Draft programme strategy for IPA Cross-Border Cooperation Programme Croatia-Bosnia and Herzegovina-Montenegro 2014-2020:

The thematic priorities below have been elaborated by the Task Force of the IPA Cross-Border Cooperation Programme Croatia-Bosnia and Herzegovina-Montenegro 2014-2020 and discussed at two Consultative Stakeholder Workshops in May 2014.

Priority Axis 1 / THEMATIC PRIORITY 1: Employment, labour market, social inclusion, health

Priority Axis 1 Objective: To contribute to building efficient and effective labour market and to enhance social inclusion as well as social and healthcare Budget: 7.500.000,00 EUR

Specific objectives	Expected results	Type of actions	Result indicators	Output indicators	Type of beneficiaries
1. 1. To	1.1 Improved	- Developing and implementing lifelong learning programmes that	Increase in	- Number of participants	- NGOs (for example
improve	facilities for	aim to provide programme area inhabitants the possibility to gain	number of people	in joint local employment	citizens associations,
facilities for	employment	knowledge / experiences / qualifications in line with the labour	employed in the	initiative and joint	development agencies,
employment	due to	market needs.	programme area	training – target value	local action groups,
by	developed	- Supporting education on self-employment, entrepreneurship and		1200	chambers, expert
developing	capacities and	social entrepreneurship including related advisory programmes for		- Number of cross border	associations, etc.)
capacities	skills in the	entrepreneurship start-ups		networks supported –	- Public institutions (for
and skills of	programme	- Developing and implementing activities related to vocational		target value 18	example institutes,
the	area and	rehabilitation (reintroducing people to work) including small scale		 Number of joint 	development agencies
programme	strengthened	infrastructure and equipment.		visibility/promotional	and similar)
area	cooperation	- Pilot employment initiative projects including volunteerism,		events organized	- Educational
	between	addressing common employment potentials of the programme area.		target value 120	institutions (for example
	relevant	- Supporting cross-border networks in order to enhance social		 Number of social 	universities, faculties,
	stakeholders	dialogue.		enterprises established	open universities, adult
		- Networking of institutions in order to enhance social		in the programme area -	educational institutions,
		entrepreneurship including support to business counselling and		target value 19	primary and secondary
		setting-up of social enterprises.		- Nr of participants in joint	schools, etc.)
		- Activities aiming to increase contacts and cooperation of students,		education and training	 Local and regional
		graduates, educational and vocational institutions with potential		schemes to support	authorities
		employers in public and private sector including organisation of joint		youth employment,	- Business supporting
		job fairs/roundtables/ promotional events and campaigns.		educational	institutions
		- Training programs, awareness raising campaigns /fairs etc. for		opportunities and higher	- Employment services
		recipients of social care in order to encourage them for their		and vocational	Etc.
		involvement/active role in social entrepreneurship.		education across the	
		- Providing support to vulnerable groups (such as youth, disabled,		border – target value	
		elderly, women, minorities, inactive people, etc.) in order to enable		1950	
		them with access to employment through developing and		- Population covered with	

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		implementing related education programmes.		improved health services -	
1.2. То	1.2 Improved	- Providing support to public health institutions in promoting healthy	% of institutions	target value 750000	- NGOs
improve	services in the	lifestyles and disease prevention.	providing		 Public institutions
services in	area of public	- Providing support to public health institutions in improving	improved health		responsible for providing
the area of	health and	accessibility and effectiveness (e.g. small infrastructure and	care or social care		social and health
public	social welfare	equipment), including related pilot projects.	services		services
health and	sector	- Implementing ICT solutions in order to improve public health and			 Local and regional
social		social care services.			authorities
welfare		- Networking of organisations (e.g. social care services, family			 Public elderly homes
sector		centres, health care institutions, education institutions, etc.) in order			- Other non-institutional
		to create joint activities for enhancing accessibility to social			social service providers.
		services.			Etc.
		- Awareness rising activities in promotion of different types of			
		services available for vulnerable groups.			

Priority Axis 2 / THEMATIC PRIORITY 2: Environment, climate change, risk prevention:

Priority Axis 2 Objective: To protect the environment, improve risk prevention and sustainable energy production Budget: 12.500.000,00 EUR

