely populated > 50 000 population)	17.722.492
	02 Small Urban areas (intermediate density > 5 000 population)	1.969.166
	01 Large Urban areas (densely populated > 50 000 population	13.641.713
2	02 Small Urban areas (intermediate density > 5 000 population)	22.736.188
	03 Rural areas (thinly populated)	9.094.475
3	01 Large Urban areas (densely populated > 50 000 population)	17.708.524
4	04 Macro-regional strategies	9.775.995
5	07 Not applicable	6.508.063

Priority Axis	Code	€ amount
1	07 Not applicable	19.691.658
2	07 Not applicable	45.472.376
3	07 Not applicable	17.708.524
4	07 Not applicable	9.775.995
5	07 Not applicable	6.508.063



2.A.9.A summary of the planned use of technical assistance including, where necessary, actions to reinforce the administrative capacity of authorities involved in the management and control of the programmes and beneficiaries and, where necessary, actions to enhance the administrative capacity of relevant partners to participate in the implementation of programmes

(Reference: point (b)(vi) of Article 8(2) of Regulation (EU) No 1299/2013)

PRIORITY AXIS	TECHNICAL ASSISTANCE
There is no action	limited to improving the implementation capacity of one specific PA. Actions of
technical assistance	concern all Priority Axes and are developed in section 2.B.

#### 2.B. Description of the priority axis for technical assistance

(Reference: point (c) of Article 8(2) of the ETC Regulation)

#### 2.B.1. Priority Axis 5

ID	PRIORITY AXIS 5
Title	Technical Assistance

#### 2.B.2. Fund and calculation basis for Union support

Fund	ERDF +IPA	18
Calculation Basis (total eligible expenditure)	EUR 6.508.063	

#### 2.B.3. Specific objectives and expected results

(Reference: points (c)(i) and (ii) of Article 8(2) of Regulation (EU) No 1299/2013)

ID	5.1
Specific objective	To increase in efficiency and effectiveness the management and implementation of the cooperation programme

Expected results	A sound management of the transnational cooperation programme is the pre-condition for its effective implementation. The result expected within this SO is thus directly linked to the need of ensuring an adequate management and control environment of the programme, as described in Section 5.3, guaranteeing that all programme implementation steps (including the launch of calls, contracting, monitoring of operations and programme achievements, reimbursement of expenditure, etc.) are timely and properly executed.
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#### Main change sought

The ADRION Programme is a new transnational cooperation programme which can nonetheless refer to a wide range of experiences and lessons learnt from transnational and cross-border cooperation programmes implemented in the EU programming period 2007-2013, respectively, the MED, the SEE and the IPA CBC Adriatic programmes.

In particular, the evaluation of the SEE in the 2007-2013 programming period observed that there were space for reducing the administrative burden in the framework of implementation.

Accordingly, the change driven by the ADRION Programme mainly refers to further improving and streamlining administrative procedures for a faster and more efficient implementation of the Programme and an improvement of the support to beneficiaries, allowing better conditions for the submission of project proposals and better quality projects.

ID	5.2
Specific objective	To improve the support to applicants and beneficiaries and to strengthen the involvement of relevant partners in the programme implementation

#### **Expected results**

Besides a sound programme management, the capacity of applicants and beneficiaries to participate in the programme, as well as the direct involvement of relevant partners, in accordance with the multi-level governance approach, as defined in Article 5 of the Regulation (EU) No 1303/2013 (i.e. competent national, regional and local bodies representing public institutions at all relevant level, socio-economic bodies and the civil society), are key aspects of its successful implementation.

In the implementation of SEE Programme, strategic calls proved to be successful in engaging core stakeholders. Strategic projects set up a more complex procedure for identifying relevant programme topics that have been narrowed down with the support of the programme national authorities and stakeholders and had more stricter eligibility rules in terms of objectives/results and beneficiaries.

#### Main change sought

In the framework of this SO, ADRION will address the need to build capacity of applicants and beneficiaries to participate in operations and to reach effective results aimed at improving policies and strategies and/or investments on long term.

The main change sought is an improvement of the quality of projects, which implies less numerous applications better corresponding to the requirements of the programme.

This change will require an adaptation of calls for proposals (targeted calls, strategic calls...), simplified procedures and more targeted support to the applicants and to the beneficiaries (training on preparation of

applications as well as on project management, mobilisation of the joint secretariat (JS), also through individual consultations, information, animation, mobilisation of national contact points.

Accordingly, two main results are envisaged:

- Increased capacity of applicants and beneficiaries to participate in the Programme;
- Strengthened involvement of relevant partners in Programme implementation.

#### 2.B.4.Result indicators

Not applicable as the Union support to technical assistance in the Adriatic-Ionian cooperation programme does not exceed MEUR 15.

2.B.5.Actions to be supported and their expected contribution to the specific objective (Reference: point (c)(iii) of Article 8(2) of the ETC Regulation)

2.B.5.1. Description of actions to be supported and their expected contribution to the specific objectives (Reference: point (c)(iii) of Article 8(2) of Regulation (EU) No 1299/2013

#### **Priority Axis 5**

#### **Technical Assistance**

#### Types and examples of actions and expected contribution to the SOs:

The following list of possible actions is only an indicative list and can be completed with other relevant actions contributing to the SOs goals.

<u>SO 5.1</u>: Actions to increase in efficiency and effectiveness the management and implementation of the ADRION Programme.

In line with Article 59 of the Regulation (EU) No 1303/2013, actions within SO 5.1 target the preparation, management, monitoring, evaluation, information and communication, networking, control and audit tasks of the programme. Moreover, actions referring to this SO also address the reduction of the administrative burden for beneficiaries.

Indicative actions supported under SO 5.1 are listed below and refer to principles and tasks described in Sections 5.3 and 7:

- Setting up and managing of a JS supporting the managing authority/certifying authority (MA/CA) and assisting the monitoring committee (MC) and, where necessary, the audit authority (AA) and the group of auditors (GoA) in the implementation and day-to-day management of the Programme;
- Preparing and implementing calls for proposals, including the development of guidance documents setting out the conditions for the support of operations;
- Setting-up and implementing procedures for the quality assessment, monitoring and control of operations implemented under the ADRION programme, also making use of external experts



where necessary, and contributing to the reduction of administrative burden for beneficiaries;

- Collecting data concerning the progress of the Programme in achieving its objectives, as well as financial data and data relating to indicators and milestones, and reporting to the MC and the European Commission;
- Drafting and implementing the Programme communication strategy, including the setting up and implementation of information and communication measures and tools in line with Article 115 of the Regulation (EU) 1303/2013;
- Drafting and implementing the Programme evaluation plan and follow-up of findings of independent programme evaluations;
- Setting-up, running and maintenance of a computerised system to record and store data on each operation necessary for monitoring, evaluation, financial management, verification and audit, in compliance with the applicable electronic data exchange requirements and contributing to the reduction of administrative burden for beneficiaries;
- Setting-up a network of national first level controllers, coordinated by the MA/JS, with the purpose of exchanging information and best practices at transnational level;
- Setting up and execution of audits on the Programme management and control system and on operations;
- Training for Programme bodies Participation to international conferences.

### <u>SO 5.2</u>: Actions to improve the support to applicants and beneficiaries and to strengthen the involvement of relevant partners in the ADRION Programme.

In line with Article 59 of the Regulation (EU) No 1303/2013, actions within the SO 5.2 target the reinforcement of capacity of applicants and beneficiaries to apply for and to use the funds as well as the involvement of relevant partners, including the exchange of good practices among partners.

Indicative actions supported within SO 5.2 are listed below and they refer to principles and tasks described in Sections 5:

- Drafting of information documents for applicants and beneficiaries to guide them in the preparation of applications and the implementation, evaluation, control and communication of approved operations;
- Organising consultation, information, training and exchange events to strengthen the capacity of applicants to develop applications directly contributing to the Programme SOs and expected results;
- Organising trainings on specific implementation issues such as project and financial management, reporting, control, audit, communication and networking to strengthen the capacity of beneficiaries to implement approved operations;
- Organising monitoring visit to running projects performed by the JS aimed at carrying out, whenever needed, quality assessment of outputs/results, with the possibility to ask for improvements;
- O Developing information and exchange tools (e.g. analytical documents, bilateral meetings, targeted events, etc.) and organisation of transnational and national events to strengthen the involvement of relevant partners in the implementation of the programme (also including authorities involved in the development or implementation of macro-regional strategies, joint legal bodies operating in the area (EGTCs,...) and umbrella organisations at EU/transnational level);

7

- o Coordinating a network of NCPs selected or nominated according to jointly established criteria;
- Executing studies, reports and surveys on strategic matters concerning the programme that can
  contribute to the sustainability and take up of results and achievements into policies, strategies,
  investments or that are of public interest, making use of experts when necessary.

Preparation costs for project are eligible from the PA 5 funds.

Technical assistance actions shall be implemented by all authorities involved in the management of the Programme, listed in Section 5.3.

#### 2.B.5.2.Output indicators expected to contribute to results

(Reference: point (c)(iv) of Article 8(2) of Regulation (EU) No 1299/2013)

Table 11: Output indicators (by priority axis)

ID	Indicator	Measurement unit	Target value (2023) (optional)	Source of data
	Calls for proposals successfully launched and closed	No.	2	Observation
	Operations approved following calls for proposals	No.	40	Programme e- Monitoring System
	Periodic progress reports of operations monitored and paid	No.	300	Programme e- Monitoring System
	Programme communication strategy developed and implemented	No.	1	Observation Programme Annual Report
	Independent programme evaluations implemented (ex-ante and during programme implementation)	No.	2	Observation
	Programme e- Monitoring System developed and implemented	No.	1	Observation
	Network of national controllers established	No.	1,	Observation
	Audits on programme management and control system and on operations	No.	( <del></del> )	Programme e- Monitoring System
	Consultation, information, training and exchange	No.		Observation

J O

workshops for applicants and beneficiaries organised			
Established national contact points	No.	8	Observation
Number of employees (FTE)	No		Observation

#### 2.B.6.Categories of intervention

(Reference: point (c)(v) of Article 8(2) of the ETC Regulation)

Table 12-14: Categories of intervention

2: Dimension 1: Interve	ntion field	
<b>Priority Axis</b>	Code	EUR amount
5	121: Preparation, implementation monitoring and inspection	5.206.450
5	122: Evaluation and studies	650.806
5	123: Information and communication	650.806

ole 13: Dimension 2: Form o	of finance	
Priority Axis	Code	EUR amount
5	01: Non-repayable grant	6.508.063

able 14: Dimension 2: Territo	ry type	
Priority Axis	Code	EUR amount
5	07: Not applicable	6.508.063



SECTION 3. THE FINANCING PLAN

(Reference: point (d) of Article 8(2) of Regulation (EU) No 1299/2013)

3.1.Financial appropriation from ERDF and IPA

(Reference: point (d)(i) of Article 8(2) of Regulation (EU) No 1299/2013)

## Table 15

	2014	2015	2016	2017	2018	2019	2020	Total
ERDF	0	10.185.116	8.632.718	15.685.599	15.999.312	16.319.297	16.645.687	83.467.729
IPA amounts (where applicable)	0	1.914,430	1.622.636	2.948.320	3.007.287	3.067.432	3.128.782	15.688.887
ENI amounts (where applicable)								0
Total		12.099.546	10.255.354	18.633.919	10.255.354 18.633.919 19.006.599 19.386.729 19.774.469	19.386.729	19.774.469	99.156.616

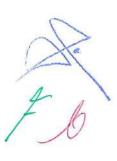


3.2.A. Total financial appropriation from the ERDF + IPA

(Reference: point (d)(ii) of Article 8(2) of Regulation (EU) No 1299/2013)

Table 16: Financing plan

		Basis for the		National counterpart	Indicative breakdown of the national counterpart	Terms with a series	Total funding	Co-financing rate	For information	
Priority axis	Fund	calculation of the Union support	Union support (a)	(b) = (c) + (d)) Public fundin	National Public funding (c)	National private funding (1) (d)	(e) = (a) + (b)	(f) = (a)/(e)	Contributions from third countries	EIB contributions
Driority, 2001	ERDF		16.693.547	2.946.736	2.356.736	290.000	19.640.283	82,00%		
רווסוונץ מאוא ד	IPA		2.998.111	529.079	423.263	105.816	3.527.190	82,00%		
Cilcult	ERDF		38.395.155	6.775.616	6.098.054	677.562	45.170.771	82,00%		
FIIOIIIY dAIS 2	IPA		7.077.221	1.248.922	1.123.121	125.801	8.326.143	82,00%		
oriority original	ERDF		15.024.191	2.651.328	2.121.062	530.266	17.675.519	82,00%		
רווסווגץ מאוא ס	IPA		2.684.333	473.706	378.965	94.741	3.158.039	82,00%		
V oise of the oise	ERDF		8.346.773	1.472.960	1.472.960		9.819.733	82,00%		
Friority axis 4	IPA		1.429.222	252.216	252.216		1.681.438	82,00%		
L	ERDF		5.008.063	2.146.313	2.146.313		7.154.376	%00'02		
Priority axis 5	IPA		1.500.000	264.706	264.706		1.764.706	82,00%		
Total	ERDF		83.467.729	15.992.953	14.195.125	1.797.828	99.460.682	83,92%		
	IPA		15.688.887	2.768.629	2.442.271	326.358	18.457.516	82,00%		
Total	Total all Funds		99.156.616	18.761.582	16.637.396	2.124.186	117.918.198	84,09%		



3.2.B.Breakdown by priority axis and thematic objective

(Reference: point (d)(ii) of Article 8(2) of Regulation (EU) No 1299/2013)

Table 17

Priority axis	Thematic objective	Union support	National counterpart	Total funding
Priority axis 1	Thematic Objective 1	19.691.658	3.475.815	23.167.473
Priority axis 2	Thematic Objective 6	45.472.376	8.024.538	53.496.914
Priority axis 3	Thematic Objective 7	17.708.524	3.125.034	20.833.558
Priority axis 4	Thematic Objective 11	9.775.995	1.725.176	11.501.171
Priority axis 5*	Technical assistance	6.508.063	2.411.019	8.919.082
TOTAL		99.156.616	18.761.582	117.918.198
524				

\* Increased IPA Partner States according to art. 17 of ETC Regulation.



Table 18: The indicative amount of support to be used for climate change objectives

(Reference: Article 27(6) of Regulation (EU) No  $1303/2013)^{12}$ 

Priority axis	Indicative amount of support to be used for climate change objectives (EUR)	Proportion of the total allocation to the programme (%)
Priority axis 1	1.969.166,00	1,99%
Priority axis 2	14.551.160,60	14,67%
Priority axis 3	7.083.409,60	7,14%
Total	23.603.736,20	23,80%

<sup>12</sup> This table is generated automatically based on tables on categories of intervention included under each of the PAs.

#### SECTION 4. INTEGRATED APPROACH TO TERRITORIAL DEVELOPMENT

(Reference: Article 8(3) of Regulation (EU) No 1299/2013)

The Programme strategy addresses territorial challenges shared across the cooperation area and leverages its development potentials, reflecting the needs and potentials that can be effectively tackled. The consistency and complementarity of the strategy with national Partnership Agreements of the ERDF Partner States and the Strategy Country papers of the IPA Partner States has been verified, aiming for coordination with programmes of the "Investment for Growth and Jobs" goal. The national Partnership Agreements recognise the three TOs selected for the ADRION Programme as highly relevant, putting specific emphasis on the role of ETC in these thematic fields. The Programme strategy promotes smart, sustainable and inclusive growth through an integrated approach combining thematic and territorial dimensions in the design of the PAs, as summarised below. Consequently, supported operations will have to reflect this integrated territorial approach:

- O Priority 1 (TO 1): Economic strength is unevenly distributed in the area, with R&D investments concentrated in few growth poles (mostly capital regions and agglomerations) and peripheral areas/regions with low competitiveness and brain drain. In particular, the latter regions face weak linkages between actors of the innovation systems. The priority tackles the regional disparities by strengthening these linkages within and between regions by supporting the innovation networks and clusters and by counteracting brain drain and social exclusion.
- O Priority 2 (TO 6): Natural and cultural heritage are regional development factors that are at risk of deterioration (e.g. through fragmentation of habitats, biodiversity loss, pollution) and unsustainable use. Land use conflicts, the decline of urban environment and urban sprawl are also observed. The priority tackles these issues by improving capacities for integrated management approaches, thereby fostering the sustainable use of natural and cultural heritage and resources as well as an improved quality of the urban environment.
- O Priority 3 (TO 7):The area is characterised by highly accessible core regions and peripheral regions with limited connections. Disparities in the quality of public transport services can be observed and have also negative environmental and social impacts. The priority tackles these issues by improving coordination of passenger transport systems within regions and across borders by better connecting peripheral regions to national and European transport networks and by improving coordination among freight transport stakeholders for multimodal environmentally-friendly freight solutions.
- O Priority Axis 4 (TO11): This PA will act only at governance level to facilitate the EUSAIR implementation and it is consequently not related to a specific territorial challenge. Nevertheless, the support will be provided to the key implementers of the strategy and will benefit the involved territories by improving their institutional capacity to tackle territorial issues.

#### 4.1 Community-led local development

(Reference: point (a) of Article 8(3) of the ETC Regulation) Not applicable.



#### 4.2 Integrated actions for sustainable urban development

(Reference: point (b) of Article 8(3) of Regulation (EU) No 1299/2013)

No specific urban areas have been identified to implement sustainable urban development. Partners of all urban areas located in regions eligible to the ADRION Programme can participate to ADRION projects following the recommendations provided in the different priority axes and in the calls for projects.

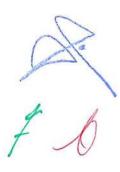
#### 4.3 Integrated Territorial Investment (ITI)

Reference: point (c) of Article 8(3) of Regulation (EU) No 1299/2013)

Though the focus on urban areas or other specific areas is considered as important by the Partner States, the system of Integrated Territorial Investment (ITI) is not fully appropriate for transnational cooperation for the following reasons:

- The ADRION Programme is not investment-oriented even if it could support the preparation of large investments;
- o It would necessitate the identification of specific intervention areas in the overall ADRION area, too complex and time consuming for the preparation of a transnational cooperation programme;
- o Selected areas would cover only part of eligible regions or eligible countries;
- o ITI must be implemented by bodies supported by at least two different countries. The setting up of such bodies would be quite challenging at transnational level, especially because the average transnational partnership is composed of 10-12 partners coming from several different countries.

For these reasons, and taking into account the fact that integrated territorial development is considered in a cross-cutting way in each PA, the Programme will not implement ITI.



4.4 Contribution of planned interventions towards macro-regional and sea basin strategies subject to the needs of the programme area as identified by the relevant Member States and taking into account, where applicable, strategically important projects identified in those strategies

(Reference: point (d) of Article 8(3) of Regulation (EU) No 1299/2013)

The Programme strategy addresses territorial challenges shared across the regions of the cooperation area and leverages their development potentials.

It has been developed with the contribution of stakeholders, experts' research and the preparatory work for the definition of the EUSAIR Action Plan. Needs and challenges identified have been filtered having regard to the real capacity and available funds of the ADRION Programme.

Coherence with the Partnership Agreements and the Enlargement Strategy of ERDF Partner States and IPA Partner States respectively has been verified aiming at the coordination with all the ESIF and IPA II interventions; the thematic orientation of the ADRION reflects the overall consensus on Thematic Priorities in the Partner States, namely innovation, environment, accessibility and, last but not least, governance.

The ADRION strategy is aligned with EU2020 promoting smart, sustainable and inclusive growth through an integrated approach combining thematic and territorial dimensions in the three thematic Priority Axes (PA1, PA2 and PA3). PA4 supports the governance of the EUSAIR based on an integrated territorial development strategy.

Projects implemented with the support of the ADRION cooperation programme have to adhere to integrated territorial development too.

PA1 (TO1) focuses on innovation and aims at promoting the unique competitive advantages of the Programme area in order to enhance competitiveness and boost the creation of new jobs. As the territorial analysis demonstrated, the ADRION area is struggling toward building up efficient research and innovation systems, despite the existence of innovation poles in its periphery (Italy, Greece and Slovenia). R&D intensity is overall growing (about 0,75% in Croatia, 2,47% in Slovenia, 1,25% in Italy, 0,60% in Greece and an average of 0,3% in the Partner States) but efforts are still needed. For this reason, this Axis shall grant specific attention to Blue Growth and all the activities having strong links with the sea (such as marine and environmental industries, energy, tourism, culture connectivity).

PA2 (TO6) is acknowledging the rich natural and cultural heritage of the ADRION area both as a growth asset for tourism but also as a value *per se*. The ADRION Programme tries to combine the different interests of tourists, residents and economic operators, by promoting sustainable tourism, valorisation of the heritage and - last but not least - environmental protection as a condition *sine qua non* for the sustainability of tourism and heritage utilisation. The approach directly addresses the territorial dimension both as a chance for rural and less developed areas to grow, but also as a platform for the debate on spatial uses in the congested and much sought coastal zones.

PA3 (TO7) is containing a territorial dimension *per se* by addressing connectivity in the context of the spatial disparities between West and East but also across the dominating Adriatic and Ionian seas in the core of the ADRION area. The Programme is focusing on multimodality, logistics and environmental friendly and low carbon transport and mobility, contributing thus to the conciliation of the different uses and needs among regions and users.

The ADRION Programme is covered by a dedicated EU macro-regional Strategy, the EUSAIR and is partially overlapping with the EU Strategy for the Danube Region (EUSRD), which is long-established and relatively mature, and the EU Strategy for the Alpine Region (EUSALP), which is currently under development. Due to its geographical coverage, the ADRION Programme can potentially play an important role in exploiting synergies among the aforementioned macro-regions (and especially the EUSRD due to the similarities in the composition of the Partner States and the opportunity to draw from lessons learnt), actively contributing to territorial integration beyond the macro-regional level.

The design of the ADRION strategy has been closely aligned to the pillars of the EUSAIR and in particular:

- PA1 on innovation addresses directly Pillar I on Blue Growth but also encompasses elements of the other three Pillars;
- PA2 on natural and cultural heritage and biodiversity addresses directly Pillar 4 on Sustainable Tourism through IP 6c, but also Pillar 1 on Blue Growth and 3 on Environmental Quality through IP 6d;
- PA3 on sustainable transport and mobility addresses directly Pillar 2 on connecting the Region and indirectly Pillar 3 through the promotion of environmental friendly low carbon transport and also Pillar 4 as a prerequisite for tourism;
- PA4 is focusing directly on the governance aspects of the EUSAIR, thus acting as an umbrella to all four pillars.



#### SECTION 5: IMPLEMENTING PROVISIONS FOR THE COOPERATION PROGRAMME

(Reference: Article 8(4) of Regulation (EU) No 1299/2013)

#### 5.1 Relevant authorities and bodies

(Reference: Article 8(4) of Regulation (EU) No 1299/2013)

#### Table 21: Programme authorities

(Reference: point (a)(i) of Article 8(4) of Regulation (EU) No 1299/2013)

Authority/Body	Name of the Authority/Body and Department or Unit	Head of the Authority/Body
managing authority/certifying authority	Regione Emilia-Romagna  Direzione Generale, Programmazione territoriale e negoziata. Intese. Relazioni internazionali ed europee (General Directorate, Territorial and negotiated planning. Agreements. European and International Relationships) Italy	Pro-tempore General Director: Mr Enrico Cocchi
audit authority	Agrea (Agency of the Emilia-Romagna Region) Italy	Head of Internal Audit Unit Mr Donato Metta

#### The body to which payments will be made by the Commission is:

(Reference: point (b) of Article 8(4) of Regulation (EU) No 1299/2013)

the managing authority	
the certifying authority	

#### Table 22: Body or bodies carrying out control and audit tasks

(Reference: point (a)(ii) and (iii) of Article 8(4) of Regulation (EU) No 1299/2013)

Authority/Body	Name of the Authority/Body and Department or Unit	Head of the Authority/Body
Body or bodies designated to carry out control tasks	Nationally appointed responsible bodies for centralised and decentralised control systems as	
	defined in Article 125 (4) (a) of	<i>g</i>

Regulation (EU) N. 1303/2013 (CPR) and Article 23 (4) of Regulation (EU) N. 1299/2013 (ETC)

#### Albania

Ministry of European Integration, Directorate of Cross-Border and Transnational Cooperation Programmes Blv. "Dëshmorët e Kombit", Sheshi "Nënë Tereza" 1010, Tirana

Head of Directorate of Cross-Border and Transnational Cooperation Programmes

#### Bosnia and Herzegovina

Ministry of Finance and Treasury BiH, Sector for Financing of the EU assistance Programmes and Projects, Central Financing and Contracting Unit (CFCU) Trg BiH 1, 71000 Sarajevo

Assistant Minister

#### Croatia

Agency for Regional Development of the Republic of Croatia (ARD) Directorate for Financial Management and Accounting/First Level Control Service Vlaška 108, 10 000 Zagreb

Head of FLC Service

#### Greece

Certifying and Verifying Authority, First Level Control Unit, Navarchou Nikodimou 11, GR-105 58 Athens

Head of FLC Unit

#### Italy

Agency for the Territorial Cohesion Via Sicilia, 162/c IT – 00187 Rome

Structure to be defined

#### Montenegro

Ministry of Finance, Directorate for Finance and Contracting of the EU Assistance Funds (CFCU) Stanka Dragojevića 2, 81000 Podgorica, Montenegro

Deputy Minister for Finance and Contracting of the EU Assistance Funds (CFCU), responsible for control tasks

#### Serbia

Ministry of Finance, Department for Contracting and Financing of EU Funded Programmes (CFCU), Division for FLC Sremska 3-5, 11000 Belgrade Head of First Level Control Division

#### Slovenia

Government Office for Development and European Cohesion Policy (GODC),

2

	Control Division – ETC, IPA and IFM Programmes Kotnikova 5, 1000 Ljubljana	
Body or bodies designated to carry out audit tasks	Nationally appointed responsible bodies participating in the group of auditors as defined in Article 25 (2) of Regulation (EU) N. 1299/2013 (ETC)	
	Albania Agency for the Audit of European Union Programmes Implementation System Rruga Elbasanit, Godina e ish- trikotazhit kati 4, Tirane	Head of the Agency
	Bosnia and Herzegovina Ministry of Finance and Treasury of Bosnia and Herzegovina, National Fund Department Trg BiH 1, 71000 Sarajevo	Assistant Minister
= x	Croatia Agency for the Audit of European Union Programmes Implementation System 4/V Alexandera von Humboldta Street, 10000 Zagreb	Director of the Agency
	Greece Hellenic Ministry of Finance, General Accounting Office, Financial Audit Committee, Panepistimiou 57, GR – 105 64 Athens	President of the Financial Audit Committee
	Italy To be communicated later	
	Montenegro Audit Authority of Montenegro Beogradska 24b, 81000 Podgorica	Auditor General
	Serbia Audit Authority Office of EU Funds of the Government of the Republic of Serbia Nemanjina 11, 11000 Belgrade	Director of the Audit Authority Office of EU Funds
29 4	Slovenia Ministry of Finance, Budget Supervision Office of the Republic of Slovenia Fajfarjeva 33, 1000 Ljubljana	Director of Budget Supervision Office

### 5.2 Procedure for setting up the joint secretariat (JS)

(Reference: point (a)(iv) of Article 8(4) of Regulation (EU) No 1299/2013)

The JS is set up after consultation with the Partner States under the responsibility of the MA.

The JS shall be hosted at the Ervet SpA premises, an in-house body of the Emilia-Romagna Region, and will be located in Bologna (Italy).

It shall assist the MA (including its function of CA), and the MC in carrying out their respective duties. It will also provide information to all potential beneficiaries on the ADRION funding opportunities and will assist beneficiaries in the implementation of selected operations.

The MA will initiate the selection procedure for the JS staff recruitment through an open competition, taking into consideration the approved terms of reference.

Contracting procedures with the selected candidates will be implemented according to the related Italian law and will ensure an equal treatment to all JS staff. The recruitment is open to candidates from any EU and IPA Partner State participating to the ADRION Programme.

The principles of equal opportunity and non-discrimination between males and females shall be taken into consideration in the recruitment of the JS staff.

### 5.3 Summary description of the management and control arrangements

(Reference: point (a)(v) of Article 8(4) of Regulation (EU) No 1299/2013)

This section describes the implementation structure of the ADRION Programme and, specifically, the bodies acting MA, CA, AA and JS. It also defines the tasks of each of the involved body, including the MC and describes their relations in the various processes necessary for the Programme implementation.

The Programme language is English.

Italy, Croatia, Greece, Slovenia, Albania, Bosnia and Herzegovina, Montenegro and Serbia as Partner States of the ADRION Programme have established a shared management system to manage, coordinate and supervise the ADRION implementation.

The Programme management follows the management structure applicable to all Structural Funds Programme. As regard IPA Partner States, Article 26 of Regulation (EU) No 1299/2013 shall apply. Based on that, general principles for management and control arrangements specified in the article 72 of the EU Common Provisions Regulation apply.

Joint implementation structure and division of tasks between the different bodies

Monitoring committee (MC)

The main functions of the MC are specified in the Article 49 and Article 110 of Regulation (EU) No 1303/2013.

In accordance with Article 47 of Regulation (EU) No 1303/2013, the Partner States, in agreement with the MA, will set up a monitoring committee within three months from the date of the notification of the European Commission's decision approving the Programme.

Members of the MC will represent the Partner States participating in the Programme on policy and administrative level and ensure a transparent approach.

### Composition of the monitoring committee

The composition of the MC, according to article 48 (1) of Regulation (EU) No 1303/2013, is agreed by the Partner States. Each State shall be equally represented and complying with the partnership principle in managing, monitoring and evaluating the operations in all stages of programme implementation.

The MC shall be chaired by a representative of the Partner States or by the MA according to a rotation principle to be further defined.

### The MC is made up of:

- Up to two representatives per each Partner State at the appropriate governance level;
- A European Commission's representative in an advisory capacity;
- The MA/CA in an advisory capacity;
- The JS in an advisory capacity and with the role of secretarial support to the MC;
- The AA as an independent observer;
- Representatives from the EUSAIR governance structures may participate with an observer status;
- If the EIB contributes to the Programme, it may participate in the work of the monitoring committee as an observer;;
- Transnational economic and social partners and transnational non-governmental organisations may participate as an observer according to the code of Conduct Partnership;
- Representatives of the strategic project of Priority Axis 4 or any other expertise may be invited by the MC to participate to the meeting according to the Agenda with an observer status.

As a principle, decisions by the MC shall be taken by consensus whereby each Partner State shall have one vote. The MC shall draw up and adopt its Rules of Procedure.

The MC shall meet at least once a year. Decisions may also be taken through written procedure.

#### Role and tasks of the MC

The MC, in accordance with Article 49 of the Regulation (EU) No 1303/2013, shall review the Programme implementation and its progress towards achieving its objectives, and, more specifically, it will carry out the functions listed in Article110 of the Regulation (EU) No 1303/2013.

The MC will also adopt the methodology, criteria for selection of projects and eligibility rules before the launch of each call for proposals. It will select the projects to be funded by the ADRION Programme in line with Article 12 of Regulation (EU) No 1299/2013. The MC will acknowledge the management and control system description that will form the basis for the designation of the programme authorities according to Article 124.2 of the Regulation (EU) No 1303/2013 before submission of the system to the AA for opinion.

Decisions of the MC will be free from bias and must not be influenced by any partial personal or organisational interests of any individual members of the MC.

Managing authority with additional functions of certifying authority (MA/CA)

The MA/CA is assisted by the JS and shall be responsible for managing and implementing the ADRION Programme in accordance with the principle of sound financial management. It carries out the functions described in Article 125 of the Regulation (EU) No 1303/2013 and Article 23 of Regulation (EU) No 1299/2013.

100/131

The MA/CA, according to the Article 24 of Regulation (EU) No1299/2013, shall also carry out the functions envisaged in Article 126 of Regulation (EU) No 1303/2013.

The MA/CA shall act for the benefit of the whole Programme and, in line with its coordination role, it shall do its best to ensure that all Programme bodies interact in a smooth way. It shall act, in implementing its tasks, in full accordance with the Italian institutional, legal and financial provisions.

The MA/CA is in charge of the transmission of information and data to the MC and to the European Commission, including financial data and data relating to indicators and milestones as well as data relating to the progress of the cooperation programme in achieving its objectives and results.

The MA/CA, after consultation with all the Partner States, will set up the JS as described in paragraph 5.2.

### The MA/CA:

- Is responsible for drawing up and submitting to the European Commission payment applications and certifying that these result from reliable accounting systems, they shall be based on verifiable supporting documents and have been subject to verifications by the MA/CA before being sent to the European Commission;
- o Is responsible for drawing up the annual accounts, certifying their completeness, accuracy and veracity and ensures that the expenditure entered in the accounts complies with applicable EU and national rules and has been incurred in respect of operations selected for funding in accordance with the criteria applicable to the cooperation programme and complying with EU and national rules;
- o Shall set up effective and proportionate anti-fraud and anti-corruption measures taking into account the risks identified (Regulation (EU) No 1303/2013, Article 125(4)(c)). It shall ensure that: anti-fraud checks shall be done in cooperation with the representatives of the countries participating to the Programme (e.g.: NCPs); in this respect it shall elaborate guidance notes and a check grids with regard to this specific topic will be elaborated to ensure checks consistency and equal treatment towards all partners; anti-fraud checks shall be implemented only on those operations which will likely be proposed for funding to the MC;
- Shall verify the presence of double funding through ad hoc questions in the Application Form and exchange of information with at least the transnational cooperation programmes operating/partly operating in the same geographical area of the ADRION Programme;
- Shall ensure that the eventual presence of conflict of interest will be dealt in the MC Rules of Procedures;

The MA also carries out the functions of the CA. In this role the MA/CA:

- Ensures the drawing up and the submission of the payment applications to the European Commission;
- Certifies that payments applications to the European Commission result from reliable accounting system and based on verifiable supporting documents;
- O Certifies that the information as in the point above have been verified by the MA with regard to the completeness, accuracy and veracity of the annual accounts and that the expenditure entered in the accounts complies with applicable Union and national rules and has been incurred in respect of operations selected for funding in accordance with the criteria applicable complying with Union and national rules;
- Provides the MA, according to Article 112.1 of Regulation (EU) No 1303/2013, by 31 January, 31 July and 31 October of each year the following information per PA:

- The total and public eligible costs of the operations and the number of operations selected for support;
- The total eligible expenditure declared by beneficiaries, ensuring that, in the delivery to be submitted by 31 January, data are broken down by category of intervention; such information fulfils the additional requirements on financial data as in Article 50.2 of Regulation (EU) No 1303/2013;
- Ensures that the transmissions to be done by 31 January and 31 July above also contain a forecast of the amount for which the MA expects to submit payment applications for the current financial year and the subsequent one; and that the cut-off date for the data submitted refers to the end of the month preceding the one of submission;
- Submits all the relevant data above in accordance to art. 2 and Annex II of the Implementing Regulation (EU) No 1011/2014;
- o Ensures the MA that any amount paid as a result of an irregularity is recovered from the lead partners (Article 27(2) of the Regulation (EU) No 1299/2013).
- Ensures that the drawing up and further submission of payment application have taken into account the results of the audits carried out both directly or under the responsibility of the AA;
- Keeps an account of amounts recoverable and of amounts withdrawn following cancellation of all or part of the contribution for an operation. Recovered amounts shall be repaid to the European Commission prior to the closure of the operational programme by deducting them from the subsequent statement of expenditure;
- Prevents, detects and correct irregularities exceeding EUR 10.000 and recovers amounts unduly paid, together with an interest on late payments; it informs on the progress in all administrative and legal proceedings; communicates cases of bankruptcies as well as cases of suspected fraud;
- Ensures that the submission of payments applications has been preceded by the receiving of adequate information from the MA on the procedures and verifications carried out in relation to expenditure;
- O Draws up, by 15 February of the following financial year, and according to Article 137 of Regulation (EU) No 1303/2013 and 59.9 of the Financial Regulation, the accounts on the incurred expenditure including pre-financing and the sums for which recovery procedures are underway or have been completed. The information shall be accompanied by the management declaration. It must certify the completeness, accuracy and veracity of the accounts and that the expenditure entered by the funded operations are appraised according to the approved selection criteria or by the TA projects implemented by the NCPs;
- O Confirms that the Programme has a system which records and stores in a computerized form, accounting records for each operation and which supports all the data required for drawing up payment application and amounts; that the system is regularly updated following the cancellation of all or part of the contribution for an operation or operational programme;
- Elaborates payments applications (Article No 131.1 of Regulation (EU) No 1303/2013) providing, for each priority, information on the total among or eligible expenditure incurred by beneficiaries and paid in implementing operations, as entered in the accounting system and the total amount of public expenditure incurred in implementing operations;
- Receives the payments made by the European Commission (pre-financing, interim payments and the payment of the final balance as defined in Article 77(2) of of Regulation (EU) No 1303/2013) and makes payments to the Lead Partner in accordance with art. 132 of of Regulation (EU) No 1303/2013 and art 21.2 of Regulation (EU) No 1299/2013;

- Submits the final application for an interim payment by 31 July following the end of the previous accounting year and before the first application for interim payment for the next accounting year (art 135.2 CPR) and after the submission of the annual implementation report to the European Commission;
- Maintains accounting records in a computerised form of expenditure declared to the European Commission and the corresponding public contribution paid to the project partners.

The MA and CA are hosted by the General Directorate, Territorial and negotiated planning. Agreements. European and International Relationships and respond both to the General Director. MA and CA structures work separately and are each other independent. The two structures will have ad hoc personnel; segregation of functions shall be ensured.

Within the MA, separation of functions regarding the selection of operations (art. 125.3 of Regulation (EU) No 1303/2013) and the financial management and control of the cooperation programme (art. 125.4) shall be ensured. The functions shall be implemented by different officials. Segregation of functions shall be described in the description of the management and control system.

### Audit authority (AA)

The audit authority (AA) will carry out its functions in accordance with Articles 123, 124, 127 and 128 of the Regulation (EU) No 1303/2013 and Articles 21 and 25 of the Regulation (EU) No 1299/2013.

The AA ensures that audits are carried out on the proper functioning of management and control system of the cooperation programme and on an appropriate sample of operations on the basis of the declared expenditure. It draws up an audit opinion on the annual accounts for the preceding accounting year and an annual control report setting out findings of the audits carried out during the preceding accounting year.

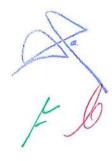
The AA shall, within eight months of adoption of the ADRION Programme, prepare an audit strategy of performance and audits. The audit strategy shall set out the audit methodology, the sampling method for audits on projects and the planning of audits in relation to the current accounting year and the two subsequent accounting years.

In line with Article 25(2) of Regulation (EU) No 1299/2013, the AA will be assisted by a Group of Auditors (GoA) comprising of representatives from responsible bodies of each Partner State participating in the ADRION Programme carrying out the above listed duties detailed in Article 127 of the of Regulation (EU) No 1303/2013. The representatives have to be independent from the MC members, the controllers designated according to Article 23(4) of Regulation (EU) No 1299/2013 and any operation's activities and finances. The GoA will be set up within three months of the decision approving the ADRION Programme at the latest. It will draw up its own rules of procedure and will be chaired by the AA.

Where audits and controls are carried out by a body other than the AA, the AA shall ensure that such bodies have the necessary functional independence. The decision on the body carrying out the system audits and the checks on expenditure will be taken by the AA in cooperation with the GoA during the process of designing the audit strategy of the Programme.

Each Partner State shall be responsible for the audits carried out on its territory.

The AA shall in the implementation of its tasks, act in full accordance with Italian institutional, legal and financial provisions.



### Joint secretariat (JS)

According to article 23 of Regulation (EU) no 1299/2013, the joint secretariat (JS) assists the MA with additional functions of CA and the MC in carrying out their functions. The JS provides information to potential beneficiaries about funding opportunities under the ADRION Programme and assists beneficiaries in the implementation of operations. It sets up and maintains contacts with lead partners and their partnerships.

More specifically, the JS ensures at transnational level coordination, follow-up and promotion activities and provides technical support for the preparation of meetings and events at the programme and projects level (MC meetings, transnational conferences and transnational working groups, lead partners seminars, other specific thematic meetings).

The JS facilitates, assesses and ensures that project selection is equitable and transparent. It collects financial, physical and statistical data that are needed for programme monitoring as well as for the interim and final appraisals. It verifies payment claims in sight of payment to lead partners.

The annual work plans and reports of the JS have to be approved by the MC prior validation of the MA. The set-up and functioning of JS, including its activities, shall be funded from the TA budget.

### National contact points (NCPs)

Each Partner State will set up and manage an ADRION national contact point (NCP) whose main task is to represent the Programme in the concerned country. The NCPs shall complement the activities of the JS in the Partner States, and may carry out, other specific activities at national level. The JS shall coordinate the network of the ADRION NCPs.

The main mandatory tasks of the Adriatic-Ionian NCPs are:

- o To assist the JS in the Programme implementation process;
- To contribute to the information and publicity actions within their respective country;
- To support the national committees or corresponding national procedures in fulfilling their transnational tasks;
- To serve as a contact point for project applicants, partners and stakeholders at national level by providing assistance for the project generation.

### Responsibilities of the Partner States

Partner States retain three main responsibilities in the ADRION Programme:

- As national authorities they nominate representatives of the MC and ensure a NCP in order to contribute to the general animation and coordination of the Programme in their territory and bear financial responsibilities in line with what is established in paragraph 5.4;
- As national controllers they are responsible for the verification of expenditure of beneficiaries located in their territory at the appropriate governance level;
- As members of the GoA they participate in audit activities and are responsible for audits carried out in their territory.

All Partner States agree to apply the partnership principle as laid down in Article 5 of the Regulation (EU) No 1303/2013 and to cooperate for the optimal management and control of the Programme and for its sound implementation.

The Partner States may lay down in writing rules governing their relations with the MA and AA, the relations between such authorities, and the relations of such authorities with the European Commission.

The Partner States of the ADRION Programme will ensure that the implementing authorities will be provided with all necessary and legally allowed information to carry out their responsibilities.

Organisation of the assessment and selection of operations

Project applications can be submitted following direct awarding procedure or calls for proposals whose terms of reference will be published on the ADRION Programme website. Support and guidance to applicants on types of operations as well as on application and implementation procedures) will be given through call-specific information documents as well as events and trainings carried out by the MA and JS in cooperation with the NCPs. Details of the selection procedure will also be made available to all applicants through the Programme Manual. The applications submitted will be made available to the MC members.

A set of eligibility criteria including antifraud measures will be defined to ensure the accomplishment of formal requirements of submitted applications and approved by the MC. The set of eligibility criteria will include also the transnationality of partnership (involving beneficiaries from at least three countries participating to the Programme, at least one of which shall be from a EU Partner State).

The JS checks the applications against the eligibility criteria. Proposals that are not eligible are rejected by the decision of the MC.

#### Selection criteria

Selection criteria are meant to relate to the quality of an application and will be applied to those applications that have passed the eligibility check. Selection criteria are designed to assess the compliance of applications with regard to strategic and operational aspects as laid down in Section 2 under the heading "Guiding principles for the selection of operations".

The JS undertakes the quality assessment of applications assisted by external assessors if appropriate, and the MA submits the assessment to the MC for its decision.

The evaluation and assessment of applications by the JS, and the project approval made by the MC are performed on the basis of objective criteria specified in the evaluation and assessment grids as approved by the MC and explained in the manual of the Programme Manual.

The evaluation criteria will be defined with the aim to maximise the result-oriented approach to be applied by the ADRION Programme for projects able to deliver concrete and visible outputs and results, in response to well identified challenges affecting the Programme area and addressing development needs in an integrated manner.

All projects receiving funds have to meet the following quality requirements:

- Transnational relevance;
- Partnership relevance;
- Concrete and measurable results;
- Durable outputs and results;
- Coherent approach;
- Sound project communication strategy and tools;
- Effective management;
- Sound budget.

The MC proceeds with the selection of projects. The MA informs in writing and according to the e-cohesion principle each Lead Applicant about the results of the selection process. The results shall be also spread by internet as established in art.115 (2) of Regulation (EU) No 1303/2013.

105/131

### Resolution of complaints

The procedures set in place for the resolution of complaints are different in accordance with the object of the complaint:

- a) complaints related to assessment and selection:
  - o Project Lead Applicants will be informed in writing about the reasons why an application was not considered as eligible or quality relevant for being approved. Any complaint related to the assessment shall be submitted by the Lead Applicant to the MA/JS that, in collaboration with the MC, will examine and provide its position regarding the merit of the complaint. The MC may also set up a task force or a sub-committee to deal with complaints.
- b) complaints related to decisions made by the MA/JS during project implementation:
  - Any complaints in relation to decisions made by the MA/JS during project implementation or by the MC decisions on the basis of the subsidy contract shall be submitted by the project Lead Partner to the MA/JS that will examine and provide an answer (in collaboration with the MC if necessary).
- c) complaints related to the national control system:
  - O Project Lead Partners or partners that have complaints related to the national control system set up in accordance with Article 23(4) of the of Regulation (EU) No 1299/2013, can file a complaint to the national control coordination body of the relevant Partner State following national procedures set in place in accordance with Article 74(3) of Regulation (EU) No 1303/2013.

Further information on the procedure for the submission of complaints will be laid down in the relevant Programme documents and duly communicated both to applicants and beneficiaries.

### Contracting procedures

Following the decision of the MC to approve applications recommended for funding following the technical quality assessment performed by the MA/JS, the MA and the Lead Partner sign individual Subsidy Contract for each project. The contract includes also IPA funding allocated to the operation.

Non availability of IPA funds has no consequences on the approval of ERDF partners in the same project; the project would be implemented by ERDF partners without the IPA partners, if affected by the mentioned non availability of funds.

The MA will use a standard template for the subsidy contract approved by the MC and developed in compliance with the applicable laws of the Republic of Italy and the principles of the institution hosting the MA.

The subsidy contract is addressed to the Lead Partner, appointed by the partnership, in accordance to Article 13 of the of Regulation (EU) No 1299/2013, and is signed by the legal representative of the Lead Partner institution and by the MA.

The subsidy contract lays down all the necessary implementing arrangements for the operation. It will also include legal redress in case of litigation.

The approved application documents, including the final approved application form and the communication of the approval decision by the MC will form an integral part of the subsidy contract.

Arrangement for management verification and related quality controls

In the framework of financial management and control, Partner States shall ensure that their management and control systems are set up in accordance with the provisions stated in EU Regulations and that the systems function effectively and properly.

Partner State participating in the ADRION Programme verifies that the co-financed products and services have been delivered and that expenditure declared by the beneficiaries has been paid and that it complies with applicable Union, Programme and national law, and the conditions for support to the operation (Art. 25(4) of Regulation (EU) No 1299/2013).

Partner State shall designate the body or person responsible for carrying out such verifications in relation to beneficiaries on its territory ("controllers") and shall also be responsible for verifications carried out in its territory.

For the ADRION Programme, such verifications are carried out by the controllers designated according to each Partner State control system (centralised or decentralised).

Partner States shall also ensure that the expenditure of a beneficiary can be verified within a period of three months from the submission of the documents by the beneficiary concerned.

The MA shall ensure that the expenditure of each beneficiary participating to an operation has been verified by a designated controller.

In order to simplify administrative procedure and improve the management of the programme, the MA will promote harmonisation and coordination activities through the adoption of common standard levels and coordination activities between the national control systems by establishing, through the support of the JS, a network of bodies/authorities in charge of the first level control.

Following these verifications, the JS receives from each project the regular progress report compiled by the Lead Partner including a payment claim according to pre-defined deadlines.

The JS performs all the necessary checks in order to ensure the existence of the project and its compliance with the approved application according to the requirements set forth in the subsidy contract. Moreover, the MA checks the accuracy of payment claims and determines the amount of contribution to be paid in relation to the total amount of verified and certified expenses; the MA, in its additional functions of CA, validates the payment claim and adopts all the necessary measures in case of irregularities or frauds.

The effective functioning of the control system set in place by each Partner State shall be verified through different types of controls and according to the principle of proportionality.

Reimbursement from the managing authority to the lead partners

In accordance with Article 13 of the Regulation (EU) No 1299/2013, for each operation project partners shall appoint a Lead Partner. The Lead Partner shall assume overall responsibility for the application and implementation of the entire operation, including the handling of Union funds.

National co-financing for operations must be provided by the project partners according to their respective national mechanisms. All operations have to be pre-financed by the project partners.

The MC may give the mandate to the MA to explore the option of a pre-financing mechanism for projects.

Expenditure of all partners has to be validated by the authorised national controllers.

The Lead Partner collects the certificates of all project partners issued by their controllers and includes them in the above mentioned periodic activity and financial progress reports to the MA/JS. In these documents the Lead Partner reports on progress achieved by the project partnership and on related eligible and validated expenditure.

Based on checks of the reports undertaken by the JS and in accordance with Article 21(2) of the Regulation (EU) No 1299/2013 and Article 132 of Regulation (EU) No 1303/2013, the MA shall ensure payments to the Lead Partner which is responsible for transferring the Union contribution to the partners participating in the operation.

In accordance with Article 80 of the of Regulation (EU) No 1303/2013 and with Article 28 of Regulation (EU) No 1299/2013, amounts set out in the Programme submitted by Partner States and statements of expenditure shall be expressed in Euro. All payments to the Lead Partners shall be made in Euro.

Contribution of the Partner States to the financing of the technical assistance

On programme level, the technical assistance (TA) is jointly financed by the Partner States. In accordance with Article 17 of Regulation (EU) No 1299/2013, the TA is financed by a maximum of 6% of the total ERDF amounts. As far as IPA Partner States are concerned and with reference to Article 26 of Regulation (EU) No 1299/2013, Article 17 of the same Regulation will apply. Details on the TA budget are laid out in Section 3.

Each Partner State shall transfer its national co-financing share for TA to the account of the MA. National co-financing of the TA budget is provided as advance payment starting at the latest with 2015 on an annual basis in proportion to the individual share of total ERDF and IPA funding of the Partner States.

A report on the payment situation shall be given by the MA to the MC on a regular basis. Use of interest raised by Union funds (after deduction of charges for transnational transactions) and *ex-ante* national contributions bank accounts, will be subject to a MC decision.

Further technical and financial details will be laid out in the TA Manual.

### Information and communication

In line with Articles 115 and 116 of Regulation (EU) No 1303/2013, a communication strategy will be drafted and submitted to the MC no later than 6 months after the adoption of the Programme to ensure transparency towards and information of relevant partners and stakeholders.

The strategy will define specific communication objectives, target audiences, messages as well as tactics and tools to support the achievement of wider Programme goals. It will take into account detailed rules concerning information and communication measures as laid down in Article 115 and Annex XII of Regulation (EU) No 1303/2013. The strategy will be valid for the whole programming period, complemented by annual work plans.

The Programme and all projects communication activities shall comply with a coordinated branding introduced on a voluntary basis by ETC programmes for the 2014-2020 period.

The overall responsibility for communications rests with the MA together with the JS. However, at national and regional levels, the NCPs play a crucial role in complementing transnational and European activities. Approved operations play in addition a key role in communicating project achievements on all levels.

The Partner States shall support the MA to ensure effective application of the information and publicity requirements by taking appropriate steps to disseminate information and provide publicity within their territory.

#### Programme evaluation

The Programme has been subject to an *ex-ante* evaluation of independent evaluators with the aim to improve programme quality and to optimise the allocation of budget resources. The recommendations of this evaluation have been taken into account during the drafting of this Programme.

In accordance with Article 56 and 114 of Regulation (EU) No 1303/2013, the MA will draw up an evaluation plan which will be approved by the MC in line with provisions as laid down in Article 110(2)(c) of Regulation (EU) No 1303/2013. In accordance with Article 56 of the Regulation (EU) No 1303/2013, evaluations will be carried out to assess the effectiveness, efficiency and impact of the Programme. During the programming

period, evaluation will assess how support from the funds has contributed to the objectives for each PA and also the territorial coverage of the Programme area. All evaluations, recommendations and follow-up actions will be examined and approved by the MC.

In compliance with Article 57 of the of Regulation (EU) No 1303/2013, the *ex-post* evaluation lies in the responsibility of the European Commission.

### Computerised exchange of data

As stipulated in Articles 74 and 112 of the of Regulation (EU) No 1303/2013, data exchange with the European Commission will be carried out electronically through an electronic monitoring system (e-MS).

The e-MS shall provide data and information needed to fulfil management, monitoring and evaluation requirements.

In accordance with Article 122 of Regulation (EU) No 1303/2013, the ADRION Programme will ensure that no later than 31 December 2015, all exchanges of information between beneficiaries and the MA/CA and AA shall be carried out by means of an electronic data exchange system.

The ADRION MA will ensure all the efforts to achieve a full Programme digitalization also according to the development of IPA regulations on this administrative matter.

The e-MS will comply with the following aspects:

- Data integrity and confidentiality;
- Authentication of the sender within the meaning of Directive 1999/93/EC4108;
- Storage in compliance with retention rules defined in Article 140 of Regulation (EU) No 1303/2013;
   secure transfer of data;
- Availability during and outside standard office hours (except for technical maintenance activities);
- Accessibility to the e-MS by the beneficiaries either directly or via an interface for automatic synchronisation and recording of data with national, regional and local computer management systems;
- Protection of privacy of personal data for individuals and commercial confidentiality for legal entities;
- In order to transfer data to the European Commission, the administration system of the e-MS shall facilitate interoperability with the Union frameworks as required by Article 122(3) of Regulation (EU) No 1303/2013.

The computer system used shall meet accepted security and reliability standards. Accepted procedures that ensure reliability of the accounting, monitoring and financial reporting information in computerised form will be implemented.

# 5.4 Apportionment of liabilities among the Partner States in case of financial corrections imposed by the managing authority or the European Commission

(Reference: point (a)(vi) of Article 8(4) of the ETC Regulation)

Without prejudice to the Partner States' responsibility for detecting and correcting irregularities and for recovering amounts unduly paid according to Article 122 (2) of Regulation (EU) No 1303/2013, the MA shall ensure that any amount paid out as a result of an irregularity is recovered from the project via the Lead

7

Partner. According to Article 27 of Regulation (EU) No 1299/2013, the project partners shall repay the Lead Partner any amounts unduly paid.

The MA shall also recover funds from the Lead Partner (and the Lead Partner from the project partners) following a termination of the subsidy contract in full or in part based on the conditions defined in the Subsidy Contract.

If the Lead Partner does not succeed in securing repayment from another project partner or if the MA does not succeed in securing repayment from the Lead Partner despite all measures adopted, the Partner State on whose territory the project partner concerned is located shall reimburse the MA any amounts unduly paid to that partner, according to the Article 27 (3) of Regulation (EU) No 1299/2013.

The MA is responsible for reimbursing the amounts recovered to the general budget of the Union, in accordance with the apportionment of liabilities among the Partner States (please, see below). The MA will reimburse the funds to the European Commission once the amounts are recovered from the Lead Partner/Project Partner/Partner State.

Details on the procedure shall be included in the description of the management and control system to be established in accordance with Article 72 of Regulation (EU) No 1303/2013.

In parallel to/after reimbursement of the irrecoverable amount by the Partner State to the MA, the Partner State holds the right to secure repayment from the project partner located on its territory, if necessary through legal action.

For this purpose the MA and the Lead Partner shall assign their rights arising from the Subsidy Contract and the partnership agreement with the Partner State concerned (ERDF partner as well as IPA II partner).

In the case of irregularities discovered by the European Court of Auditors or by the European Commission, which result in certain expenditures being considered ineligible and in a financial correction being the subject of a European Commission decision on the basis of Articles 144 to 147 of Regulation (EU) No 1303/2013, the financial consequences for the Partner State are laid down in the section "liabilities and irregularities" below. Any related exchange of correspondence between the European Commission and the Partner State will be copied to the MA/JS; the latter will inform the AA and the GoA.

Apportionment of liabilities among the Partner States

The Partner States will bear liability in connection with the use of the Programme ERDF and IPA funding as follows:

- oFor project-related expenditure granted to project partners located on its territory, liability will be borne individually by each State participating to the Programme;
- oln case of a systemic irregularity or financial correction (the latter decided by the European Commission), the Partner States will bear the financial consequences in proportion to the relevant irregularity detected on the respective participating State territory. Where the systemic irregularity or financial correction cannot be linked to a specific Partner State territory, the Partner States will be responsible in proportion to the ERDF/IPA contribution paid to the respective national project partners involved.
- oFor the TA expenditure incurred by the MA, the liability related to administrative irregularities shall be borne by the MA.

If the MA/CA, JS or any Partner State becomes aware of irregularities, it shall without any delay inform the liable State or MA in its additional functions of CA, which shall ensure the transmission of information to the AA/GoA, where relevant.

In compliance with Article 122 of Regulation (EU) No 1303/2013, each Partner State is responsible for reporting irregularity committed by beneficiaries located on their territory to the European Commission and at the same time to the MA. If the Partner State does not comply with its duties arising from these provisions, the MA is entitled to suspend payments to all project partners located on the territory of the affected country.

The Financing Agreement with the IPA Partner States shall clearly state that each beneficiary country hosting a project partner shall be responsible for preventing, detecting, making decisions on and correcting irregularities made by public private as well as private partners.

The ADRION Programme requires, when spending ERDF funds by means of public contract/concessions, the public bodies and public equivalent bodies of the ERDF Partner States will have to respect EU public procurement rules and in particular (i) Directive 2004/18/EC and 2004/17/EC, (ii) Directives 2014/23/EU, 2014/24/EU and 2014/25/EU once transposed into national legislation; (iii) Directives 89/665/EEC and 92/13/EEC and (iv) the general public procurement principles derived from the Treaty on the Functioning of the EU. Public procurements in Albania, Bosnia and Herzegovina, Montenegro and Serbia should comply with EU external aid rules.

### 5.5 Use of the Euro

(Reference: Article 28 of Regulation (EU) No 1299/2013)

In accordance with Article 28 of Regulation (EU) No 1299/2013, and by way of derogation from Article 133 of Regulation (EU) No 1303/2013, expenditure incurred in a currency other than the Euro shall be converted into Euro by the beneficiaries – using the monthly accounting exchange rate of the European Commission in the month during which expenditure was submitted for verification to the MA or the controller (option b set up by the Article 28 of Regulation (EU) No 1299/2013. The conversion shall be verified by the controller in the Partner State where the partner is located.

### 5.6 Involvement of partners

(Reference: point (c) of Article 8(4) of Regulation (EU) No 1299/2013)

Actions taken to involve the partners in the preparation of the cooperation programme, and the role of those partners in the preparation and implementation of the cooperation programme, including their involvement in the monitoring committee (regional and local authorities, competent urban and other public authorities, economic and social partners, relevant bodies representing civil society (including environmental partners), non-governmental organisations, and bodies responsible for promoting social inclusion, gender equality and non-discrimination).

Summary of the process of the preparation of the cooperation programme

The ADRION Programme has been elaborated following the code of conduct elaborated by the European Commission.

In August 2013 the European Commission, in order to ensure the coherence with the forthcoming EUSAIR, decided to re-define the geographic scope of the South East Gateway programme so as to geographically match it with the strategy: the new ADRION Programme area was adapted to the 8 countries involved in the Strategy.

The cooperation programme preparation process lasted about one year starting in August 2013. The Task Force was reorganised and refocused on the ADRION Programme, which is composed of the 8 countries of the forthcoming macro-regional strategy.

The re-adjusted Task Force adopted internal Rules of Procedure setting up the mission, the decision making process and the composition of the Task Force.

In order to ensure a general coherence of the cooperation programme contents with the European regulatory framework, the indicative time plan of the programming process was constantly updated taking into account the evolution of draft EU Regulations and the consultation processes.

The Task Force launched a call for applications towards institutions willing to act as the future MA: the procedure was closed in May 2014 with the appointment of the Emilia-Romagna Region as the future MA of the ADRION Programme.

The Task Force decided to contract some external experts for the execution of specialised tasks related to the cooperation programme preparation such as the moderation and drafting process, the *ex-ante* and the strategic environmental evaluation.

The Task Force set up a restricted working group in charge of accompanying the preparation of the PA 4 focused on TO11 addressing the support to the governance and implementation of EUSAIR under the coordination of Slovenia. Its members have been appointed by the Partner States, as well as by MA, European Commission desk officer and an INTERACT representative as external observers.

A total number of 8 Task Force meetings took place during all the preparation process.

Description of the involvement of the partners

The aim of the process was to validate strategic choices (thematic concentration) for the ADRION Programme and to collect additional inputs and suggestions as well as ideas on potential transnational actions to be supported. For the preparation of the ADRION Programme, partners have been involved through a consultation launched on the programme level.

The ADRION Programme launched on its website its own public online consultation on its priorities between the 27<sup>th</sup>June and 17<sup>th</sup> July 2014 whose results have been presented to the Task Force on July 21<sup>st</sup> 2014 in Bologna (Italy).

In the framework of the programming process the Task Force organised also two transnational thematic events in Italy (Ancona  $-3^{rd}$  September 2014) and Croatia (Split  $-5^{th}$  September 2014) aimed at collecting inputs from the public about their expectation from ADRION Programme and the possible additional results and actions for the fine-tuning of the programme strategy. The thematic workshops have been organized in one plenary and 3 working parallel sessions focusing on the Programme Pas (Innovative and Smart Region, Sustainable Region, Connected Region).

Based on the mailing list used for the online consultation, 2.611 persons received the invitation with the agenda and a registration form (both documents were also available on the SEE Programme website www.southeast-europe.net). More than 200 stakeholders attended the 2 events (142 in Italy and 66 in Croatia, respectively).

The participants represented a balanced a mix of backgrounds, i.e. from academia, local authorities, development agencies and privates. The participants were active and contributed opinions and ideas to all components of the programme. These inputs have been translated in concrete revision of the draft version of the cooperation programme and mainly focused on:

- The needs of the programme area,
- The additional thematic areas to be included as focus of the PAs,
- Some suggestions for improving the Programme management and implementation.



All the presentations both of the plenary sessions and of the working groups as well as the list of participants were published on the SEE Programme website.

Between July and October 2014 the consultation of the Environmental Authorities of the Partner States concerning the impact of the programme on the environment has also been achieved.

### Selection of partners

The consultation within the ADRION Programme has followed the "General principles and minimum standards for consultation of interested parties by the Commission" ("Towards a reinforced culture of consultation and dialogue — General principles and minimum standards for consultation of interested parties by the European Commission". Brussels, 11.12.2002 COM(2002) 704 final). Thus the Programme has ensured that the principles of openness and accountability, effectiveness and coherence have been applied when consulting its stakeholders.

There were four types of stakeholders to be consulted:

- (a) Stakeholders included in the national/regional lists provided by the Partner States;
- (b) SEE and IPA CBC Adriatic project partners;
- (c) Programme's target groups having a possibility to connect to the websites (programme, regions, states);
- (d) Key implementers of the EUSAIR governance structure.

The notification about the survey was sent out by e-mail to 2.611 addresses.

List of partners involved in the consultation process

The survey has been launched on July 2<sup>nd</sup> until 18<sup>th</sup> of July 2014 (16 days) through an online tool provided by the drafting team.

The invitation was sent to 2.611 stakeholders. The mailing list has been based upon both the inputs received from the Task Force members, on the SEE database and on the online registration.

The response rate was normal considering a rather short timeframe: 322 recipients answered the survey, which is about 12 %. The respondents/population ratio of the eligible regions confirms the overall balance within the eligible area in terms of participation.

When it comes to participation rates per category of respondents (table 2), 31% are from research and education bodies, 23% from central/regional PA, 14% from local public authorities, 13% from development agencies/NGOs, 8% from chambers, unions and associations, 7% are undertaking profit oriented and finally 4% represent respondents from outside the Programme area.

The overall balance of return rate per category ensures that data can be fairly compared but the high percentage of central/regional PA (TO6) and Research and education institutions (TO1) has certainly influenced the ranking of the TOs and IPs.

Action taken to facilitate the participation of partners

The ADRION Programme informed partners about the launch of the consultation process on the SEE website and national authorities informed through their own institutional websites relevant bodies, authorities and partners in their respective country.

The stakeholders included in the lists provided by the Partner States, the project partners, the subscribers of the ADRION newsletter and the programme's bodies have been invited to answer the survey via an email. The email included a short explanatory note and the link to the programme website for access to the consultation. Several reminders were sent during the consultation period.

Main added value of the partnership in the preparation of the cooperation programme

In the preparation of the cooperation programme, the main added value of partners has been to provide detailed information on priorities and coherent eligible actions at territorial level for a wide range of institutions and bodies. It helped to highlight priorities and to rank issues to be taken into account in the strategy of the programme.

Partners also helped to better identify types of actions and actions that should be supported within each IP. This was necessary to propose operational and need-based types of actions able to generate concrete and measurable results.

Main results of the consultation with partners

The ranking of TOs is overall in line with the pre-selection made by the Task Force, TO1 (research), TO6 (environment), which is considered more than highly relevant for the ADRION area, followed by TO10 (education) and TO7 (transports) which are ranked 3<sup>rd</sup> and 4<sup>th</sup>.

TO4 (low-carbon) is positioned as 7<sup>th</sup> objective but it is even so considered more than relevant by the respondents. It should be noted that, although TO9 (social inclusion) is the last ranked, the spread between the top and the bottom of the list is about 5% as no TO is deemed as scarcely relevant or useless.

TO11 (governance) ranked 5<sup>th</sup>, regarding the proposed actions few themes have been identified such as "improvement of administrative and governance capacity" or "strengthening of thematic clusters role" and "enhancing the multilevel governance" for a total of 16 specific inputs, whilst attention to "training and education" (TO11) on capacity building is felt important by stakeholders.

As for Investment Priorities (IPs) preferences, the results per category are overall consistent with the choices made through the question related to the choice of TOs:

TO1 - Research: IP 1.a and 1.b: apart from respondents from the category "other", innovation is ranked first by all, research and education and development agencies/NGOs in particular. The spread between the two IPs is limited (8% on average).

TO4 – Low carbon: IP 4.c and 4.e: Results are a little bit more varied. Efficiency is ranked first compared to the urban IP, but a few differences are detected among the categories of respondents as profit-oriented respondents considered, on average, the urban IP as more relevant than the efficiency one and for respondents outside the Programme area the two IPs are equally relevant.

TO6 – Environment IP 6.c, 6.d and 6.e: Respondents equally lean on the heritage and biodiversity IPs, while urban environment is ranked second. Local PA, research and education and chambers, unions and associations privileged the heritage IP while central/regional PA, development agencies/NGOs, profitoriented and other respondents rather selected the biodiversity priority. Urban IP is never ranked first among the three available choices but local PA and research and education bodies classed it second soon after the heritage priority.

TO7 – Transport: the IP related to TO7 is deemed more than highly relevant by almost all the categories of respondents apart from those from central/regional authorities and research and education area, which consider it relevant.

Overall, the top three (3) IP list was composed by

- IP 1.b innovation (TO1),
- IP 1.a infrastructure (TO1)
- IP 7.c transport (TO7) although the single priority under TO7 might partially bias the ranking as a single choice was available.

Based on the consultation results, the Task Force agreed to focus the programme strategy on only 3 TOs and to include some of the intervention areas covered by the TO4 (Low-carbon such as the energy efficiency) as one potential horizontal focus under PA1 and PA3.

The improvement of administrative and governance capacity, even if specifically addressed by the TO11, will be considered as a cross-cutting theme for all the PAs as TO10.

Description of the involvement of partners in the implementation of the cooperation programme and involvement in the MC

The involvement of relevant partners in the implementation of the ADRION Programme will be foreseen for the following reasons:

- To enhance ownership of the programme among the partners, in order to make use of the knowledge and expertise of these partners and to increase transparency in decision-making processes;
- To improve the coordination with other European Structural and Investment (ESI) and IPA II Funds as well as with relevant funding instruments under the umbrella of the Common Strategic Framework (CSF) and macro-regional strategies.

Due to the large area covered by the programme the participation of relevant partners in the programme the MC - according to Articles 5(2) and 47 of the Regulation (EU) No 1303/2013 - will be organised through national coordination committees or other mechanisms/bodies as provided for by the respective national rules) preparing and supporting the MC members in the execution of MC tasks, including the preparation of calls for proposals and programme progress reports as well as the monitoring and evaluation of the programme.

### SECTION 6. COORDINATION

(Reference: point (a) of Article 8(5) of the ETC Regulation)

Coordination with the other ESI Funds (ERDF, ESF, Cohesion Fund, EAFRD, EMFF), particularly in relation to programmes under the Investment for Growth and Jobs Goal

In compliance with Article 10 and Annex I of the Regulation (EU) No 1303/2013, coordination and use of synergies with other European Structural and Investment (ESI) Funds as well as with other relevant Union policies, strategies and instruments, including those in the framework of the Union's External Action Member States, have to be pursued. This section gives an overview on the principles followed for implementing the ADRION Programme in a complementary and coordinated manner with the relevant instruments and funds in accordance with the principles of subsidiarity and proportionality.

For the elaboration of the ADRION Programme, the choice of TOs, IPs and SOs took into account the priorities highlighted in the Partnership Agreements of the EU Partner States and the Strategy Country paper of the IPA Partner States involved as well as the main challenges pinpointed in the regional and national programmes of Investment for Growth and Jobs.

ETC programmes have great potential for facilitating the implementation of national and regional programmes supported by the ERDF, ESF, Cohesion Fund, EAFRD and EMFF by allowing stakeholders to tackle common challenges and needs beyond administrative borders. Coordination and complementarity with other ESI funds is fundamental, especially in terms of investment planning and preparation which can be accomplished at regional and local levels based on operations supported by the ADRION Programme.

The ADRION Programme will seek coordination through the following measures:

- Applicants proposing actions with a focus on investment preparation will have to explain how to link to other national and regional programmes of the Investments for Growth and Jobs goal supported by the ERDF and ESF as well as with the Cohesion Fund, EAFRD (in particular with reference to the Leader initiative) and EMFF programmes;
- National coordination committees (or other mechanisms/bodies as provided by national rules) supporting the MC members (as described in Section 5.6) will involve representatives of institutions participating in the implementation of national and regional programmes supported by the ESI funds, seeking (to the possible extent) to achieve coordination at all stages of the programme lifetime;
- The MA and the JS in cooperation with the ADRION network of NCPs will communicate outputs and results of ADRION operations through relevant tools and measures implemented both at the transnational and national levels as defined in the programme communication strategy.

Regarding coordination with other ESI funds, special attention will be given to the possibility of synergies with other programmes of the ETC objective. In this regard, the ADRION Programme will seek exchanges with the managing authorities of other geographically overlapping ETC programmes. Efficient coordination with these neighbouring transnational programmes shall be accomplished through the:

- Exchange of information during the assessment of applications in order to detect and to avoid potential overlapping and duplications, as well as to activate synergies between complementary operations being implemented in different cooperation areas;
- Exchange of information during the monitoring of the implementation of approved operations, in order to set up cross-fertilisation actions (including events and trainings for beneficiaries) which allow the unfolding of synergies between operations that tackle same challenges and address shared needs of stakeholders located in different cooperation areas;
- O Use of the geographical flexibility, as provided for in Article 20(2) of the Regulation (EU) No 1299/2013 that allows to develop transnational operations with a geographical scope going beyond the Programme area, thus establishing links, creating opportunities and promoting sustainable development within and across areas sharing common features (e.g. corridors and macro regions).

Coordination with other Union instruments (Horizon 2020, LIFE, the Connecting Europe Facility, COSME, Erasmus for All, Asylum, Migration and Integration Fund, Programme for Social Change and Innovation etc.)

The coordination between ETC programmes and other Union instruments has the potential to raise the impact of Union policies at national and regional level supporting local, regional and national investments that effectively contribute to the EU2020 strategy. This potential is particularly visible in the following thematic areas addressed by the ADRION Programme:

- o Research, innovation and entrepreneurship, where transnational cooperation operations can prepare and increase capacity of regional innovation systems, paving the way to excellence in research and innovation and thereby preparing a fertile seedbed for Horizon 2020 and COSME. The ADRION projects could also include 'Downstream actions' to exploit R&I results from Horizon 2020 and preceding programmes, with particular emphasis on creating an innovation-friendly environment for business and industry, including SMEs. For COSME the Programme envisage "Upstream actions" to prepare the SMEs to Access to better conditions for business creation & growth;
- A more detailed description will be provided under the terms of references of the ADRION calls according to each PA and SOs. At the same time this will also contribute to the effective implementation of the national and/or regional strategic policy frameworks for research and innovation in the context of smart specialisation strategies;

- Environment protection and climate change, where transnational cooperation operations can build capacity and improve the readiness of regions to develop and apply innovative solutions for environment protection and management, resource efficiency and climate change mitigation and adaptation, thus complementing actions of LIFE and Horizon 2020;
- Transport, where transnational cooperation operations can stimulate investment in regional connectivity, closing gaps that are affecting remote regions when accessing the TEN-T corridors and, therefore, complementing the actions of the Connecting Europe Facility. Moreover, considering that the ADRION Programme aims at a addressing issues such as maritime transport and port infrastructure, a specific complementarity will be verified with the Internal Security Fund Borders and Visa, through which the EU provides support to the EU Member States border management and maritime border surveillance systems in the Programme region.

The ADRION Programme will seek coordination through the following measures:

- When submitting proposals, applicants will have to describe the coherence and complementarity with other Union instruments of relevance for the topics addressed by the proposals. Evidence of the added value brought by transnational cooperation will have to be demonstrated in particular with regard to Horizon 2020, COSME, LIFE, the Connecting Europe Facility, Creative Europe and Erasmus for all. The coherence with the above mentioned Instruments to be described by the applicants shall be also based on the multi-annual and annual work programmes as well as guidelines developed within these instruments;
- Exchanges with and advice from the European Commission services and other European and national institutions involved in the management of Union instruments will be sought by the MA and JS in order to exchange good practice and to jointly spread information targeting common relevant stakeholders. A particular potential to activate synergies is seen with the European Commission's thematic DGs (especially in the fields of R&D, SME development and entrepreneurship, Tourism, Environment, Energy) and with European agencies;
- Communication tools and measures will be set in place by the MA and the JS in cooperation with the network of NCPs to allow for communicating outputs and results achieved by ADRION operations in order to make them available to thematic stakeholders addressed by Union instruments. Where applicable, NCPs of the EU programmes (e.g. LIFE, Horizon 2020, etc.) will be directly involved in national and transnational information events organised by the Programme;
- Furthermore, the Western Balkan Investment Framework can be a further financial instrument that can be involved in the coordination.

#### Coordination with CEF, ENI, IPA and EDF

In order to strengthen its transnational dimension and improve the cooperation with other programmes like, Balkan Med, MED, Danube involving IPA II countries will take into account the objectives and results of these programmes when implementing its capitalisation activities, strategic projects and in self-evaluation.

The ADRION Programme will seek coordination with ENI CBC MED and Alpine Space if relevant for some of the eligible area.

the Coordination will be implemented through the following measures:

- MAs and JSs of IPA and ENI CBC programmes will be addressed by the ADRION Programme improving exchanges of information on applications and approved operations, in order to activate synergies between complementary operations being implemented at the EU external borders;
- Taking into consideration also the forthcoming implementation of IPA Rural Development II (IPARD
   II) programmes in Albania, Montenegro and Serbia, the ADRION Programme will ensure that

overlapping between activities financed by the respective programmes (ADRION and at one side, IPARD programmes at the other side) will be avoided and all the potential complementarities assessed.

Coordination with relevant national funding instruments that contribute to the same or similar objectives as the cooperation programme or complement its interventions

Transnational operations supported by the ADRION Programme have the potential to improve the implementation of national, regional and local policies.

The ADRION Programme will seek coordination with relevant national funding instruments by setting up the following measures:

- When submitting proposals, applicants will have to describe the coherence and complementarity with national policies and funding instruments, within the application form, giving evidence of the added value brought by transnational cooperation;
- National coordination committees (or other mechanisms/bodies as provided by national rules) supporting the MC members will, to the possible extent, include representatives of institutions involved in setting-up and/or implementing national, regional and local funding instruments to guarantee mutual information especially about outputs and results of transnational operations that could support the effective implementation of national, regional and local policies and funding instruments.

### Coordination with the European Investment Bank

Transnational cooperation can contribute to making results of operations ready for benefitting of instruments of the European Investment Bank (EIB), both in terms of technical preparation and execution of large-scale investment (i.e. make them "bankable"). Synergies can be activated especially in the following thematic areas addressed by the ADRION Programme:

- Infrastructure, where the EIB instrument "Joint Assistance to Support Projects in European Regions" (JASPERS) can support the realisation of large scale investments prepared by cooperation projects especially in the transport and environment sectors;
- Energy, where the EIB instrument "European Local ENergy Assistance" (ELENA) can bring forward the achievements of cooperation projects preparing large energy efficiency and renewable energy projects at local and regional level;

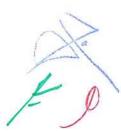
In addition to investment preparation, synergies can be activated in the field of entrepreneurship, where transnational cooperation operations can ease the access to the EIB instrument "Joint European Resources for Micro to Medium Enterprises" (JEREMIE) through knowledge and capacity building of entrepreneurs and public institutions.

Furthermore, the Western Balkan Investment Framework can be a further financial instrument to be involved in the coordination.

### **SECTION 7** REDUCTION OF THE ADMINISTRATIVE BURDEN FOR BENEFICIARIES

(Reference: point (b) of Article 8(5) of Regulation (EU) No 1299/2013 and Commission Delegated Regulation (EU) No 481/2014 of 4 March 2014 supplementing Regulation (EU) No 1299/2013.





A light set of rules and simple administration procedures are pre-conditions for an effective programme driving the expected changes in the Adriatic Ionian area. This makes the reduction of administrative burden a key target.

Management and control requirements applicable to structural funds call for a careful handling of the public spending processes and therefore a good balance between simplification and control has to be achieved by:

- Learning from experiences made in previous programming period from all the other ETC programmes;
- Making use to the possible extent of simplified cost options available for the 2014-2020 period (if accepted and applied by national controllers);
- Making use of the Harmonised Implementation Tools (HIT) developed by the INTERACT Programme
  in cooperation with ETC programmes in order to simplify and streamline programme
  implementation.

Actions planned to reduce administrative burden will primarily build on the implementation of a system for data exchange fully in line with e-cohesion requirements described in Section 5. They shall cover all phases of the project cycle as described below.

Main actions planned to achieve a reduction in administrative burden - Formal eligibility of applications

The formal/administrative eligibility requirements for applications rendered a significant share of applications (about 20%) submitted to the ETC Programme 2007-2013 as ineligible.

Simplification of the submission procedure could considerably reduce the percentage of ineligible applications due to formal/administrative reasons, and therefore increase the efficiency of the process. This could be achieved with the integration of guiding information within the application form guiding information, which was previously provided in separate documents. In addition, the submission of applications and accompanying documents can be made electronically, with signed hardcopies be provided only when an application is proposed for funding. The application form template will build on the HIT template, thus making its use easier for applicants that find similar application forms in different ETC programmes.

Harmonised eligibility rules and budget lines

In the 2007-2013 programming period one of the main causes of high administrative burden on the beneficiaries was the lack of harmonised eligibility rules and budget line definitions.

According to Article 17(1) of Regulation (EU) No 1299/2013 and Delegated Regulation (EU) No 481/2014), the European Commission has set up specific rules on eligibility of expenditure mainly based on a common set of the following five budget lines applicable for all ETC programmes:

- 1. Staff costs
- 2. Office and administration expenditure
- 3. Travel and accommodation costs
- 4. External expertise and service costs
- 5. Equipment expenditure

In defining programme rules, special attention will be paid to "staff costs" as well as "office and administrative expenditure", for which several simplification options are available. Especially with regard to staff costs the above-mentioned eligibility rules contain considerable simplification options relating to the calculation and documentation requirements (Article 67 and 68 of Regulation (EU) No 1303/2013).

Moreover, Article 18(3) of the Regulation (EU) No 1299/2013 determines a new hierarchy of eligibility rules, with programme rules specifying what is not defined at EU level and national rules specifying only what is not covered by EU or programme rules.

Taking into account the experience of the 2007-2013 programming period, sound financial management requires that all the national first level control systems use the common implementation templates and the simplified elements in the calculation of costs.

The bodies responsible for the first level control in the different Partner States hold regular coordination meetings regarding the implementation of the common eligibility rules, the simplified cost options and the harmonised tools. These meetings are hold to improve the quality of the checks and to reduce the possible discrepancies in the application of the shared rules.

Improved monitoring project implementation

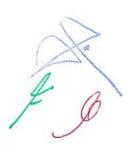
According to the other ETC programme 2007-2013 analysis, a number of shortcomings in the monitoring and reporting system were noted:

- The lack of a pre-defined reporting system from project partners to their Lead Partners, which sometimes (especially for less experienced Lead Partners) resulted in extended timeframes needed for drafting reports;
- The analysis of all outputs (including minor ones) of operations performed by the MA resulted in a high burden for beneficiaries, prolonging the time needed for analysing reports and the subsequent reimbursement;
- o The indicators used for monitoring progresses of operations, which were difficult to understand and to be interpreted.

On the basis of past experience and in light of the fact that the "result-oriented" approach characterising the calls for proposals for an even closer attention to monitoring thematic achievements of operations, the ADRION Programme intends to build a system for monitoring progress of operations with possible improvements through following actions:

- To make use of the harmonised progress report (i.e. harmonised implementing tools) template on a web-based system, in order to allow multiple users to the maximum extent;
- O To focus the analysis of outputs on main outputs of operations, with the analysis of minor outputs (e.g. meeting agendas) to be shifted mainly to national controllers;
- To limit the number and complexity of indicators used for reporting on the progress of operations to the maximum extent;
- To organise ad-hoc training for beneficiaries on reporting of operations, control and audit.

Actions for streamlining the monitoring of progress of operations will be introduced from the very beginning of the programme implementation, possibly at the time of approving operations submitted within the first call for proposals.



#### **SECTION 8. HORIZONTAL PRINCIPLES**

(Reference: Article 8(7) of Regulation (EU) No 1299/2013)

### 8.1 Sustainable development

Sustainable development is both recalled in PA2 and integrated as an horizontal principle in the ADRION Programme. It will be respected during the entire programme cycle (programming, implementation, monitoring and evaluation). "Development that meets the needs of the present without compromising the ability of future generations to meet their own needs" (WCDE, WCED) will be the basic definition that will be used enlarging the point of view from purely environmental to a more wide approach, including social intra and inter generation equity, cultural heritage aspects as well as economic efficiency. The programme activities will be correlated with the UN - Sustainable Development Goals (coming after the Millennium Development Goals in 2015) and a monitoring system will be set up.

The SEA and the *ex-ante* evaluation provided inputs to ensure that the ADRION Programme respect the principle of sustainable development. The Programme aims at improving and harmonising environmental protection requirements, resource efficiency, climate change mitigation and adaptation, disaster resilience and risk prevention and management systems across the partner's countries. The fight against the consequences of climate change, the reduction of the impact of human activities on the environment and the protection of ecosystems and biodiversity are supported by IPs 6.c and 6.d.

Furthermore, in a transversal way, beneficiaries are asked to promote eco-innovations aiming to make a more sustainable use of natural resources under all PAs. More precisely, beneficiaries are requested to describe in their project proposals the efforts they will undertake to reduce the project's 'carbon footprint'. The Programme bodies (MC, MA, JS, NCPs) will also address this issue in relation to the implementation of their tasks.

In line with the principle of sustainable development, projects applications shall be evaluated using the following criteria:

- Projects which have a positive effect on the environment or which conserve, enhance or rehabilitate existing endowments will be preferred to those that are neutral from this perspective;
- o Projects that have a potentially harmful effect on the environment will be excluded;
- Actions designed to raise environmental awareness and compliance both within the economic and administrative sectors, and among the general public, including acknowledgement that a high level of environmental performance can provide a long term competitive advantage will be supported.

As a guidance for the project evaluation process, the following aspects will be considered:

- Contribution to efficiency in the use of resources (e.g. energy efficiency, renewable energy use, reduction of greenhouse gas (GHG) emissions, efficient water supply, waste-water treatment and water reuse, sustainable land use, waste management and recycling, reduction of PM and NO2, etc.).
- Contribution to the development of green infrastructures;
- Contribution to sustainable integrated urban and regional development;
- Contribution to better awareness for the adaptation to climate change and risk prevention;
- Promotion of employment opportunities, education, training and support services in the context of environment protection and sustainable development.

The application form shall include a self-assessment tool to assess the environmental impacts of the projects along their selection process. Projects with significant negative environmental impact can be excluded from further assessment. The identified environmental topics shall be subject to monitoring having regard to the specificities and goals of the transnational cooperation.

Whether projects are directly concerned by sustainable development issues or not, they shall be invited to implement actions/take specific measures to reduce the environmental impact. This can include, for example:

- Use of video conferencing to reduce travelling;
- o Publications on FLC certified paper;
- Use of "green public procurement" procedures and innovative public procurement where appropriate;
- Use of short supply chains in the implementation of projects activities;
- Raising awareness of partners, beneficiaries and target groups on sustainability issues;
- o Promotion of activities with limited use of energy and natural resources.

Similar techniques shall also be taken into account at programme level for managing and monitoring activities.

Furthermore, measures related to simplification and reduction of administrative constraints mentioned in part 7.2 of the cooperation programme are likely to lessen the environmental impact of the programme through the use of electronic communication and the reduction of paper consumption.

More detailed guidelines on how to interpret the main principles outlined in the CP may be provided in the Terms of Reference of each call for proposals.

### 8.2. Equal opportunities and non-discrimination

Non-discrimination covers not only women (and men) but any discrimination based on racial or ethnic origin, religion or belief, disability, age or sexual orientation. While anti-discrimination legislation is an acquired aspect of EU legal systems, the practical implementation of anti-discrimination practices is lagging behind. Equal access to information and controls on whether equality and non-discrimination requirements are being met is also an issue.

The strategy of the Programme puts emphasis in the sharing of knowledge, good practices and the principle of equal access to information. This includes targeting different social groups adequately; removing obstacles in the communication of the Programme (e.g. media, language etc.), promoting barrier-free approaches etc.

This strategic orientation of the Programme will be enhanced by a targeted selection of operations. When examining proposals the following "guiding question" – where appropriate – should be assessed: *Is the operation contributing to the promotion of equal opportunities and non-discrimination?* Attention will be given to equal opportunities and non-discrimination through the inclusion of relevant indicators related to the profile of persons involved in projects, e.g. on gender, ethnic origin, age, occupation and education level, disabilities, etc.

While there will be no penalty for the projects not actively promoting non-discrimination and equal opportunities, their operations will be analysed on the basis of the monitoring findings and the identification of the obstacles met.

This strategic orientation of the ADRION Programme can be enhanced by a targeted selection of operations. When examining proposals the following "guiding question – where appropriate – should be assessed: Is the operation contributing to the promotion of equal opportunities and non-discrimination?

The assessment of the quality of the eligible project proposals will be based on a set of quality criteria which shall be common to all PAs and IP. As a guide for the assessors, the following indicative aspects could be considered in project selection:

- Consideration of the different needs and intended and unintended impact of the project on different groups (e.g. people with disabilities, minorities and migrants, people of different religious beliefs and people of different sexual orientation etc.);
- Consideration of equal opportunities and non-discrimination in project implementation, e.g. concerning the establishment of an equal opportunities action plan, definition of equal opportunity targets, provision of equal opportunities training or diversity management courses, provision of supporting services;
- Provisions for an equal access to the operation's outputs and benefits for all members of the society.

### 8.3. Equality between men and women

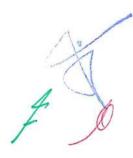
The aim of equality between women and men is one of the fundamental values of the European Union and is set out in the Treaty of the European Union (Article 8, Consolidated Version of the Treaty on the functioning of the European Union, Official Journal of the European Union C 83/49 of 30.3.2010). These fundamental values must be respected in the regulations and implementation of the programme as indicated by the need to "ensure that equality between men and women and [that] the integration of gender perspective is promoted in the preparation and implementation of programmes" and that the "...appropriate steps [will be taken] to prevent any discrimination based on sex, racial or ethnic origin, religion or belief, disability, age or sexual orientation during the preparation and implementation of programmes" (Article 7, the Regulation (EU) No 1303/2013, COM(2011) 615 final/2, Brussels, 14.3.2012, p. 34).

Attention shall be placed on basic gender-sensitive monitoring e.g.:

- Counting the number of women and men participating in projects;
- Assessing the number of women and men benefiting from funding;
- Assessing how much support and for which projects women and men receive funding (broken down by types of project/IP).

The assessment of the quality of the eligible project proposals will be based on a set of quality criteria which shall be common to all TOs and IPs. As a guide for the assessors, the following indicative gendermainstreaming aspects could be considered in project selection:

- Consideration of the different starting positions of the target groups (existence and extent of differences between women and men and the implications of these differences for the specific policy area etc.) and intended and unintended impact of the operation on those groups;
- Assessment of how and why differences and inequalities are relevant to the proposed intervention, identifying where there are opportunities to narrow these inequalities.



### **SECTION 9. SEPARATE ELEMENTS**

### 9.1 Major projects to be implemented during the programming period

(Reference: point (e) of Article 8(2) of Regulation (EU) No 1299/2013)

Not applicable

### 9.2. Performance framework of the cooperation programme

Table 24: The performance framework of the cooperation programme (automatically completed in the system)

PRIORITY AXIS	ID	KEY IMPLEMENTATION STEP OR INDICATOR	MEASUREMENT UNIT	MILESTONE TOTAL FOR 2018	FINAL TARGET (2023)
PA 1	1.b. 1	Financial	EUR	1.969.166	19.691.658
PA 1	Ol.1 b	Number of strategies and action plans developed by transnational innovation networks and clusters	Number	2	12
PA 2	6.c.d	Financial	EUR	4.547.238	45.472.376
PA 2	6c.1	Number of strategies and action plans developed in the field of natural and cultural heritage and tourism	Number	3	30
PA 2	6d	Number of strategies and action plans developed in the field of environmental protection	Number	2	15
PA 3	7c.1	Financial	EUR	1.770.852	17.708.524
PA 3	OI_7	Number of strategies and action plans developed in the field of environment-friendly and low-carbon transport systems	Number	2	12,
PA 4	11.a	Financial	EUR	977.599	9.775.995
PA 4	OI.1 1	Number of events and meetings of the EUSAIR governance structures and events and meetings with the authorities and stakeholders to facilitate the EUSAIR implementation	Number	12	120

### 9.3. Relevant partners involved in the preparation of the cooperation programme

In total, 2.611 stakeholders and partners participated in the ADRION consultation process for the preparation of the cooperation programme. Consultations were implemented by way of an online survey and two transnational thematic events.

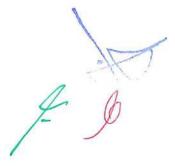
Stakeholders from a broad range of backgrounds were involved in the consultations. Research institutions and universities as well as national/regional and local public authorities accounted for about 67% of respondents to the transnational online surveys. In the transnational stakeholder conference, the majority of participants came from research organisations, public authorities as well as private companies.

In addition, a consultation was conducted in application of the SEA Directive 2001/42/EC and the respective national requirements (cf. Annex A).

Details on the partner consultation can be found under section 5.6.

Countries:	2611
Albania	56
Bosnia and Herzegovina	83
Croatia	264
Greece	184
Italy	984
Slovenia	289
Serbia	216
Montenegro	275
Out	260

Categories:	2611
Central/Regional PA	874
Local PA/In-house	310
Research and Education	586
Dev agency/NGO	438
Chambers, Unions, Associations (economic interest)	212
Undertaking profit oriented	130
Other Section 1	61



9.4. Applicable programme implementation conditions governing the financial management, programming, monitoring, evaluation and control of the participation of third countries in transnational and interregional programmes through a contribution of ENI and IPA resources

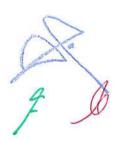
(Reference: Article 26 of Regulation (EU) No 1299/2013)

In general, the rules applicable to ERDF beneficiaries are also applied to IPA beneficiaries with regard to the implementing conditions for the financial management, programming, monitoring, evaluation and control. The following elements will be taken into account:

- Financing Agreements between the European Commission, the MA and the Governments of Montenegro, Bosnia and Herzegovina, Serbia and Albania are to be signed regarding the implementation of IPA assistance integrated in the ADRION Programme;
- o The aforementioned Agreements will take into account the specific rules to be applied in accordance with the Article 26 of Regulation (EU) No 1299/2013;
- the Implementing Act and the provisions regarding the contractual procedures for the for EC External Actions;
- o IPA Funds can only be spent in or for the benefit of IPA Partner States;
- IPA partners can be Lead Partners in the ADRION projects.

The programme authorities, with the support of the authorities/bodies in the IPA countries , according to their specific needs, shall:

- a) Support to applicants: provision of targeted events addressed to project generation and submission of project proposals;
- b) Support to beneficiaries: targeted seminars/workshops addressed to project implementation, reporting, financial eligibility rules and verification of expenditure;
- c) Support to national controllers: provision of shared check-lists and joint seminars together with the controllers of the other Partner States involved in the Programme;
- d) Support to the capitalization of results.



### **ANNEXES**

(uploaded to SFC 2014 as separate files)

- Draft report of the ex-ante evaluation, with an executive summary;
   (Reference: Article 55(2) of Regulation (EU) No 1303/2013)
- o Report on the Strategic Environmental Assessment;
- Confirmation of agreement in writing to the contents of the cooperation programme;
   (Reference: Article 8(9) of Regulation (EU) No 1299/2013)
- o A citizens' summary of the cooperation programme.

7

#### Glossary

#### **Baseline**

Each result indicator requires a baseline value (art. 6 of Regulation (EU) No 1301/2013, art. 5, of the Regulation (EU) No 1300/2013, art. 16 of Regulation (EU) No 1299/2013). A baseline is the value of a result indicator at the beginning of the programming period (for example, the number of start-ups in that year for a priority that intends to drive up the number of start-ups in a region). It can be available from statistical or administrative data ("Guidance document on monitoring and evaluation – ERDF and cohesion fund, Concepts and recommendations" - EU Commission, March 2014).

### Beneficiary

Beneficiary means a public or private body responsible for initiating or both initiating and implementing operations (according to Article 2(10) of the Regulation (EU) No 1303/2013 benefitting from programme funds).

### Blue growth

Blue growth is the long term strategy to support sustainable growth in the marine and maritime sectors as a whole. It recognises that seas and oceans are drivers for the European economy with great potential for innovation and growth. It is the Integrated Maritime Policy's contribution to achieving the goals of the EU2020 strategy for smart, sustainable and inclusive growth.

### Capacity building

Capacity building focuses on understanding the obstacles that inhibit people, institutions and public authorities from realizing their developmental goals while enhancing the abilities that will allow them to achieve measurable and sustainable results.

#### Capitalisation

Organisation of data concerning the implementation of programmes, projects, concerning their impacts, the methods used in order to make the accumulated experience usable for other programmes, projects or stakeholder groups.

#### Cluster

A business cluster is a geographic concentration of interconnected businesses, suppliers, and associated institutions in a particular field. Clusters are considered to increase the productivity with which companies can compete, nationally and globally.

#### Creative industries

Industries that use culture as an input and have a cultural dimension. They include architecture and design, which integrate creative elements into wider processes, as well as subsectors such as graphic design, fashion design or advertising (Working group of EU Member States experts - open method of coordination - on cultural and creative industries, 2012: Policy Handbook).

### Cultural heritage and cultural resources

Cultural heritage is composed of tangible heritage including buildings and historic places, monuments, etc. and intangible cultural heritage which refers to practices, representations, expressions, knowledge, skills, etc. (UNESCO, "Convention for the safeguarding of the intangible cultural heritage", 2003).

Cultural resources comprise both elements, the tangible and intangible cultural heritage, encompassing current culture, including progressive, innovative and urban culture. These resources can be valorised among others in cultural and creative industries.

### **Economic operator**

According to the Article 1(8) of EU Directive 2004/18/EC of the European Parliament and of the Council of 31 March 2004 on the coordination of procedures for the award of public works contracts, public supply contracts and public service contracts, is considered as "economic operator" any natural or legal person or public entity or group of such persons and/or bodies which offers on the market, respectively, the execution of works and/or a work, products or services. As such, competition rules do not depend on the legal status of each institution involved (public or private) but on the nature of the activity realised.

### **Energy efficiency**

Energy efficiency improvements refer to a reduction in the energy used for a given service (heating, lighting, etc.) or level of activity. The reduction in the energy consumption is usually associated with technological changes, but not always since it can also result from better organisation and management or improved economic conditions in the sector ("non-technical factors") (World Energy Council, "Energy Efficiency Policies around the World: Review and Evaluation", 2008).

### **Environmental protection**

Any activity that maintains the balance of the environment by preventing contamination and the deterioration of the natural resources, including activities such as: a) changes in the characteristics of goods and services, and changes in consumption patterns; b) changes in production techniques; c) waste treatment; d) recycling; e) prevention of landscape degradation (IUCN, "Definitions", 2011).

### Green growth

Green growth is about fostering economic growth and development while ensuring that natural assets continue to provide the resources and environmental services on which our well-being relies. To do this, it must catalyse investment and innovation which will underpin sustained growth and give rise to new economic opportunities (OECD, "Towards Green Growth, Monitoring Progress, Glossary of terms and definitions", 2011).

#### Indicator

An indicator can be defined as a way of measuring an objective to be met, a resource committed, an effect obtained, a gauge of quality or a context variable. An indicator should be made up by a definition.

#### **Output indicator**

Output indicators relate to activity. They are measured in physical or monetary units (e.g. number of firms supported, number of action plans elaborated, etc.).

### Result indicator

Result indicators relate to the objectives of PAs. They relate to the effects on direct beneficiaries brought about by a programme. They provide information on changes to, for example, the behaviour, capacity or performance of beneficiaries. Such indicators can be physical (reduction energy consumption, increase of a competence, etc.) or financial (additional financial resource mobilised, decrease of an expense, etc.).

### Innovation

Innovation is about creation of new products, new processes, new technologies, new organisation systems, new social system, etc. Thus, innovation can be technological and non-technological with the objective to improve the functioning of institutions, the efficiency of strategies implemented or the competitiveness of economic operators.

#### Key actors

The "key actors" are the institutions or individuals which play an important role in the field of action of the project and are likely to contribute in a significant way to its realization. They have both political and administrative competences and technical capacities to implement the actions required for the project.

### Macro-regional strategy

A macro-regional strategy is an integrated framework endorsed by the European Council, which may be supported by the European Structural and Investment Funds among others, to address common challenges faced by a defined geographical area relating to Member States and other countries located in the same geographical area. In this framework theybenefit from strengthened cooperation contributing to achievement of economic, social and territorial cohesion.

### Multimodal transport

Multimodal transport is understood as the carriage of persons or goods by at least two different modes of transport. Environmentally friendly transport solutions are those allowing a significant reduction of emissions of CO<sub>2</sub>, NO<sub>x</sub>, as well as of noise.

### Non-profit organisation

A non-profit organization (abbreviated "NPO", or "non-profit" or "not-for-profit") is an organisation whose primary objective is to support an issue or matter of private interest or public concern for non-commercial purposes. Non-profit organisations can make benefits but these benefits must be reinvested in its activity.

### Operation

A project, contract, action or group of projects selected by the programme authorities of the programmes concerned, or under their responsibility, that contributes to the objectives of a priority or priority.

#### Pilot actions

A pilot action means the implementation of schemes of an experimental nature to test, evaluate and/or demonstrate its feasibility with the aim to capitalise on those results and transfer practices to other institutions and territories.

### Public equivalent body (according to the Directive 2004/18/EC)

Any legal body governed by public or private law:

- Established for the specific purpose of meeting needs in the general interest, not having an industrial or commercial character, and
- Having legal personality, and
- Either financed, for the most part, by the State, or regional or local authorities, or other bodies governed by public law, or subject to management supervision by those bodies, or having an administrative, managerial or supervisory board, more than half of whose members are appointed by the State, regional or local authorities or by other bodies governed by public law.

### Quadruple helix

Innovation model involving institutional bodies, research sphere, business sector and citizens in the process.

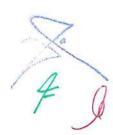
### Regional actors

Regional actors are all main stakeholders operating at regional level in a specific thematic field independently from their legal status, thus comprising the public as well as the private sector. These sectors include different types of entities such as public administrations, infrastructure and services providers and operators, agencies including RDA, interest groups, NGOs, research centres, education facilities, enterprises including SMEs, business support organisation, etc.

### Renewable energy sources

Renewable energy sources are a diverse group of technologies that capture their energy from existing flows of energy such as sunshine, wind, water, biological processes, and geothermal heat flows.

#### Rural area



Rural areas are all areas outside urban clusters. Urban clusters are clusters of contiguous grid cells of 1km<sup>2</sup> with a density of at least 300 inhabitants per km<sup>2</sup> and a minimum population of 5000 (Eurostat, 2011).

### Small and medium-sized enterprise

Micro, small and medium-sized enterprises are defined according to their staff headcount and turnover or annual balance-sheet total.

- A medium-sized enterprise is defined as an enterprise which employs fewer than 250 persons and whose annual turnover does not exceed EUR 50 million and/or whose annual balance-sheet total does not exceed EUR 43 million.
- A small enterprise is defined as an enterprise which employs fewer than 50 persons and whose annual turnover and/or annual balance sheet total does not exceed EUR 10 million.
- A micro-enterprise is defined as an enterprise which employs fewer than 10 persons and whose annual turnover and/or annual balance sheet total does not exceed EUR 2 million.

(Commission Recommendation 2003/361/EC).

### Smart specialisation strategy

Smart specialisation strategy (S3) means the national or regional innovation strategies which set priorities in order to build competitive advantage by developing and matching research and innovation strengths with business needs. It addresses emerging opportunities and market developments in a coherent manner, while avoiding duplication and fragmentation of efforts, and may take the form of (or be included in) a national or a regional research and innovation (R&I) strategic policy framework.

#### Social innovation

Social innovations are new ideas (products, services and models) that simultaneously meet social needs (more effectively than alternatives) and create new social relationships or collaborations (Murray et. al, "Open Book of Social Innovation", 2010). Fields of activity are among others work integration, social services, education and research, culture and recreation, health etc.

#### Sustainable development

"Development that meets the needs of the present without compromising the ability of future generations to meet their own needs" (WCDE/WCED, 1989).

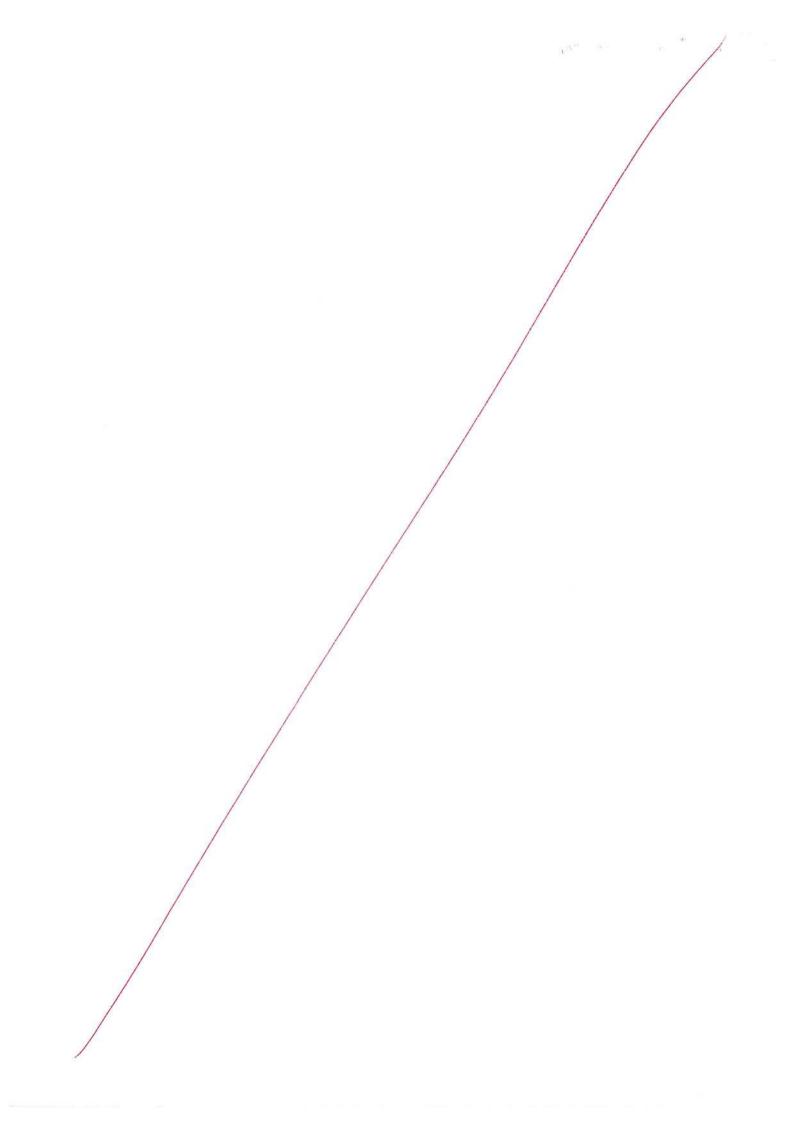
### Target groups / end users

The target groups or end users concern individuals and/or organisations directly positively affected by the activities and results of operations. Not necessarily receiving a financial grant and even not directly involved in the operation, the target groups may exploit project outcomes for their own benefits.

#### Target value

A quantified objective expressed as a value to be reached by an indicator (output or result indicator), within a given time frame.

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# ANNEX IV- GENERAL CONDITIONS

## Contents

Preamble	4
Section I - Common provisions and principles	5
Article 1 - Definitions	
Article 2 - Calculation of time limits for Commission decisions	
Article 3 - General principles	7
Article 4 - Compliance with Union and national law	9
Article 5 - Promotion of equality between men and women and non-discrimination	9
Article 6 - Sustainable development	9
Article 7 - Partnership principle	9
Section II - Programming	. 11
Article 8 - Geographical coverage	. 11
Article9 - Content of the Programme and thematic concentration	. 11
Article 10 - Approval and amendment of the Programme	. 11
Article 11 - Community-led local development, joint action plans and integrated territorial investments	12
Article 12 - Selection of operations	
Article 13 - Permits and authorization	
Article 14 - Beneficiaries	. 13
Section III – Monitoring, evaluation and technical assistance	. 15
Sub-section 1: Monitoring	. 15
Article 15 - Setting-up and composition of the Monitoring Committee	. 15
Article 16 - Functions of the monitoring committee	
Article 17 – Reporting	. 16
Article 18 - Annual review meeting	. 17
Article 19 - Transmission of data	. 17
Article 20 - Information and communication	
Sub-section 2: Evaluation	. 18
Article 21 – Evaluation principles and specific evaluations	. 18
Sub-section 3: Technical assistance	19
Article 22 - Purpose	19
Article 23 - Ceiling	
Section IV - Eligibility of expenditure and durability of operations	. 20
Article 24 – Eligibility principles	
Article 25 - Eligibility in time	
Article 26 - Forms of support; forms of grants and repayable assistance	
Article 27 - Flat rates for indirect costs and staff costs	
Article 28 - Ineligible expenditure	
Article 29 - Eligibility depending on location	
Article 30 - Specific rules on eligibility for certain expenditure categories	24
Article 31 - Operations generating net revenue	
Article 32 - Durability of operations (Article 71 CPR)	25

Section V - Procurement by beneficiaries from the IPA II beneficiary	26
Article 33 – Applicable procurement rules	
Article 34 - Rules on nationality and origin	26
Article 35 - Intellectual property rights	27
Section VI – Management, control and designation	29
Sub-section 1: Designation and functions of the programme authorities	
Article 36 - Designation of authorities	29
Article 37 - Functions of the managing authority	29
Article 38 - Joint Secretariat	
Article 39 - Functions of the certifying authority	
Article 40- Functions of the audit authority	
Article 41 - Functions of the authorities of the IPA II beneficiary	30
Sub-section 2: Management and control	
Article 42 - General principles of management and control systems	
Article 43 - Shared management and responsibilities	
Article 44 - Responsibilities of the IPA II beneficiary	
Article 45 - Commission powers and responsibilities	
Article 46 - Cooperation between the Commission and the audit authority	
Article 47- Proportional control of cooperation programmes	31
Section VII - Calculating basis and aid intensity	31
Article 48 - Basis for calculating the ERDF assistance	
Article 49 - Aid intensity	32
Section VIII - Financial management, decommitment, examination and acceptance of a	ccounts
closure and financial corrections	33
Sub-section 1: Commitments and payments	33
Sub-section 1: Commitments and payments	33
Sub-section 1: Commitments and payments	
Closure and financial corrections  Sub-section 1: Commitments and payments	
closure and financial corrections  Sub-section 1: Commitments and payments	
closure and financial corrections  Sub-section 1: Commitments and payments	
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closure and financial corrections  Sub-section 1: Commitments and payments	33 33 33 33 33 34 34 34 35 35 36 37 37 38 38 38 38 38 38 38 38 38 38 38 38 38
closure and financial corrections  Sub-section 1: Commitments and payments	33 33 33 33 33 34 34 34 35 35 36 36 37 37 38 38 38 38 38 38 38 38 38 38 38 38 38
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Closure and financial corrections  Sub-section 1: Commitments and payments	33 33 33 33 33 34 34 34 35 35 35 36 36 37 37 38 38 38 38 38 38 38 38 38 38 38 38 38
closure and financial corrections  Sub-section 1: Commitments and payments	33 33 33 33 33 34 34 35 35 36 36 37 37 38 38 38 38 38 38 38 38 38 38 38 38 38
closure and financial corrections  Sub-section 1: Commitments and payments	33 33 33 33 33 34 34 35 36 36 36 37 37 38 38 38 38 38 38 38 38 38 38 38 38 38
closure and financial corrections  Sub-section 1: Commitments and payments  Article 50 - Budget commitments  Article 51 - Common rules for payments  Article 52 - Common rules for calculating interim payments and payment of the final balance  Article 53 - Payment applications  Article 54 - Deadlines for presentation of interim payment applications and for their payment  Article 55 - Payment to beneficiaries  Article 56 - Use of the euro  Article 57 - Pre-financing  Article 58 - Interruption of the payment deadline and suspension of payments  Sub-section 2: Decommitment  Article 59 - Principles  Article 60 - Deadline for decommitment  Article 61 - Exceptions to decommitment  Article 62 - Procedure  Sub-section 3: Accounts  Article 63 - Preparation, submission, examination and acceptance of the accounts  Article 64 - Availability of documents  Sub-section 4: Financial corrections and recoveries by the participating countries	33
closure and financial corrections  Sub-section 1: Commitments and payments  Article 50 - Budget commitments  Article 51 - Common rules for payments  Article 52 - Common rules for calculating interim payments and payment of the final balance  Article 53 - Payment applications  Article 54 - Deadlines for presentation of interim payment applications and for their payment  Article 55 - Payment to beneficiaries  Article 56 - Use of the euro  Article 57 - Pre-financing  Article 58 - Interruption of the payment deadline and suspension of payments  Sub-section 2: Decommitment  Article 59 - Principles  Article 60 - Deadline for decommitment  Article 61 - Exceptions to decommitment  Article 62 - Procedure  Sub-section 3: Accounts  Article 63 - Preparation, submission, examination and acceptance of the accounts  Article 64 - Availability of documents  Sub-section 4: Financial corrections and recoveries by the participating countries.  Article 65 - Responsibilities of the participating countries	33 33 33 33 33 34 34 34 35 35 36 36 36 37 37 38 38 38 38 38 38 38 38 38 38 38 38 38
closure and financial corrections  Sub-section 1: Commitments and payments  Article 50 - Budget commitments  Article 51 - Common rules for payments  Article 52 - Common rules for calculating interim payments and payment of the final balance  Article 53 - Payment applications  Article 54 - Deadlines for presentation of interim payment applications and for their payment  Article 55 - Payment to beneficiaries  Article 56 - Use of the euro  Article 57 - Pre-financing  Article 58 - Interruption of the payment deadline and suspension of payments  Sub-section 2: Decommitment  Article 59 - Principles  Article 60 - Deadline for decommitment  Article 61 - Exceptions to decommitment  Article 62 - Procedure  Sub-section 3: Accounts  Article 63 - Preparation, submission, examination and acceptance of the accounts  Article 64 - Availability of documents  Sub-section 4: Financial corrections and recoveries by the participating countries	33 33 33 33 33 33 34 34 35 35 36 36 36 36 37 37 38 38 38 38 38 38 38 38 38 38 38 38 38





# Annex IV- General Conditions IPA II - ADRION

Article 68 – Scope, criteria and procedure	38
Article 69 - Obligations of the participating countries  Section IX - Discontinuation and implementing problems	38
	39
Article 70 - Failure to sign this Financing agreement	39
Article 71 - Implementation problems	
Section X - Final Provisions	40
Article 72 - Consultation between the participating countries and the Commission	40
Article 73 - Amendment of this Financing Agreement	40
Article 74 - Suspension of this Financing Agreement	40
Article 75 - Termination of this Financing Agreement	41
Article 76 - Dispute settlement arrangements	



# Preamble

- (1) In accordance with Article 9(3) of the IPA II Regulation, where appropriate, IPA II may contribute to transnational cooperation programmes or measures that are established and implemented under Regulation (EU) No 1299/2013 and in which the beneficiaries listed in Annex I to the IPA II Regulation participate.
- (2) In accordance with Article 26 of the ETC Regulation the applicable programme implementation conditions governing the financial management as well as the programming, monitoring, evaluation and control of the participation of the IPA II beneficiary, through a contribution of IPA II to transnational and interregional cooperation programmes, shall be established in the relevant cooperation programme and also, where necessary, in the financing agreement between the Commission, the governments of the IPA II beneficiary concerned and the Member State hosting the managing authority of the relevant cooperation programme. Programme implementation conditions shall be consistent with the Union's cohesion policy rules.
- (3) The Interreg V-B Adriatic-Ionian programme, CCI: 2014TC16M4TN002, hereinafter referred to as 'the Programme', shall be implemented under shared management. Consequently, the Republic of Italy, the Member State hosting the managing authority, hereinafter referred to as 'the Member State', and the Commission shall be responsible for the implementation, the management and control of the Programme.
- (4) The IPA II beneficiary has confirmed, in writing, its agreement to the contents of the Programme prior to its submission to the Commission. This agreement also includes a commitment to provide the financial contribution of the IPA II beneficiary.
- (5) In accordance with Article 3 of the Special Conditions, the provisions of these General Conditions supplement and complete the provisions of the basic acts listed in Article 1(2) of the Special Conditions and of acts adopted on their basis. The programme authorities in the Member State are bound by all provisions of the basic acts, even where these General Conditions may not refer specifically to all its provisions.
- (6) The authorities and bodies of the IPA II beneficiary shall support the Member State in its responsibilities and cooperate loyally with the single programme authorities, in particular where only the authorities and bodies of the IPA II beneficiary can carry out tasks on its territory.
- (7) The purpose of these General Conditions is to lay out the rules for implementing the Programme as described in Annex I and to define rights and obligations of the IPA II beneficiary and the Commission respectively in carrying out these tasks.
- (8) These General Conditions shall apply to the obligations of the IPA II beneficiary related to the Union contribution alone or combined with the national co-financing of the IPA II beneficiary.
- (9) The IPA II beneficiary shall remain responsible for supporting the Programme authorities in the Member State in the fulfilment of its obligations stipulated in the basic acts, even if the IPA II beneficiary sub-delegates to other entities identified in the Programme to carry out certain tasks. The Commission, in particular, reserves the right to interrupt payments, and to suspend and/or terminate this Financing Agreement on the basis of the acts, omissions and/or situations of any designated entity.

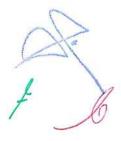


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## Section I - Common provisions and principles

#### **Article 1 - Definitions**

- 1. For the purposes of these General Conditions the following definitions shall apply:
  - (a) 'IPA II beneficiary' means one of the beneficiaries listed in Annex I to the IPA II Regulation;
  - (b) 'participating countries' means the IPA II beneficiary together with the Member States participating in a multi-annual programme for transnational cooperation jointly drawn up by the participating countries;
  - (c) 'framework agreement' refers to the specific arrangement concluded between the Commission and an IPA II beneficiary applying to all IPA II policy areas and laying down the principles of the financial cooperation between the IPA II beneficiary and the Commission under the IPAII Regulation as referred to in Article 6 of the Specific Conditions;
  - (d) 'Programme' means the joint transnational co-operation programme;
  - (e) 'authorities' means public entities or bodies of an IPA II beneficiary or a Member State at national, regional or local level;
  - (f) 'financing agreement' means an annual or multi-annual agreement concluded between the Commission and an IPA II beneficiary as well as the Member State hosting the managing authority;
  - (g) 'public law body' means in the IPA II beneficiary, in accordance with national law, bodies equivalent to those in Member States (see point (o) of paragraph 2 below);
  - (h) 'economic operator' means any natural or legal person or other entity taking part in the implementation of an operation under the Programme, with the exception of a Member State or an IPA II beneficiary exercising its prerogatives as a public authority;
  - (i) 'ERDF assistance' means the Union support to the Programme from budget lines under the European Regional Development Fund, both the contribution from budget Heading 1b (Economic, social and territorial cohesion) and the contribution from budget Heading 4 (Global Europe) (IPA II), unless specified otherwise.
- For the purposes of these General Conditions the definitions set out in Article 2 CPR shall apply, unless as adapted according to paragraph 1, and in particular:
  - (j) 'programming' means the process of organisation, decision-making and allocation of financial resources in several stages, with the involvement of partners in accordance with Article 5, intended to implement, on a multi-annual basis, joint action by the Union and the Member States to achieve the objectives of the Union strategy for smart, sustainable and inclusive growth;
  - (k) 'operation' means a project, contract, action or group of projects selected by the Joint monitoring committee or the contracting authority of the Programme, or under its responsibility, that contribute to the objectives;



- (l) 'beneficiary' means a public or private body, responsible for initiating or initiating and implementing operations;
- (m) 'Partnership Agreement' means a document prepared by a Member State with the involvement of partners in line with the multi-level governance approach, which sets out that Member State's strategy, priorities and arrangements for using the European Structural and Investment Funds in an effective and efficient way so as to pursue the Union strategy for smart, sustainable and inclusive growth, and which is approved by the Commission following assessment and dialogue with the Member State concerned;
- (n) 'public expenditure' means any public contribution to the financing of operations the source of which is the budget of national, regional or local public authorities, the budget of the Union related to IPA II assistance, the budget of public law bodies or the budget of associations of public authorities or of public law bodies;
- (o) 'public law body' means in the Member State a body governed by public law within the meaning of point 4 of Article 2(1) of Directive 2014/24/EU of the European Parliament and of the Council¹ and any European grouping of territorial cooperation (EGTC) established in accordance with Regulation (EC) No 1082/2006 of the European Parliament and of the Council², regardless of whether the EGTC is considered to be a public law body or a private law body under the relevant national implementing provisions;
- (p) 'document' means a paper or an electronic medium bearing information of relevance in the context of this Financing Agreement;
- (q) 'accounting year', means the period from 1 July to 30 June, except for the first accounting year of the programming period, in respect of which it means the period from the start date for eligibility of expenditure until 30 June 2015; the final accounting year shall be from 1 July 2023 to 30 June 2024;
- (r) 'financial year', means the period from 1 January to 31 December;
- (s) 'irregularity' means any breach of Union law, or of national law relating to its application, resulting from an act or omission by an economic operator involved in the implementation of the ERDF assistance, which has, or would have, the effect of prejudicing the budget of the Union by charging an unjustified item of expenditure to the budget of the Union;
- (t) 'systemic irregularity' means any irregularity, which may be of a recurring nature, with a high probability of occurrence in similar types of operations, which results from a serious deficiency in the effective functioning of a management and control system, including a failure to establish appropriate procedures in accordance with this Regulation and the Fund-specific rules;

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Directive 2014/24/EU of the European Parliament and of the Council of 26 February 2014 on public procurement and repealing Directive 2004/18/EC Text with EEA relevance, OJ L 94, 28.3.2014, p. 65.

Regulation (EU) No 1302/2013 of the European Parliament and of the Council of 17 December 2013 amending Regulation (EC) No 1082/2006 on a European grouping of territorial cooperation (EGTC) as regards the clarification, simplification and improvement of the establishment and functioning of such groupings, OJ L 347, 20.12.2013, p. 303.

- (u) 'serious deficiency in the effective functioning of a management and control system' means a deficiency for which substantial improvements in the system are required, which exposes the ERDF assistance to a significant risk of irregularities, and the existence of which is incompatible with an unqualified audit opinion on the functioning of the management and control system;
- (v) 'Fund-specific rules' refer to the specific provisions of Regulation (EU) No 1303/2013 of the European Parliament and of the Council of 17 December 2013<sup>3</sup> applicable to Regulation (EU) No 1299/2013 of the European Parliament and of the Council<sup>4</sup> (the European Territorial Cooperation Regulation, 'the ETC Regulation') and Regulation (EU) No 1301/2013 of the European Parliament and of the Council<sup>5</sup>.
- 3. References in this Financing Agreement to provisions of the CPR, the ETC Regulation and of acts adopted on their basis are construed as also referring to the 'IPA II beneficiary', 'the participating countries' and the 'ERDF assistance' as defined in paragraph 1.

#### Article 2 - Calculation of time limits for Commission decisions

Where, pursuant to Article 10(2) and (5) of this Agreement or Article 107(2) and 108(3) CPR, a time limit is set for the Commission to adopt or amend a decision, by means of an implementing act, that time limit shall not include the period which starts on the date following the date on which the Commission sends its observations to the Member State and lasts until the Member State responds to the observations.

# Article 3 - General principles

The ERDF assistance shall support the IPA II beneficiary in adopting and implementing the
political, institutional, legal, administrative, social and economic reforms required in order to comply
with the Union's values and to progressively align to the Union's rules, standards, policies and
practices, with a view to Union membership.

Through such support, ERDF assistance shall contribute to stability, security and prosperity in the IPA II beneficiary.

Regulation (EU) No 1303/2013 of the European Parliament and of the Council of 17 December 2013 laying down common provisions on the European Regional Development Fund, the European Social Fund, the Cohesion Fund, the European Agricultural Fund for Rural Development and the European Maritime and Fisheries Fund and laying down general provisions on the European Regional Development Fund, the European Social Fund, the Cohesion Fund and the European Maritime and Fisheries Fund and repealing Council Regulation (EC) No 1083/2006, OJ L 347, 20.12.2013, p. 320.

Regulation (EU) No 1299/2013 of the European Parliament and of the Council of 17 December 2013 on specific provisions for the support from the European Regional Development Fund to the European territorial cooperation goal, OJ L 347, 20.12.2013, p. 259.

Regulation (EU) No 1301/2013 of the European Parliament and of the Council of 17 December 2013 on the European Regional Development Fund and on specific provisions concerning the Investment for growth and jobs goal and repealing Regulation (EC) No 1080/2006, OJ L 347, 20.12.2013, p. 289.

# 2. Specifically, the ERDF assistance shall

- support for political reforms, inter alia through regional cooperation and good neighbourly relations;
- support for economic, social and territorial development, with a view to smart, sustainable and inclusive growth; and
- c) strengthening regional integration and territorial cooperation involving the IPA II beneficiary IPA II beneficiary and the Member States.
- 3. The Commission and the participating countries shall ensure, taking account of the specific context of each Member State and IPA II beneficiary, that the ERDF assistance is consistent with the relevant policies, horizontal principles referred to in Articles 3, 5 and 6 and priorities of the Union, and that it is complementary to other instruments of the Union.
- The ERDF assistance shall be implemented in close cooperation between the Commission, the Member State and the IPA II beneficiary in accordance with the principle of subsidiarity.
- 5. The participating countries at the appropriate territorial level, in accordance with their institutional, legal and financial framework, and the bodies designated by them for that purpose shall be responsible for preparing and implementing the Programme and carrying out their tasks, in partnership with the relevant partners referred to in Article 7, in compliance with this financing agreement.
- 6. Arrangements for the implementation and use of the ERDF assistance, and in particular the financial and administrative resources required for the preparation and implementation of the Programme, in relation to monitoring, reporting, evaluation, management and control, shall respect the principle of proportionality having regard to the level of support allocated and shall take into account the overall aim of reducing the administrative burden on bodies involved in the management and control of the Programme.
- 7. In accordance with their respective responsibilities, the Commission, and the participating countries shall ensure coordination between this Programme and other IPA II programmes and between the ERDF and other relevant Union policies, strategies and instruments, including those in the framework of the Union's external action.
- 8. The part of the budget of the Union allocated to the ERDF assistance shall be implemented within the framework of shared management between the participating countries and the Commission, in accordance with Article 59 of Regulation (EU, Euratom) No 966/2012 of the European Parliament and of the Council6 ('the Financial Regulation');
- 9. The Commission and the participating countries shall respect the principle of sound financial management in accordance with Article 30 of the Financial Regulation.
- 10. The Commission and the participating countries shall ensure the effectiveness of the ERDF assistance during preparation and implementation, in relation to monitoring, reporting and evaluation.

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Regulation (EU, Euratom) No 966/2012 of the European Parliament and of the Council of 25 October 2012 on the financial rules applicable to the general budget of the Union and repealing Council Regulation (EC, Euratom) No 1605/2002, OJ L 298, 26.10.2012, p. 1.

11. The Commission and the participating countries shall carry out their respective roles in relation to the ERDF assistance with the aim of reducing the administrative burden on beneficiaries.

# Article 4 - Compliance with Union and national law

Operations supported by ERDF assistance shall comply with applicable Union law and the national law relating to its application ('applicable law').

#### Article 5 - Promotion of equality between men and women and non-discrimination

The Commission and the participating countries shall ensure that equality between men and women and the integration of gender perspective are taken into account and promoted throughout the preparation and implementation of the Programme, including in relation to monitoring, reporting and evaluation.

The Commission and the participating countries shall take appropriate steps to prevent any discrimination based on sex, racial or ethnic origin, religion or belief, disability, age or sexual orientation during the preparation and implementation of the Programme. In particular, accessibility for persons with disabilities shall be taken into account throughout the preparation and implementation of the Programme.

# Article 6 - Sustainable development

The objectives of the ERDF assistance shall be pursued in line with the principle of sustainable development and with the Union's promotion of the aim of preserving, protecting and improving the quality of the environment, as set out in Articles 11 and 191(1) Treaty on the Functioning of the European Union (TFEU), taking into account the polluter pays principle.

The Commission and the participating countries shall ensure that environmental protection requirements, resource efficiency, climate change mitigation and adaptation, biodiversity, disaster resilience, and risk prevention and management are promoted in the preparation and implementation of the Programme.

### Article 7 - Partnership principle

- For the Programme, the participating countries shall in accordance with their institutional and legal framework organise a partnership with the competent regional and local authorities. The partnership shall also include the following partners:
  - (a) competent urban and other public authorities;
  - (b) economic and social partners; and
  - (c) relevant bodies representing civil society, including environmental partners, nongovernmental organisations, and bodies responsible for promoting social inclusion, gender equality and non-discrimination.

The participating countries may also involve European groupings of territorial cooperation operating in the programme area and authorities or bodies that are involved in the development or implementation of a macro-regional or sea-basin strategy in the programme area, including priority area coordinators for macro-regional strategies.



Where public authorities, economic and social partners, and bodies representing civil society have established an umbrella organisation, they may nominate a single representative to present the views of the umbrella organisation in the partnership.

- 2. In accordance with the multi-level governance approach, the partners referred to in paragraph 1 shall be involved by the participating countries in the preparation of progress reports and throughout the preparation and implementation of the Programme, including through participation in the monitoring committee for the Programme in accordance with Article 15.
- 3. Commission Delegated Regulation (EU) No 240/2014<sup>7</sup> shall apply *mutatis mutandis* on the different elements of programming referred to in paragraph 2.

Commission Delegated Regulation (EU) No 240/2014 of 7 January 2014 on the European code of conduct on partnership in the framework of the European Structural and Investment Funds, OJ L 74, 14.3.2014, p. 1.





## Section II - Programming

# Article 8 - Geographical coverage

The list of eligible regions shall be included in the Programme which shall be as follows:

- (a) in the Member States Nomenclature of Territorial Units for Statistics (NUTS) level 2 regions as listed in Annex III to Commission Implementing Decision 2014/388/EU of 16 June 20148, while ensuring the continuity of such cooperation in larger coherent areas based on previous programmes, taking account, where appropriate, of macro-regional and sea-basin strategies;
- (b) in the IPA II beneficiary country Nomenclature of Territorial Units for Statistics (NUTS) level 2 regions or, in the absence of NUTS classification, equivalent areas as listed, for information purposes, in Annex III to Commission Implementing Decision 2014/388/EU, and also set out in the Programme as adopted by the Commission.

#### Article 9 - Content of the Programme and thematic concentration

- 1. The Programme shall be drawn up in accordance with the partnership principle as set out in Article 7 and in accordance with Article 8 of the ETC Regulation.
- The thematic objectives for the Programme shall be agreed between the participating countries for each border or group of borders based on the thematic objectives as defined in the first paragraph of Article 9 CPR.
- 3. Thematic priorities of the ERDF assistance shall be those defined in Article 5 of Regulation (EU) No 1301/2013 and in Article 7(1)(b) of the ETC Regulation.
- 4. At least 80 % of the ERDF allocation to this transnational programme shall be concentrated on a maximum of four of the thematic objectives set out in the first paragraph of Article 9 CPR.

#### Article 10 - Approval and amendment of the Programme

- 1. The Commission shall assess the consistency of the programmes with the Common Provisions Regulation and the ETC Regulation and with the Fund-specific rules, their effective contribution to the selected thematic objectives and to the Union priorities specific to the ETC and ERDF, and as far as participating Member States are concerned, also the consistency with the Partnership Agreement, taking account of the relevant country-specific recommendations adopted in accordance with Article 121(2) TFEU and relevant Council recommendations adopted in accordance with Article 148(4) TFEU as well as of the ex ante evaluation. The assessment shall address, in particular, the adequacy of the programme strategy, the corresponding objectives, indicators, targets and the allocation of budgetary resources.
- The Commission shall make observations within three months of the date of submission of the programme. The participating countries shall provide to the Commission all necessary additional information and, where appropriate, revise the proposed programme.

Commission Implementing Decision of 16 June 2014 setting up the list of regions and areas eligible for funding from the European Regional Development Fund under the cross-border and transnational components of the European territorial cooperation goal for the period 2014 to 2020 (notified under document number C(2014) 3898), OJ L 183, 24.6.2014, p. 75.

- 3. The European Investment Bank (EIB) may, at the request of participating countries, participate in the preparation of, as well as in activities relating to the preparation of operations.
- 4. The Commission may consult the EIB before the adoption of the Programme.
- 5. Requests for amendment of the Programme submitted by the participating countries shall be duly substantiated and shall in particular set out the expected impact of the changes to the programme on achieving the Union strategy for smart, sustainable and inclusive growth and the specific objectives defined in the programme, taking account of the Common Provisions Regulation and the ETC Regulation, the horizontal principles referred to in Articles 5, 6 and 7, as well as of the Partnership Agreement. These requests shall be accompanied by the revised programme. Paragraphs 3 and 4 shall apply to amendments of the Programme.

# Article11 - Community-led local development, joint action plans and integrated territorial investments

- 1. The Programme may carry out actions
  - a) of community-led local development in the meaning of Articles 32 to 35 CPR,
  - b) of joint action plans in the meaning of Articles 104 to 109 CPR, drafted in accordance with Article 4 and Annex IV of Commission Implementing Regulation (EU) No 2015/207<sup>9</sup>; and
  - c) of integrated territorial investments in the meaning of Article 36 CPR.
- Actions referred to in paragraph 1 should also take into account Articles 9 to 11 of the ETC Regulation.

# Article 12 - Selection of operations

- Operations under the Programme shall be selected by the monitoring committee. The monitoring committee may set up a steering committee acting under its responsibility for the selection of operations.
- Selected operations shall involve beneficiaries from at least two participating countries, at least
  one of which shall be from a Member State. An operation may be implemented in a single
  participating country, provided that transnational impacts and benefits are identified.
  - However, the participating Member States may decide in the monitoring committee one of the following, unless already otherwise agreed upon in the Programme:
  - (a) operations subject to a given call for proposals may not involve beneficiaries from the IPA II beneficiary until the IPA II beneficiary has concluded the Financing Agreement; or

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Commission Implementing Regulation (EU) 2015/207 of 20 January 2015 laying down detailed rules implementing Regulation (EU) No 1303/2013 of the European Parliament and of the Council as regards the models for the progress report, submission of the information on a major project, the joint action plan, the implementation reports for the Investment for growth and jobs goal, the management declaration, the audit strategy, the audit opinion and the annual control report and the methodology for carrying out the costbenefit analysis and pursuant to Regulation (EU) No 1299/2013 of the European Parliament and of the Council as regards the model for the implementation reports for the European territorial cooperation goal, OJ L 38, 13.2.2015, p. 1.

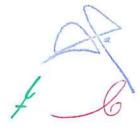
- (b) beneficiaries from the IPA II beneficiary may only participate in a given call for proposals provided that the IPA II beneficiary has concluded this Financing Agreement by a given deadline; or
- (c) the managing authority may postpone the signing of the grant document in terms of Article 14(7) until the IPA II beneficiary has concluded this Financing Agreement by a given deadline; or
- (d) the managing authority may sign the grant document in terms of Article 14(7) while adding a condition with regard to the validity of the signature which refers to the date when the IPA II beneficiary has concluded this Financing Agreement.
- 3. Beneficiaries shall cooperate in the development and implementation of operations. In addition, they shall cooperate in either the staffing or the financing of operations.

#### Article 13 - Permits and authorization

Any type of permit and/or authorisation required for the implementation of the Programme shall be provided by the competent authorities of the IPA II beneficiary, in accordance with national law, before the grant document referred to in Article 14(7) is provided by the managing authority to the lead beneficiary.

#### Article 14 - Beneficiaries

- 1. Where there are two or more beneficiaries for an operation in the Programme, one of them shall be designated by all the beneficiaries as the lead beneficiary.
- 2. The lead beneficiary shall carry out the following tasks:
  - a) lay down the arrangements with other beneficiaries in an agreement comprising provisions that, inter alia, guarantee the sound financial management of the funds allocated to the operation, including the arrangements for recovering amounts unduly paid;
  - b) assume responsibility for ensuring implementation of the entire operation;
  - ensure that expenditure presented by all beneficiaries has been incurred in implementing the
    operation and corresponds to the activities agreed between all the beneficiaries, and is in
    accordance with the document provided by the managing authority pursuant to Article 12(5)
    of the ETC Regulation;
  - d) ensure that the expenditure presented by other beneficiaries has been verified by a controller(s)<sup>10</sup> where this verification is not carried out by the managing authority in accordance with Article 23(1) of the ETC Regulation.
- 3. If not otherwise specified in the arrangements referred to in point (a) of paragraph (2), the lead beneficiary shall ensure that the other beneficiaries receive the total amount of the public support as quickly as possible and in full. No amount shall be deducted or withheld and no specific charge or other charge with equivalent effect shall be levied that would reduce those amounts for the other beneficiaries.



As defined in Article 37(3).

- 4. Lead beneficiaries shall be located in a Member State participating in the cooperation programme. However, Member States and the IPA II beneficiary participating in a cooperation programme may agree to the lead beneficiary being located in a the IPA II beneficiary participating in that cooperation programme, provided that the managing authority is satisfied that the lead beneficiary can carry out the tasks set out in paragraphs 2 and 3 and that the requirements for management, verification and audit are fulfilled.
- Sole beneficiaries shall be registered in a Member State participating in the cooperation programme. However, they may be registered in a Member State not participating in the programme, provided the conditions set out in Article 12(3) of the ETC Regulation are satisfied.
- 6. Notwithstanding Article 12(2), an EGTC or another legal body established under the laws of one of the participating countries may apply as sole beneficiary for an operation provided that it is set up by public authorities or bodies from at least two participating countries.
- 7. The managing authority shall provide to the lead or sole beneficiary for each operation a document setting out the conditions for support of the operation, including the specific requirements concerning the products or services to be delivered under the operation, the financing plan and the time-limit for execution (the 'grant document').
  - The grant document shall also set out the method to be applied for determining the costs of the operation and the conditions for payment of the grant.
  - Pursuant to a decision taken by the participating Member States in the monitoring committee in accordance with the second subparagraph of Article 12, the managing authority may:
  - a) postpone the signature of the grant document; or
  - b) set out in the grant document a condition that the grant document only becomes valid with regard to a beneficiary in the IPA II beneficiary when the IPA II beneficiary has respected such a decision.





#### Section III - Monitoring, evaluation and technical assistance

# Sub-section 1: Monitoring

# Article 15 - Setting-up and composition of the Monitoring Committee

- 1. Within three months of the date of notification to the Member State of the decision approving the Programme, the participating countries shall set up a Monitoring Committee ('MC') in agreement with the managing authority, to monitor implementation of the programme.
- 2. The MC shall draw up and adopt its rules of procedure.
- The composition of the MC shall be agreed by the participating countries and include relevant representatives of those countries. The monitoring committee may include representatives of the EGTC carrying out activities related to the Programme within the programme area.
- 4. The list of the members of the MC shall be published.
- 5. The Commission shall participate in the work of the MC in an advisory capacity.
- 6. If the EIB contributes to the Programme, it may participate in the work of the MC in an advisory capacity.
- 7. The MC shall be chaired by a representative of the Member State or of the managing authority.

#### Article 16 - Functions of the monitoring committee

- The MC shall meet at least once a year and shall review implementation of the programme and
  progress made towards achieving its objectives. In doing so, it shall have regard to the financial
  data, common and programme-specific indicators, including changes in the value of result
  indicators and progress towards quantified target values, and the milestones defined in the
  performance framework referred to in Article 21(1) CPR, and, where relevant, the results of
  qualitative analyses.
- 2. The monitoring committee shall examine all issues that affect the performance of the programme, including the conclusions of the performance review.
- 3. The MC shall examine in particular:
  - a) any issues that affect the performance of the operational programme;
  - b) progress made in implementation of the evaluation plan and the follow-up given to findings of evaluations;
  - c) implementation of the communication strategy;
  - d) implementation of joint action plans;
  - actions to promote equality between men and women, equal opportunities, and nondiscrimination, including accessibility for persons with disabilities;
  - f) actions to promote sustainable development.

- 4. The MC committee shall examine and approve:
  - a) the methodology and criteria used for selection of operations;
  - b) the annual and final implementation reports;
  - c) the evaluation plan for the Programme and any amendment of the evaluation plan pursuant to Article 21(6) CPR;
  - d) the communication strategy for the Programme and any amendment of the strategy;
  - any proposal by the managing authority for any amendment to the Programme.
- 5. The monitoring committee may make observations to the managing authority regarding implementation and evaluation of the programme including actions related to the reduction of the administrative burden on beneficiaries. The monitoring committee shall monitor actions taken as a result of its observations.

## Article 17 - Reporting

1. By 31 May 2016 and by the same date of each subsequent year until and including 2023, the managing authority shall submit to the Commission an annual implementation report in accordance with Article 50(1) CPR.

The implementation report submitted in 2016 shall cover the financial years 2014 and 2015.

- 2. For the reports submitted in 2017 and 2019, the deadline referred to in paragraph 1 shall be 30 June.
- 3. Annual implementation reports shall set out key information on implementation of the Programme and its priorities by reference to the financial data, common and programme-specific indicators and quantified target values, including changes in the value of result indicators where appropriate, and, beginning from the annual implementation report to be submitted in 2017, the milestones defined in the performance framework. The data transmitted shall relate to values for indicators for fully implemented operations and also, where possible, having regard to the stage of implementation, for selected operations. They shall also set out a synthesis of the findings of all evaluations of the programme that have become available during the previous financial year, any issues which affect the performance of the programme, and the measures taken.

Where appropriate, annual implementation reports shall also set out progress in preparation and implementation of major projects and joint action plans.

- 4. With regard to annual implementation reports submitted in 2017 and 2019, Article 14(4) of the ETC Regulation shall apply.
- 5. The annual and final implementation reports shall be drawn up in accordance with Article 8 and Annex X of Commission Implementing Regulation (EU) No 2015/207.





#### Article 18 - Annual review meeting

- An annual review meeting shall be organised every year from 2016 until and including 2023 between the Commission, the Member State and the IPA II beneficiary to examine the performance of the Programme, taking account of the annual implementation report and the Commission's observations where applicable. The annual review meeting may cover more than one programme.
- By way of derogation from paragraph 1, the Member State and the Commission may agree not to organise an annual review meeting for the Programme in years other than 2017 and 2019. In that case, the annual review may be carried out in writing.
- 3. The annual review meeting shall be chaired by the Commission or, if the Member State so requests, co-chaired by the Member State and the Commission.
- 4. The Member State and the IPA II beneficiary shall ensure that appropriate follow-up is given to comments of the Commission following the annual review meeting concerning issues which significantly affect the implementation of the Programme and, where appropriate, inform the Commission, within three months, of the measures taken.

#### Article 19 - Transmission of data

- By 31 January, 31 July and 31 October of each year, the managing authority shall transmit electronically to the Commission for monitoring purposes, for the Programme and by priority axis:
  - (a) the total and public eligible cost of the operations and the number of operations selected for support;
  - (b) the total eligible expenditure declared by beneficiaries to the managing authority.
- 2. In addition, the transmission made by 31 January shall contain the above data broken down by category of intervention. That transmission shall be considered to fulfil the requirement for the submission of financial data referred to in Article 50(2) CPR.
- A forecast of the amount for which the managing authority expects to submit payment
  applications for the current financial year and the subsequent financial year shall accompany the
  transmissions to be made by 31 January and 31 July.
- 4. The cut-off date for the data submitted under this paragraph shall be the end of the month preceding the month of submission.
- 5. Financial data shall be transmitted in accordance with Article 2 and Annex II of Commission Implementing Regulation (EU) No 1011/2014<sup>11</sup>.

Commission Implementing Regulation (EU) No 1011/2014 of 22 September 2014 laying down detailed rules for implementing Regulation (EU) No 1303/2013 of the European Parliament and of the Council as regards the models for submission of certain information to the Commission and the detailed rules concerning the exchanges of information between beneficiaries and managing authorities, certifying authorities, audit authorities and intermediate bodies, OJ L 286, 30.9.2014, p. 1

#### Article 20 - Information and communication

- 1. The managing authority shall be responsible for the information and communication activities as set out in Articles 115, 116 and 117 CPR.
- 2. Articles 3 to 5 of Commission Implementing Regulation (EU) No 821/2014<sup>12</sup> concerning the technical characteristics of information and communication measures for operations and instructions for creating the Union emblem and a definition of the standard colours shall apply.

#### Sub-section 2: Evaluation

#### Article 21 - Evaluation principles and specific evaluations

- Evaluations shall be carried out to improve the quality of the design and implementation of
  programmes, as well as to assess their effectiveness, efficiency and impact. The impact of
  programmes shall be evaluated, in the light of the mission of the ERDF, in relation to the targets
  under the Union strategy for smart, sustainable and inclusive growth and, having regard to the
  size of the programme, in relation to GDP and unemployment in the programme area concerned,
  where appropriate.
- Participating countries shall provide the resources necessary for carrying out evaluations, and shall ensure that procedures are in place to produce and collect the data necessary for evaluations, including data related to common and where appropriate programme-specific indicators.
- Evaluations shall be carried out by internal or external experts that are functionally independent
  of the authorities responsible for programme implementation. The Commission shall provide
  guidance on how to carry out evaluations, immediately following the entry into force of this
  Regulation.
- 4. All evaluations shall be made available to the public.
- 5. The participating countries shall jointly carry out an *ex ante* evaluation in accordance with Article 55 CPR.
- 6. Article 56 CPR concerning evaluation during the programming period shall apply.

In particular, the managing authority shall draw up an evaluation plan which shall be submitted to the MC no later than one year after the adoption of the Programme.

7. Article 57 CPR concerning evaluation ex post shall apply.

Commission Implementing Regulation (EU) No 821/2014 of 28 July 2014 laying down rules for the application of Regulation (EU) No 1303/2013 of the European Parliament and of the Council as regards detailed arrangements for the transfer and management of programme contributions, the reporting on financial instruments, technical characteristics of information and communication measures for operations and the system to record and store data, OJ L 223, 29.7.2014, p. 7.





### Sub-section 3: Technical assistance

# Article 22 - Purpose

At the initiative of a participating country, the ERDF assistance may support actions for preparation, management, monitoring, evaluation, information and communication, networking, complaint resolution, and control and audit. The ERDF assistance may be used by the participating countries to support actions for the reduction of the administrative burden on beneficiaries, including electronic data exchange systems, and actions to reinforce the capacity of Member State authorities and beneficiaries to administer and use the ERDF assistance.

The ERDF assistance may also be used to support actions to reinforce the capacity of relevant partners (see Article 7 on partners and partnership) in line with point (e) of Article 5(3) CPR and to support exchange of good practices between such partners.

The actions referred to in this paragraph may concern previous and subsequent programming periods.

## Article 23 - Ceiling

The amount of the ERDF assistance allocated to technical assistance shall be limited to 6 % of the total amount allocated to a cooperation programme. For programmes with a total allocation not exceeding EUR 50 000 000 the amount of the ERDF allocated to technical assistance shall be limited to 7 % of the total amount allocated, but shall not be less than EUR 1 500 000 and not higher than EUR 3 000 000.



### Section IV - Eligibility of expenditure and durability of operations

# Article 24 - Eligibility principles

1. In accordance with Article 18(2) of the ETC Regulation the hierarchy of eligibility rules for this Programme is established as follows:

Without prejudice to the eligibility rules laid down in this Section or in the delegated acts referred to in Articles 27 and 30, the participating countries in the MC shall establish additional rules on eligibility of expenditure for the Programme as a whole.

For matters not covered by eligibility rules laid down in this Section or in the delegated acts referred to in Articles 27 and 30, or in rules established jointly by the participating countries in accordance with the second subparagraph, the national rules of the Member State or the IPA II beneficiary in which the expenditure is incurred shall apply.

- An operation may receive support under this Programme and from other Union instruments, provided that the expenditure item included in a payment application for reimbursement by the ERDF assistance does not receive support from another Union instrument or support from ERDF assistance under another programme.
- In accordance with Article 3(2) of Regulation (EU) No 1301/2013 the ERDF assistance may support the sharing of facilities and human resources and all types of infrastructure across borders under this Programme.
- 4. In addition to Articles 22 and 23, with the exception of Article 31, the provisions of this section shall also apply to Technical Assistance.

#### Article 25 - Eligibility in time

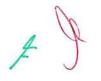
- Expenditure shall be eligible for a contribution from the ERDF assistance, both in the Member States and in the IPA II beneficiary if it has been incurred by a beneficiary and paid between 1 January 2014 and 31 December 2023.
- In the case of costs reimbursed pursuant to points (b) and (c) of the first subparagraph of Article 26(2), the actions constituting the basis for reimbursement shall be carried out between 1 January 2014 and 31 December 2023.
- 3. Expenditure that becomes eligible as a result of an amendment to a programme shall only be eligible from the date of submission to the Commission of the request for amendment or, in the event of application of Article 10(6), from the date of entry into force of the decision amending the Programme.

### Article 26 - Forms of support; forms of grants and repayable assistance

1. The ERDF assistance shall be used to provide support in the form of grants, prizes and repayable assistance, or a combination thereof.

In the case of repayable assistance, the support repaid to the body that provided it, or to another competent authority of the Member State or the IPA II beneficiary, shall be kept in a separate account or separated with accounting codes and reused for the same purpose or in accordance with the objectives of the Programme. (Article 66 CPR)

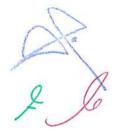




- 2. Grants and repayable assistance may take any of the following forms:
  - a) reimbursement of eligible costs actually incurred and paid, together with, where applicable, contributions in kind and depreciation;
  - b) standard scales of unit costs;
  - c) lump sums not exceeding EUR 100 000 of public contribution;
  - d) flat-rate financing, determined by the application of a percentage to one or more defined categories of costs.

The options referred to in the first subparagraph may be combined only where each option covers different categories of costs or where they are used for different projects forming a part of an operation or for successive phases of an operation.

- 3. Where an operation or a project forming a part of an operation is implemented exclusively through the public procurement of works, goods or services, only point (a) of the first subparagraph of paragraph 2 shall apply. Where the public procurement within an operation or project forming part of an operation is limited to certain categories of costs, all the options referred to in the first subparagraph of paragraph 2 may be applied.
- 4. The amounts referred to in points (b), (c) and (d) of the first subparagraph of paragraph 2 shall be established in one of the following ways:
  - (a) a fair, equitable and verifiable calculation method based on:
    - i. statistical data or other objective information;
    - ii. the verified historical data of individual beneficiaries; or
  - iii. the application of the usual cost accounting practices of individual beneficiaries;
  - (b) in accordance with the rules for application of corresponding scales of unit costs, lump sums and flat rates applicable in Union policies for a similar type of operation and beneficiary;
  - (c) in accordance with the rules for application of corresponding scales of unit costs, lump sums and flat rates applied under schemes for grants funded entirely by the Member State for a similar type of operation and beneficiary;
  - (d) rates established by this Regulation or the Fund-specific rules;
  - (e) specific methods for determining amounts established in accordance with the Fund-specific rules..
- 5. With regard to the eligibility of contributions in kind in the form of provision of works, goods, services, land and real estate Article 69(1) CPR shall apply.
- 6. Depreciation costs may be considered as eligible in accordance with Article 69(2) CPR.



#### Article 27 - Flat rates for indirect costs and staff costs

- 1. Where the implementation of an operation gives rise to indirect costs, they may be calculated at a flat rate in one of the following ways:
  - a flat rate of up to 25 % of eligible direct costs, provided that the rate is calculated on the basis of a fair, equitable and verifiable calculation method or a method applied under schemes for grants funded entirely by the Member State or the IPA II beneficiary for a similar type of operation and beneficiary;
  - a flat rate of up to 15 % of eligible direct staff costs without there being a requirement for the Member State or the IPA II beneficiary to perform a calculation to determine the applicable rate;
  - a flat rate applied to eligible direct costs based on existing methods and corresponding rates, applicable in Union policies for a similar type of operation and beneficiary.

Articles 20 and 21 of Commission Delegated Regulation (EU) No 480/2014<sup>13</sup> concerning the definition of the flat rate and the related methods referred to in point (c) of the first subparagraph of this paragraph shall apply.

For the purposes of determining staff costs relating to the implementation of an operation, the hourly rate applicable may be calculated by dividing the latest documented annual gross employment costs by 1 720 hours.

2. Staff costs of an operation may be calculated at a flat rate of up to 20 % of the direct costs other than the staff costs of that operation.

#### Article 28 - Ineligible expenditure

- 1. The ERDF assistance shall not support:
  - a) the decommissioning or the construction of nuclear power stations;
  - investment to achieve the reduction of greenhouse gas emissions from activities listed in Annex I to Directive 2003/87/EC;
  - c) the manufacturing, processing and marketing of tobacco and tobacco products;
  - d) undertakings in difficulty, as defined under Union State aid rules;
  - e) investment in airport infrastructure unless related to environmental protection or accompanied by investment necessary to mitigate or reduce its negative environmental impact;
  - f) interest on debt;

As amended by Commission Delegated Regulation (EU) No 2015/616 of 13 February 2015 amending Delegated Regulation (EU) No 480/2014 as regards references therein to Regulation (EU) No 508/2014 of the European Parliament and of the Council, OJ L 102, 21.4.2015, p. 33.





- g) the purchase of land not built on and land built on in the amount up to 10 % of the total eligible expenditure for the operation concerned. For derelict sites and for those formerly in industrial use which comprise buildings, this limit shall be increased to 15 %. In exceptional and duly justified cases, this limit may be raised above the respective preceding percentages for operations concerning environmental conservation;
- h) value added tax (VAT) except where it is non-recoverable under national VAT legislation.
- Operations shall not be selected for ERDF assistance where they have been physically
  completed or fully implemented before the application for funding under the Programme is
  submitted by the beneficiary to the managing authority, irrespective of whether all related
  payments have been made by the beneficiary.
- In accordance with point (l) of Article 4 of Commission Delegated Regulation (EU)
  No 481/2014, charges for financial transactions within a Member State or within an IPA II
  beneficiary are not eligible.

## Article 29 - Eligibility depending on location

- 1. Operations, subject to the derogations referred to in paragraphs 2 and 3, shall be located in the programme area comprising the part of the territory of the participating countries as defined in the Programme (the 'programme area').
- 2. The managing authority may accept that all or part of an operation is implemented outside the programme area, provided that all the following conditions are satisfied:
  - (a) the operation is for the benefit of the programme area;
  - (b) the total amount allocated under the Programme to operations located outside the programme area does not exceed 20 % of the ERDF assistance at programme level;
  - (c) the obligations of the managing and audit authorities in relation to management, control and audit concerning the operation are fulfilled by the Programme authorities or they enter into agreements with authorities in the Member State or the IPA II beneficiary in which the operation is implemented.
- For operations concerning technical assistance, promotional activities and capacity-building, expenditure may be incurred outside the programme area provided that the conditions in points (a) and (c) of paragraph 2 are fulfilled.
- 4. In view of the specific objectives of IPA II set out in Article 3(1) and (2), the ERDF contribution from budget Heading 4 (IPA II) shall not be spent in the part of the programme area comprising Union territory.



# Article 30 - Specific rules on eligibility for certain expenditure categories

- Commission Delegated Regulation (EU) No 481/2014<sup>14</sup>shall apply.
- 2. However, by derogation to Article 5(5) to (8) of that Regulation, the following shall apply:
  - a) For operations concerning technical assistance or promotional activities and capacity-building, expenditure incurred outside the programme area shall be eligible, if incurred in accordance with the conditions in points a) and c) of Article 29(2).
  - b) With regard to other persons than those covered by points d and e), the managing authority may accept the costs of accommodation and meals taken in establishments located outside the programme area but in an IPA II beneficiary as eligible for the ERDF contribution from budget Heading 4 (IPA II), if incurred in accordance with Article 29(2). This shall also apply to local travel costs at the location of an event or an action outside the programme area but within the Union.
  - c) With regard to other persons than those covered by points d) and e), the managing authority may accept the costs of accommodation and meals taken in establishments located outside the programme area but in an IPA II as eligible for the ERDF contribution from budget Heading 4, if incurred in accordance with Article 29(2) and (4). This shall also apply to local travel costs at the location of an event or an action outside the programme area but in an IPA II beneficiary.
  - d) For the staff of beneficiaries located outside the programme area but within the Union, the managing authority may accept costs referred to in paragraph 1, including costs of travel to and from the location of an event or an action inside or outside the programme area, as eligible for the ERDF contribution from budget Heading 4 (IPA II), if incurred in accordance with Article 29(2).
  - e) For the staff of beneficiaries located outside the programme area but in an IPA II beneficiary, the managing authority may accept costs referred to in paragraph 1, including costs of travel to and from the location of an event or an action inside or outside the programme area, as eligible for the ERDF contribution from budget Heading 4 (IPA II), if incurred in accordance with Article 29(2) and (4).
  - f) For the staff of beneficiaries located inside the programme area the costs referred to in paragraph 1 of Article 5 of Commission Delegated Regulation (EU) No 481/2014, including costs of travel to and from location of an event or an action inside or outside the programme area, shall be considered eligible for the respective ERDF assistance in accordance with Article 29(1).

# Article 31 - Operations generating net revenue

1. With regard to operations which generate net revenue <u>during their implementation</u>, Article 65(8) CPR shall apply.

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Commission Delegated Regulation (EU) No 481/2014 of 4 March 2014 supplementing Regulation (EU) No 1299/2013 of the European Parliament and of the Council with regard to specific rules on eligibility of expenditure for cooperation programmes, OJ L 138, 13.5.2014, p. 45.

2. With regard to operations which generate net revenue <u>after their completion</u>, Article 61 CPR and the fourth subparagraph of Article 65(8) CPR shall apply.

In accordance with Articles 1 and 2 of Commission Delegated Regulation (EU) No 2015/1516<sup>15</sup> a flat rate of 20 % is established for operations in the sector of research, development and innovation as referred to in point (a) of the first subparagraph.

Articles 15 to 19 of Commission Delegated Regulation (EU) No 480/2014<sup>16</sup> concerning the method for calculating the discounted net revenue of operations generating net revenue shall apply.

# Article 32 - Durability of operations

With regard to the durability of operations Article 71 CPR shall apply.

Commission Delegated Regulation (EU) 2015/1516 of 10 June 2015 establishing, pursuant to Regulation (EU) No 1303/2013 of the European Parliament and of the Council, a flat rate for operations funded by the European Structural and Investment Funds in the Research, Development and Innovation sector, OJ L 239, 15.9.2015, p. 65.

Commission Delegated Regulation (EU) No 480/2014 of 3 March 2014 supplementing Regulation (EU) No 1303/2013 of the European Parliament and of the Council laying down common provisions on the European Regional Development Fund, the European Social Fund, the Cohesion Fund, the European Agricultural Fund for Rural Development and the European Maritime and Fisheries Fund and laying down general provisions on the European Regional Development Fund, the European Social Fund, the Cohesion Fund and the European Maritime and Fisheries Fund, OJ L 138, 13.5.2014, p. 5.

# Section V - Procurement by beneficiaries from the IPA II beneficiary

# Article 33 - Applicable procurement rules

- 1. For the award of service, supply and work contracts, by beneficiaries from the IPA II beneficiary the procurement procedures shall follow:
  - a) the provisions in Articles 190 and 191 of Chapter 3 of Title IV of Part Two of the Financial Regulation;
  - b) the provisions of Articles 260 to 276 of Chapter 3 of Title II of Part Two of Delegated Regulation (EU) No 1268/2012<sup>17</sup>.

In addition the IPA II beneficiary may opt to make use of the Practical Guide to Contract Procedures for EU External Actions (PRAG) supplementing the provisions under points a) and b) of the first subparagraph. The version of PRAG to be used shall be the one in force at the time of the initiation of the relevant procurement procedure.

In accordance with Article 18(5) of the Framework Agreement, the national law of the IPA II beneficiary transposing Directive 2014/24/EU shall be considered equivalent to the rules applied by the Commission in accordance with the Financial Regulation. The Commission shall inform the IPA II beneficiary and the managing authority about its assessment of such national law and fix a date from which such national law can be applied for the implementation of operations under the Programme.

- 2. Public procurement procedures with regard to the expenditure linked to the preparatory stage of an operation and launched by beneficiaries before the grant document referred to in Article 14(7) had been provided to the beneficiary shall also follow the provisions referred to in paragraph 1.
- Public procurement procedures with regard to technical assistance financed from both the
  contribution from budget Heading 1b and from budget Heading 4 (IPA II) and implemented by the
  programme authorities located in the Member State shall follow the national public procurement
  procedures transposing EU Directives.

#### Article 34 - Rules on nationality and origin

1. Participation in the award of procurement contracts, grants and other award procedures for actions financed under the Programme shall be open to all natural persons who are nationals of, and legal persons which are effectively established in the participating countries, other Member States, other IPA II beneficiaries, contracting parties to the Agreement on the European Economic Area and partner countries covered by the European Neighbourhood Instrument (hereafter referred to as 'eligible countries'), and to International Organisations<sup>18</sup>.

Legal persons may include civil society organisations, such as non-governmental non-profit organisations and independent political foundations, community based organisations and private

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Commission Delegated Regulation (EU) No 1268/2012 of 29 October 2012 on the rules of application of Regulation (EU, Euratom) No 966/2012 of the European Parliament and of the Council on the financial rules applicable to the general budget of the Union, OJ L 362, 31.12.2012, p. 1.

International Organisations are international public-sector organisations set up by intergovernmental agreements, specialised agencies set up by such organisations and other non-profit organisations assimilated to international organisations by a Commission decision.

sector non-profit agencies, institutions and organisations and networks thereof at local, national, regional and international level as long as they are capable of having legal rights and duties in accordance with the respective national laws.

The managing authority may allow the participation in call for proposals of entities without legal personality.

2. All supplies purchased under a procurement contract, or in accordance with a grant agreement, financed under IPA II shall originate from an eligible country.

However, they may originate from any country when the amount of the supplies to be purchased is below the threshold for the use of the competitive negotiated procedure<sup>19</sup>. For the purposes of this Article, the term "origin" is defined in Article 23 and 24 of the Council Regulation (EEC) No°2913/92<sup>20</sup>.

- The rules under this Article do not apply to, and do not create nationality restrictions for natural persons employed or otherwise legally contracted by an eligible contractor or, where applicable, subcontractor.
- 4. In order to promote local capacities, markets and purchases, priority shall be given to local and regional contractors when the Financial Regulation provides for award on the basis of a single tender. In all other cases, participation of local and regional contractors shall be promoted in accordance with the relevant provisions of the Financial Regulation.
- 5. Eligibility as defined in this Article may be further restricted in the Special Conditions of this Financing Agreement with regard to the nationality, geographical location or nature of applicants, where such restrictions are required by the specific nature and the objectives of the action and where they are necessary for its effective implementation, in particular to participation in award procedures in case of cooperation actions.
- 6. Tenderers, applicants and candidates from non-eligible countries or, without prejudice to the second subparagraph of paragraph 2, goods from non-eligible origin may be accepted as eligible by the managing authority in case of urgency or of unavailability of products and services in the markets of the countries concerned, or in other duly substantiated cases where application of the eligibility rules would make the realisation of a project, programme or action impossible or exceedingly difficult.
- Natural and legal persons who have been awarded contracts shall comply with applicable environmental legislation including multilateral environmental agreements, as well as internationally agreed core labour standards<sup>21</sup>.

### Article 35 - Intellectual property rights

Contracts concluded by beneficiaries located in the IPA II beneficiary financed under this Financing
Agreement shall ensure that the IPA II beneficiary acquire all necessary intellectual property rights

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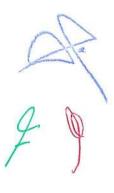
See point (b)(ii) of Article 267(1) of Commission Implementing Regulation (EU, Euratom) No 1268/2012: contracts with a value of less than EUR 100 000.

Council Regulation (EEC) N°2913/92 of 12 October 1992 establishing the Community Customs Code and other Community legislation governing non-preferential origin, OJ L 302, 19 October 1992, p. 1.

The ILO core labour standards, conventions on freedom of association and collective bargaining, elimination of forced and compulsory labour, elimination of discrimination in respect of employment and occupation and the abolition of child labour.

### Annex IV- General Conditions IPA II - ADRION

- with regard to information technology, studies, drawings, plans, publicity and any other material made for planning, implementation, monitoring and evaluation purposes.
- The IPA II beneficiary shall guarantee that the managing authority, the Commission, or anybody or person authorised by the Commission, shall have access and the right to use such a material. The Commission will only use such material for its own purposes.



### Section VI - Management, control and designation

# Sub-section 1: Designation and functions of the programme authorities

# Article 36 - Designation of authorities

- 1. The participating countries in the Programme have designated, for the purposes of Article 123(1) CPR, a single managing authority; for the purpose of Article 123(2) CPR, a single certifying authority, and for the purpose of Article 123(4) CPR, a single audit authority, as set out in table 21 of section 5.1 of the Programme.
- 2. The managing authority is not responsible for carrying out the functions of the certifying authority. The certifying authority shall receive the payments made by the Commission and shall, as a general rule, make payments to the lead beneficiary in accordance with Article 132 CPR.
- The procedure for the designation of the managing authority and, where appropriate, of the certifying authority, set out in Article 124 CPR, shall be carried out by the Member State in which the authority is located.

## Article 37 - Functions of the managing authority

- 1. Without prejudice to paragraph 2 of this Article, the managing authority of the Programme shall carry out the functions laid down in Article 125 CPR and Article 23.
- As the managing authority does not carry out verifications under point (a) of Article 125(4) CPR
  throughout the whole programme area, each Member State or each IPA II beneficiary shall designate
  the body or person responsible for carrying out such verifications in relation to beneficiaries on its
  territory (the 'controller(s)'), as set out in table 22 of section 5.1 of the Programme.
- 3. The managing authority shall satisfy itself that the expenditure of each beneficiary participating in an operation has been verified by a designated controller.
- Each participating country shall ensure that the expenditure of a beneficiary can be verified within a
  period of three months of the submission of the documents by the beneficiary concerned.
- 5. Each participating country shall be responsible for verifications carried out on its territory.
- Where the delivery of co-financed products or services can be verified only in respect of an entire operation, the verification shall be performed by the managing authority or by the controller of the Member State where the lead beneficiary is located.

#### Article 38 - Joint Secretariat

The managing authority, after consultation with the Member States and any IPA II beneficiary participating in a cooperation programme, shall set up a joint secretariat, as set up in section 5.2 of the Programme.

### Article 39 - Functions of the certifying authority

The certifying authority of the Programme shall carry out the functions laid down in Article 126 CPR.

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# Article 40- Functions of the audit authority

- The participating Member States and the IPA II beneficiary may authorise the audit authority to carry out directly the functions provided for in Article 127 CPR in the whole of the territory covered by the Programme. They shall specify when the audit authority is to be accompanied by an auditor of a Member State or the IPA II beneficiary.
- 2. Where the audit authority does not have the authorisation referred to in paragraph 1, it shall be assisted by a group of auditors composed of a representative from each participating Member State or from the IPA II beneficiary and carrying out the functions provided for in Article 127 CPR, as listed in table 22 of section 5.1 of the Programme. Each Member State or the IPA II beneficiary shall be responsible for audits carried out on its territory.
- Each representative from a Member State or from the IPA II beneficiary shall be responsible for
  providing the factual elements relating to expenditure on its territory that are required by the audit
  authority in order to perform its assessment.
- 4. The group of auditors shall be set up within three months of the decision approving the cooperation programme. It shall draw up its own rules of procedure and be chaired by the audit authority for the cooperation programme.
- The auditors shall be functionally independent of controllers who carry out verifications under Article 37.

#### Article 41 - Functions of the authorities of the IPA II beneficiary

- 1. The authorities and bodies of the IPA II beneficiary shall support the Member State in its responsibilities and cooperate loyally with the single programme authorities.
- 2. In accordance with its national law, the IPA II beneficiary may authorise the audit authority to carry out directly the functions provided for in Article 127 CPR in the whole of the territory covered by a cooperation programme. That authorization shall specify when the audit authority is to be accompanied by an auditor of the IPA II beneficiary.

Where the audit authority does not have the authorisation referred to in the first subparagraph, it shall be assisted by a representative from the IPA II beneficiary in carrying out the functions provided for in Article 127CPR.

In case described in second subparagraph, the IPA II beneficiary shall be responsible for audits carried out on its territory.

The representative from the IPA II beneficiary shall ensure that audit work takes account of internationally accepted audit standards.

The representative from the IPA II beneficiary shall be responsible for providing the factual elements relating to expenditure on its territory that are required by the audit authority in order to perform its assessment.

The representative from the IPA II beneficiary shall be functionally independent of the controller/s who carry out verifications under Article 37.



### Sub-section 2: Management and control

# Article 42 - General principles of management and control systems

- 1. In accordance with Article 122(1) CPR, the Member State shall ensure that the management and control systems for the Programme are set up in accordance with Articles 72, 73 and 74 CPR.
- The Member State shall in particular ensure that no later than 31 December 2015 all exchanges of
  information between beneficiaries and a managing authority, a certifying authority, an audit
  authority and intermediate bodies can be carried out by means of electronic data exchange systems.

The systems referred to in the first subparagraph shall facilitate interoperability with national and Union frameworks and allow for the beneficiaries to submit all information referred to in the first subparagraph only once.

Articles 8 to 10 of Commission Implementing Regulation (EU) No 1011/2014 concerning the electronic exchange of information shall apply.

# Article 43 - Shared management and responsibilities

In accordance with the principle of shared management, the Member State, the IPA II beneficiary and the Commission shall be responsible for the management and control of programmes in accordance with their respective responsibilities laid down in Regulation (EU) No 1303/2013, the Financial Regulation and the ETC Regulation.

#### Article 44 - Responsibilities of the IPA II beneficiary

The NIPAC as designated in accordance with the Framework Agreement shall be responsible for coordinating the IPA II beneficiary's participation in the relevant INTERREG programmes. The NIPAC may delegate this coordination task to a territorial cooperation coordinator or operating structure as appropriate.

# Article 45 - Commission powers and responsibilities

Article 75 CPR shall apply.

# Article 46 - Cooperation between the Commission and the audit authority

Article 128 CPR shall apply.

# Article 47- Proportional control of cooperation programmes

Article 148 CPR shall apply.

# Section VII - Calculating basis and aid intensity

### Article 48 - Basis for calculating the ERDF assistance

The Commission decision approving the Programme (see Annexes I, II and III) shall set out whether the co-financing rate for each priority axis and for the contribution from budget Heading 1b and the contribution from budget Heading 4 (IPA II) is to be applied to:

- (a) total eligible expenditure, including public and private expenditure; or
- (b) eligible public expenditure.

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# Article 49 - Aid intensity

The Union co-financing rate at the level of each priority axis of the Programme shall not be less than 20% and no higher than 85% of the eligible expenditure.

The IPA II beneficiary shall respect the minimum rate of its contribution specified in Annexes I and III. In case of contributions from both the IPA II beneficiary and the Union, the IPA II beneficiary contribution shall be made available at the same time as the corresponding contribution from the Union.



# Section VIII - Financial management, decommitment, examination and acceptance of accounts, closure and financial corrections

# Sub-section 1: Commitments and payments

### Article 50 - Budget commitments

With regard to budget commitments Article 76 CPR shall apply.

In particular the decision of the Commission adopting the Programme shall constitute a financing decision within the meaning of Article 84 of the Financial Regulation and once notified to the Member State concerned, a legal commitment within the meaning of that Regulation.

# Article 51 - Common rules for payments

With regard to common rules for payments Article 77 CPR shall apply.

In accordance with Article 27(1) of the ETC Regulation, the ERDF assistance to the Programme shall be paid into a single account with no national subaccounts.

In accordance with Article 21(2) of the ETC Regulation the certifying authority shall receive the payments made by the Commission.

In accordance with Article 129 CPR the Member State shall ensure that by the closure of the Programme, the amount of public expenditure paid to beneficiaries is at least equal to the contribution from the ERDF assistance paid by the Commission to the Member State and to the IPA II beneficiary.

### Article 52 - Common rules for calculating interim payments and payment of the final balance

With regard to calculating interim payments and payment of the final balance Articles 78 and 130 CPR shall apply.

### Article 53 - Payment applications

- 1. With regard to payment applications Articles 79(2) and 131 CPR shall apply.
- Payment applications shall be submitted in accordance with the model set out in Article 6 and Annex VI of Commission implementing Regulation (EU) No 1011/2014.

#### Article 54 - Deadlines for presentation of interim payment applications and for their payment

Article 135 CPR shall apply.

## Article 55 - Payment to beneficiaries

- 1. In accordance with Article 21(2) of the ETC Regulation the certifying authority shall, as a general rule, make payments to the lead beneficiary in accordance with paragraphs 2 and 3.
- Subject to the availability of funding from initial and annual pre-financing and interim payments, the
  managing authority shall ensure that a beneficiary receives the total amount of eligible public
  expenditure due in full and no later than 90 days from the date of submission of the payment claim
  by the beneficiary.

No amount shall be deducted or withheld and no specific charge or other charge with equivalent effect shall be levied that would reduce amounts due to beneficiaries.

- 3. In accordance with Article 132(2) CPR the payment deadline referred to in paragraph 2 may be interrupted by the managing authority in either of the following duly justified cases:
  - a) the amount of the payment claim is not due or the appropriate supporting documents, including the documents necessary for management verifications under point (a) of the first subparagraph of Article 125(4) CPR, have not been provided;
  - an investigation has been initiated in relation to a possible irregularity affecting the expenditure concerned.

The beneficiary concerned shall be informed in writing of the interruption and the reasons for it.

#### Article 56 - Use of the euro

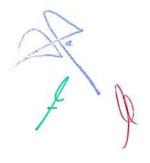
- Amounts set out in programmes submitted by Member States, forecasts of expenditure, statements
  of expenditure, payment applications, accounts and expenditure mentioned in the annual and final
  implementation reports shall be denominated in euro.
- 2. Member States which have not adopted the euro as their currency on the date of an application for payment shall convert the amounts of expenditure incurred in national currency into euro.
  - When the euro becomes the currency of a Member State, the conversion procedure set out in the first subparagraph shall continue to apply to all expenditure recorded in the accounts by the certifying authority before the date of entry into force of the fixed conversion rate between the national currency and the euro.
- 3. Expenditure incurred in a currency other than the euro shall be converted into euro by the beneficiaries using the monthly accounting exchange rate of the Commission in the month during which that expenditure was either:
  - a) incurred;
  - b) submitted for verification to the managing authority or the controller in accordance with Article 42(3); or
  - c) reported to the lead beneficiary.

The method chosen for this Programme shall be set out in the Programme and shall be applicable to all beneficiaries.

The conversion shall be verified by the managing authority or by the controller in the Member State or in the IPA II beneficiary in which the beneficiary is located.

# Article 57 - Pre-financing

Articles 81, 82 and 134 CPR shall apply.



## Article 58 - Interruption of the payment deadline and suspension of payments

- 1. Concerning the interruption of payments by the Commission Article 83 CPR shall apply.
- 2. Concerning the suspension of payments by the Commission Article 142 CPR shall apply.

#### Sub-section 2: Decommitment

## Article 59 - Principles

- The Programme shall be submitted to a decommitment procedure established on the basis that
  amounts linked to a commitment which are not covered by pre-financing or by a payment
  application within a defined period, including any payment application for which all or part is
  subject to an interruption of the payment deadline or a suspension of payments, shall be
  decommitted.
- 2. The commitment related to the last year of the period shall be decommitted in accordance with the rules to be followed for the closure of the Programme.
- 3. The part of commitments still open shall be decommitted if any of the documents required for the closure have not been submitted to the Commission by the deadlines established in Article 60.

#### Article 60 - Deadline for decommitment

- 1. The Commission shall decommit any part of the amount in the Programme
  - (a) that has not been used for payment of the initial and annual pre-financing and interim payments by 31 December of the third financial year following the year of budget commitment under the operational programme; or
  - (b) for which a payment application drawn up in accordance with Article 53 has not been submitted in accordance with Article 54.
- 2. That part of commitments still open on 31 December 2023 shall be decommitted if any of the documents required under Article 68 has not been submitted to the Commission by 15 February 2025.

# Article 61 - Exceptions to decommitment

Article 87 CPR shall apply.

#### Article 62 - Procedure

- 1. The Commission shall inform the Member State, the IPA II beneficiary and the managing authority in good time whenever there is a risk of application of the decommitment rule under Article 59.
- 2. On the basis of the information it has received as of 31 January, the Commission shall inform the Member State, the IPA II beneficiary and the managing authority of the amount of the decommitment resulting from that information.
- The Member State shall have two months to agree to the amount to be decommitted or to submit its observations.
- 4. By 30 June, the Member State shall submit to the Commission a revised financing plan reflecting, for the financial year concerned, the reduced amount of support over one or more priorities of the Programme. Failing such submission, the Commission shall revise the financing plan by reducing the ERDF assistance for the financial year concerned. That reduction shall be allocated to each priority proportionately.

5. The Commission shall amend the decision adopting the Programme, by means of implementing acts, not later than 30 September.

#### Sub-section 3: Accounts

## Article 63 - Preparation, submission, examination and acceptance of the accounts

- 1. With regard to the preparation, examination and acceptance of accounts Articles 84, 137 to 139 and 141(2) CPR shall apply.
- 2. The accounts shall be drafted in accordance with Article 7 and Annex VII of Commission Implementing Regulation (EU) No 1011/2014.
- 3. In accordance with Article 139(10) CPR the Member State or the IPA II beneficiary may replace irregular amounts which are detected after the submission of the accounts by making the corresponding adjustments in the accounts for the accounting year in which the irregularity is detected, without prejudice to Articles 73 and 74 CPR.
- 4. In accordance with Article 141(1) CPR, in addition to the documents referred to in Article 138 CPR, for the final accounting year from 1 July 2023 to 30 June 2024, the managing authority shall submit a final implementation report for the Programme.

# Article 64 - Availability of documents

Concerning the obligations of the managing authority to make documents available, the provisions of Article 140 CPR shall apply.

# Sub-section 4: Financial corrections and recoveries by the participating countries

#### Article 65 - Responsibilities of the participating countries

- 1. The participating countries shall prevent, detect and correct irregularities and shall recover amounts unduly paid, together with any interest on late payments.
- The participating countries shall in the first instance be responsible for investigating irregularities
  and for making the financial corrections required and pursuing recoveries. In the case of a systemic
  irregularity, the participating country shall extend its investigation to cover all operations potentially
  affected.
- 3. The participating countries shall make the financial corrections required in connection with individual or systemic irregularities detected in operations or in the Programme. Financial corrections shall consist of cancelling all or part of the public contribution to an operation or in the Programme. The participating countries shall take into account the nature and gravity of the irregularities and the financial loss to the ERDF assistance and shall apply a proportionate correction. Financial corrections shall be recorded in the accounts for the accounting year in which the cancellation is decided.
- 4. The contribution from the ERDF assistance cancelled in accordance with paragraph 3 may be reused by the participating countries within the Programme concerned, subject to paragraph 5.
- 5. The contribution cancelled in accordance with paragraph 3 may not be reused for any operation that was the subject of the correction or, where a financial correction is made for a systemic irregularity, for any operation affected by the systemic irregularity.

#### Article 66 - Notification of irregularities

1. Irregularities shall be notified to the Commission in accordance with the first, second and third subparagraph of Article 122(2) CPR.



2. Commission Delegated Regulation (EU) No 2015/1970<sup>22</sup> laying down additional detailed rules on the criteria for determining the cases of irregularity to be reported and the data to be provided shall apply.

In accordance with Article 3(4) of Delegated Regulation (EU) No 2015/1970 irregularities shall be reported by the Member State or the IPA II beneficiary in which the expenditure is paid out by the beneficiary in implementing the operation. The Member State or the IPA II beneficiary shall inform the managing authority, the certifying authority for the programme, the audit authority as well as the national controller as referred to in Article 37(2) and its representative in the group of auditors as referred to in the second subparagraph of Article 40(1).

3. Commission implementing Regulation (EU) No 2015/1974<sup>23</sup> setting out the frequency and the format of the reporting of irregularities shall apply.

#### Article 67 - Recoveries

- 1. In accordance with Article 27(2) of the ETC Regulation the managing authority shall ensure that any amount paid as a result of an irregularity is recovered from the lead or sole beneficiary. Beneficiaries shall repay to the lead beneficiary any amounts unduly paid.
- 2. In accordance with Article 27(3) of the ETC Regulation, if the lead beneficiary does not succeed in securing repayment from other beneficiaries or if the managing authority does not succeed in securing repayment from the lead or sole beneficiary, the participating country on whose territory the beneficiary concerned is located or, in the case of an EGTC, is registered shall reimburse the managing authority any amounts unduly paid to that beneficiary. The managing authority shall be responsible for reimbursing the amounts concerned to the general budget of the Union, in accordance with the apportionment of liabilities among the participating countries as laid down in the Programme.
- 3. In accordance with the second sentence of the fourth subparagraph of Article 122(2) CPR the participating countries may decide not to recover an amount unduly paid if the amount to be recovered from the beneficiary, not including interest, does not exceed EUR 250 in contribution from the ERDF assistance.
- 4. Commission Delegated Regulation (EU) No 2016/568<sup>24</sup> laying down additional detailed rules on the conditions and procedures to be applied to determine whether amounts which are irrecoverable shall be reimbursed shall apply.

Commission Delegated Regulation (EU) 2015/1970 of 8 July 2015 supplementing Regulation (EU) No 1303/2013 of the European Parliament and of the Council with specific provisions on the reporting of irregularities concerning the European Regional Development Fund, the European Social Fund, the Cohesion Fund, and the European Maritime and Fisheries Fund, OJ L 293, 10.11.2015, p. 1.

Commission Implementing Regulation (EU) 2015/1974 of 8 July 2015 setting out the frequency and the format of the reporting of irregularities concerning the European Regional Development Fund, the European Social Fund, the Cohesion Fund and the European Maritime and Fisheries Fund, under Regulation (EU) No 1303/2013 of the European Parliament and of the Council, OJ L 293, 10.11.2015, p. 20.

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Commission Delegated Regulation (EU) No 2016/568 29 January 2016 supplementing Regulation (EU) No 1303/2013 of the European Parliament and of the Council with regard to the conditions and procedures to determine whether amounts which are irrecoverable shall be reimbursed by Member States concerning the European Regional Development Fund, the European Social Fund, the Cohesion Fund, and the European Maritime and Fisheries Fund, OJ L 97, 13 April 2016, p. 1.

# Sub-section 5: Financial corrections by the Commission

# Article 68 - Scope, criteria and procedure

- In accordance with Article 85(1), (2) and (3) CPR the Commission shall make financial corrections
  by cancelling all or part of the ERDF assistance to the Programme and effecting recovery from the
  Member State and the IPA II beneficiary in order to exclude from Union financing expenditure
  which is in breach of applicable law.
- 2. In accordance with Article 85(4) CPR with regard to the criteria for financial corrections the provisions of Article 144(1) to (5) CPR shall apply.
- 3. Articles 30 and 31 of Commission Delegated Regulation (EU) No 480/2014 concerning financial corrections by the Commission in relation to systems deficiencies shall apply.
- 4. With regard to the procedure the provisions of Article 145(1) to (7) CPR shall apply.
- 5. With regard to repayments the provisions of Article 147 CPR shall apply

# Article 69 - Obligations of the participating countries

In accordance with Article 146 CPR a financial correction by the Commission shall not prejudice the participating countries' obligation to pursue recoveries under Article 67(2) and Member States to recover State aid within the meaning of Article 107(1) TFEU and under Article 14 of Council Regulation (EC) No 659/1999<sup>25</sup>.

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Council Regulation (EC) No 659/1999 of 22 March 1999 laying down detailed rules for the application of Article 93 of the EC Treaty, OJ L 83, 27.3.1999, p. 1.

## Section IX - Discontinuation and implementing problems

# Article 70 - Failure to sign this Financing agreement

Where the IPA II beneficiary has not concluded this Financing Agreement by the end of the year following the year of the adoption of the Programme or the amendment of the Programme in order to also cover the ERDF assistance in its favour, the Commission may propose to the MC an amendment of the Programme with a view to discontinue the participation of the IPA II beneficiary in the Programme in accordance with the procedure set out in Article 10(4).

Article 71(2) to (4) shall apply mutatis mutandis.

# Article 71 - Implementation problems

- Where that part of ERDF assistance of the Programme with regard to a beneficiary in the IPA II
  beneficiary cannot be implemented owing to problems arising in relations between participating
  countries and in other duly justified cases, the Commission may propose to the MC an amendment
  of the Programme with a view to discontinue the participation of the IPA II beneficiary in the
  Programme before the expiry date of the period of execution in accordance with the procedure set
  out in Article 10(4).
- 2. Where the participation of the IPA II beneficiary in the Programme is discontinued, the managing authority shall transmit the final report within six months following the Commission's decision. After clearing the previous pre-financing payments, the Commission shall pay the final balance or, where appropriate, issue the recovery order. The Commission shall also decommit the balance of commitments.
- 3. That part of ERDF assistance with regard to a beneficiary in the IPA II beneficiary already subject to a grant document without any condition pursuant to the second subparagraph of Article 12(7) shall be repaid to the managing authority unless it has been paid out in respect of contractual obligations of the beneficiary contracted before the Commission discontinuation decision.
- 4. That part of ERDF assistance with regard to a beneficiary in a Member State already subject to a grant document shall remain available for its normal lifetime but may be used only for activities which take place exclusively in the Member State concerned and contracted before the Commission discontinuation decision.
- 5. As an alternative, it may be decided to reduce the Programme's allocation with regard to the participation of the IPA II beneficiary to the programme scope in accordance with the procedure set out in Article 10(4).



### Section X - Final Provisions

## Article 72 - Consultation between the participating countries and the Commission

- (1) The IPA II beneficiary and the Commission shall consult each other before entering into any dispute relating to the implementation of this Financing Agreement further pursuant to Article 76 of these General Conditions or any dispute relating to the interpretation of this Financing Agreement which cannot be solved in accordance with Article 3 of the Special Conditions.
- (2) Where the Commission becomes aware of problems in carrying out procedures relating to the implementation of this Financing Agreement with regard to the IPA II beneficiary, it shall establish all necessary contacts with the IPA II beneficiary to remedy the situation and take any steps that are necessary.
- (3) The consultation may lead to an amendment, suspension or termination of this Financing Agreement.
- (4) The Commission and the IPA II beneficiary shall keep the Member State informed about any consultations or contacts under paragraphs 1 and 2.
- (5) The Commission shall consult the Member State before a measure listed in paragraph 3 is taken.

# Article 73 - Amendment of this Financing Agreement

- (1) Without prejudice of paragraph 6, this Financing Agreement is amended as set out in paragraphs 2 to 5.
- (2) Any amendment of this Financing Agreement shall be made in writing.
- (3) If one of the participating countries requests an amendment, the request shall be submitted to the Commission at least six months before the amendment is intended to enter into force.
- (4) In case the Commission becomes aware of a conflict between, on the one hand, the provisions of this Financing Agreement and, on the other hand, the basic acts listed in Article 1 of the Special Conditions, the Commission shall propose the necessary alignment of this Financing Agreement with the provisions of the basic acts.
  - In case of an amendment to a basic act, the Commission shall propose the necessary alignment of this Financing Agreement with the amended provisions of the basic acts within two months of the entry into force thereof.
- (5) Amendments to Implementing Regulation (EU) No 2015/207 as regards different models do not require amendments to this Financing Agreement. The IPA II beneficiary shall be informed in writing about any such amendment and its entry into force.
- (6) The managing authority shall notify the Commission in writing any decision amending [Annex [V]] [the specific document referred to in Article 10 of the Special Conditions] within one month of the date of that amending decision. The amending decision shall specify the date of its entry into force. The Commission will acknowledge receipt of that notification in writing.
  - At the occasion of an amendment of this Financing Agreement in accordance with paragraphs 2 to 5, [Annex [V]] [the reference to the specific document referred to in Article 10 of the Special Conditions] shall be replaced by the most recent version notified to the Commission.

#### Article 74 - Suspension of this Financing Agreement

- (1) This Financing Agreement may be suspended in the following cases:
  - (a) if the IPA II beneficiary breaches an obligation under this Financing Agreement;
  - (b) if the IPA II beneficiary breaches any obligation set under the procedures and standard documents referred to in Article 18(2) of the Framework Agreement;

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- (c) if the IPA II beneficiary does not meet requirements for entrusting budget implementation tasks:
- (d) if the IPA II beneficiary decides to suspend or cease the EU Membership accession process;
- (e) if the IPA II beneficiary breaches an obligation relating to respect for human rights, democratic principles and the rule of law and in serious cases of corruption.
- (2) This Financing Agreement may be suspended in cases of force majeure, as defined below.

"Force majeure" shall mean any unforeseeable and exceptional situation or event beyond the parties' control which prevents either of them from fulfilling any of their obligations, not attributable to error or negligence on their part (or the part of their contractors, agents or employees) and proves insurmountable in spite of all due diligence. Defects in equipment or material or delays in making them available, labour disputes, strikes or financial difficulties cannot be invoked as force majeure. A party shall not be held in breach of its obligations if it is prevented from fulfilling them by a case of force majeure of which the other party is duly informed. A party faced with force majeure shall inform the other party/parties without delay, stating the nature, probable duration and foreseeable effects of the problem, and take any measure to minimise possible damage. If force majeure impacts only part of the Programme, the suspension of this Financing Agreement can be partial.

Neither of the Parties shall be held liable for breach of its obligations under this Financing Agreement if it is prevented from fulfilling them by *force majeure*, provided it takes measures to minimise any possible damage.

- (3) The Commission may suspend this Financing Agreement without prior notice.
- (4) The Commission may take any appropriate precautionary measure before suspension takes place.
- (5) When the suspension is notified, the consequences for the on-going or to be signed procurement and grant contracts, and delegation agreements shall be indicated.
- (6) A suspension of this Financing Agreement is without prejudice to the interruption of payments in accordance with Article 58 and to the termination of this Financing Agreement by the Commission in accordance with Article 75.
- (7) The Parties shall resume the implementation of this Financing Agreement once the conditions allow with the prior written approval of the Commission. This is without prejudice to any amendments of this Financing Agreement which may be necessary to adapt the Programme to the new implementing conditions, including, if possible, the extension of the eligibility period, or the termination of this Financing Agreement in accordance with Article 75.

# Article 75 - Termination of this Financing Agreement

- (1) If the issues which led to the suspension of this Financing Agreement have not been resolved within a maximum period of 180 days, either party may terminate this Financing Agreement at 30 days' notice.
- (2) This Financing Agreement shall be automatically terminated, if within the period of two years of its signature:
  - (a) it has not given rise to any payment;
  - (b) no implementing contract or delegation agreement has been signed.
- (3) When the termination is notified, the consequences for the on-going procurement and grant contracts, delegation agreements and such contracts or grants, and delegation agreements to be signed shall be indicated.
- (4) The termination of this Financing Agreement shall not preclude the possibility of the Commission to make financial corrections in accordance with Article 68.

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# Article 76 - Dispute settlement arrangements

- (1) Any dispute concerning this Financing Agreement which cannot be settled within a six-month period by the consultations between the parties provided for in Article 72 should be submitted to the jurisdiction of the European Court of Justice. If an IPA II beneficiary country does not accept such a jurisdiction, and only in this case, the dispute shall be submitted to an arbitration procedure.
- (2) In case of arbitration, the parties shall designate a common arbitrator within 30 days of the request for arbitration. Failing that, each party shall designate its own arbitrator: Then, the two arbitrators shall in their turn designate a third arbitrator within 30 days. Unless the arbitrators decide otherwise, the procedure laid down in the Permanent Court of Arbitration Optional Rules for Arbitration Involving International Organisations and States shall apply. The arbitrators' decisions shall be taken by a majority within a period of three months.
- (3) Each party shall be bound to take the measures necessary for the application of the arbitrators' decision.







Government of Montenegro Ministry of European Affairs

Francesco Raphael Frieri General Manager REGIONE EMILIA ROMAGNA / MANAGING AUTHORITY OF THE ADRIATIC-IONIAN TRANSNATIONAL PROGRAMME Nº: 06/03-1196/2 Podgorica, 27th November 2017

SUBJECT: Financing Agreement for the Programme Interreg V-B Adriatic-Ionian (ADRION)

Dear Mr Frieri,

Please find enclosed the Financing Agreement for the Programme Interreg V-B Adriatic-Ionian (ADRION) signed on the part of Montenegro and on the part of the European Commission.

Thank you for informing us about the completion of the signing procedure on the part of the Managing Authority, and for sending us a hard copy of the original signed document.

OSUNISTAN

Sincerely,

DIRECTOR GENERAL OF DIRECTORATE FOR EUROPEAN FUNDS

IVANÁ GLIŠEVIĆ ĐUROVIĆ HOUE DUROUČ

The Director-General

ARES (2017) 377.5256

Brussels,

2 7. 07. 2017

Subject:

Signature of the Financing Agreement concerning the 'Interreg V-B Adriatic-Ionian (ADRION)' programme for the years 2014-2020;

REGIO D1/

CCI 2014TC16M4TN002

Dear Minister, Dear Head of the Programme Managing Authority,

Following the request jointly made by the ADRION Managing Authority and the Montenegrin Authorities, the Special Conditions of the Financing Agreement have to be amended. With this letter we are therefore re-launching the procedure initiated with our letter of 06/04/2017 (Ares(2017)1845573).

On 20 October 2015 the 'Interreg V-B Adriatic-Ionian (ADRION)' programme for the years 2014-2020 was adopted by the Commission Implementing Decision C(2015)7147.

Following Article 6 of the Decision adopting the programme, and in accordance with Article 26 of the Regulation (EU) No 1299/2016, "this Decision shall be implemented by means of financing agreements to be concluded between the Commission, each of the governments of Albania, Bosnia and Herzegovina Montenegro and Serbia, and Italy, hosting the managing authority of the cooperation programme". The Financing Agreements shall provide, inter alia, the terms on which the IPA II assistance shall be managed, including the applicable methods of implementation, aid intensities, implementation deadlines, as well as rules on the eligibility of expenditure.

Aleksandar Andrija Pejović Minister of European Affairs and National IPA Coordinator Stanka Dragojevića 2, 81000 Podgorica, Montenegro kabinet@mfa.gov.me

Francesco Raphael Frieri
Managing Authority of the Adriatic-Ionian Programme 2014-2020
Regione Emilia Romagna
Viale Aldo Moro, 30
44017 Bologna, Italy
Adrion@Regione.Emilia-Romagna.it

Therefore I have the pleasure to enclose, for the attention of the Montenegrin authorities, three (3) sets of three (3) originals of the Financing Agreement including all annexes for the above mentioned cooperation programme, duly signed by me on behalf of the European Commission. I would be grateful you could take care of the following:

- 1. Montenegro should arrange for each page of the three (3) sets of three (3) originals of the Financing Agreement (including all four annexes) to be initialled with a pen in blue ink except the signature page, and for the Financing Agreement to be signed and the date of the signature to be inserted on the signature page.
- 2. Once signed, Montenegro should send the whole package (three originals including annexes) to the Managing Authority of the Programme, to the attention of Mr. Francesco Raphael Frieri (cf. address indicated at the foot of the first page).
- 3. The Managing Authority should then arrange for each page of the three (3) sets of three (3) originals of the Financing Agreement (including all four annexes) to be initialled with a pen in green ink except the signature page, and for the Financing Agreement to be signed and the date of the signature to be inserted on the signature page.
- 4. Once the three sets of originals of the document have been signed, I would kindly ask the Managing Authority to keep one (1) set and return the other two duplicates as follows:
  - o one (1) to the Government of Montenegro (cf. address indicated at the foot of the first page),
  - o and one (1) to the European Commission at the following address:

**European Commission** 

Directorate General Regional and Urban Policy

Unit: D1 Macro-regions, Transnational, Interregional Cooperation, IPA,

Enlargement

Postal Address: 200 rue de la Loi, B-1049 Brussels

Yours sincerely,

Marc Lemaître

Encl.: Three original versions of the Financing Agreement (including four annexes).

C.c.: Mr Aivo Orav, Head of EU Delegation to Montenegro
Barbara di Piazza, Head of the JS, ADRION Programme
Lena Andersson Pench, Jean-Pierre Halkin, Carmen González Hernández,
Giannantonio Ballette, Nadine Lakhal (DG Regional and Urban Policy)