Specific	Expected	Type of actions	Result indicators	Output indicators	Type of beneficiaries
objectives	results				
2.1. To	2.1 Improved	- Awareness raising activities, information campaigns and	Number of km2	- Nr of awareness rising	- NGO's (for example
promote and	protection of	education and training concerning environmental and natural	covered by	campaigns organised –	citizens associations,
improve	natural	resources protection.	improved	target value 25	development agencies,
environment	resources and	- Developing and implementing joint environmental	management	- Nr of joint environmental	local action groups,
and nature	management	management initiatives. For example: development of joint	systems for risk	management initiatives	expert associations,
protection	systems for risk	management plans for nature protected areas, protection of	prevention in	(plans) developed and	clusters, chambers, etc.)
through	prevention	natural resources, monitoring and exchange of data,	programme area	implemented – target	- Public companies (for
natural		biodiversity and geo-diversity maps, conservation of natural		value 10	example water
resources		habitats.		- Nr of public companies -	management
protection and		- Improving and upgrading the procedures and operations of		service providers on water	companies; public
management		public utility companies involved in water supply, waste water		supply, waste water	electrical companies,
systems for		treatment and solid waste collection.		treatment and solid waste	etc.)
risk		- Actions upgrading small scale infrastructure and equipment		with improved procedures	 Public energy
prevention		including elaboration of project documentation for future		and operations – target	agencies
		investment projects.		value 13	 Public institutions (for
		- Improving protection systems (from fire, flood, draught)		 Population benefiting from 	example institutes and
		through for example:		flood protection measures	other research
		- Establishing joint networks for development and		– target value 1000000	organisations,
		implementation of joint plans.		 Population benefiting from 	development agencies
		- Cross-border measures and tools for reducing the risk of		forest fire protection	national/regional/local
		natural disasters.		measures – target value	institutions responsible
		- Implementing joint interventions in case of accidents and		500000	for environment and
		natural disasters and establishment of joint emergency		 Surface area of habitats 	nature, etc.)
-		centres, including small-scale infrastructure and equipment.		supported in order to attain	- Educational institutions
2. 2. То	2.2. Increased	- Transfer of knowledge (awareness raising), exchange of	Increase % share	a better conservation	(for example
promote and	capacities and	experience and capacity building on the utilization of	of energy collected	status.(km2) – target	universities, faculties,
enhance	improved	renewable energy resources and energy efficiency.	through renewable	value 13	open universities, adult
utilization of	infrastructure for	- Elaboration of joint studies and documentation on (the	resources in total	 Additional capacity of 	education institutions,
renewable	utilisation of	utilization of) renewable energy resources and energy	energy collected in	renewable energy	primary and secondary
energy	renewable	efficiency.	the programme	production – target value	schools, etc.)
				5	 Local and regional

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resources and	energy	- Developing and implementing joint pilot projects in energy	area	authorities
strengthen	resources and	efficiency and renewable energy resources.		- Business supporting
energy	application of	- Investing in joint infrastructure on sustainable energy		institutions
efficiency	energy efficiency	production and energy efficiency.		- Etc.
		- Joint incentives in order to improve legal framework in the		
		area of renewable energy resources and energy efficiency		
		(e.g. analyses, comparisons, recommendation, local/regional		
		action plans etc.).		

Priority Axis 3 / THEMATIC PRIORITY 4: Tourism, cultural and natural heritage

Priority Axis 3 Objective: To encourage tourism and to preserve cultural and natural heritage

Budget: 15.000.000,00 EUR

Specific objectives	Expected results	Type of actions	Result indicators	Output indicators	Type of beneficiaries
4.1. To strengthen and diversify the tourism offer	4.1 Strengthened and diversified tourism offer in the programme area	 Developing, promoting and branding of joint tourism niches and products including developing joint tourism activities and diversification of tourism offer (inclusion of other sectors e.g. agriculture, organic food supply, handicrafts and other local products, culture, sustainable transport, etc. in order to develop projects in ecotourism, hunting, rural, mountain, excursion, cultural, adventure, religious, nautical, conference, health and wellness and spa tourism. Joint incentives of integrating culture, nature and leisure activities into tourism offer Developing complementary services in tourist offer valorising natural and cultural potentials of the programme area. Promoting and introducing (international) certifications and standards, in order to improve the quality of tourism providers and their services. Support to development and improvement in destination management capacity building in tourism sector (e.g. by developing destination management skills and focusing on quality (e.g. standardisation) and integration of offers, tourist destination development, management, marketing and promotion). 	Increase in number of tourist overnights in programme area	 Nr of joint tools/interventions developed – target value 75 Nr of tourism providers with (international) certifications and standards – target value 45 Nr of joint tourism offers developed and promoted – target value 25 Nr of people trained or coached in tourism sector – target value 900 m2/km of new/improved tourist infrastructure in the programme area – target value 38 	 NGOs (for example citizens associations, development agencies, local action groups, chambers, clusters, expert associations, etc.) Public institutions (for example institutes and other research organisations, development agencies national/regional/local institutions responsible for environment and nature, national/regional/local institutions responsible for culture including museums, libraries and theatres, etc.)

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		 Cross-border networking of institutions in tourism sector, including establishment of clusters. Developing innovative offers and services using ICT and other technologies (e.g. GPS routes, booking systems). Developing and improving small-scale tourism infrastructure such as: walking paths, cycling routes, hiking, riding trails, signposting, visitor centres, etc. 			- Educational institutions (for example universities, faculties, open universities, adult education institutions, primary and secondary schools, etc.)
4.2. To enable a better management and sustainable use of the cultural and natural heritage	4.2 Improved management and sustainable use of cultural and natural heritage	 Valuating, preserving, restoring and reviving (e.g. animation of site) cultural, historical and natural heritage e.g. UNESCO and other historical and cultural sites and landscapes, including enabling or improving access to them. Enabling joint cultural cooperation initiatives including creation of joint cultural events such as cultural festivals, cultural exchanges, joint theatre performances or joint/traveling exhibitions. Training programs in quality assurance systems and different types of standardisation (e.g. ISO certification, etc.) on cultural and natural heritage. Investments in certification including training, equipment supply but also small scale infrastructure on cultural and natural heritage. 	Number of improved cultural and natural heritage sites	 Increase in expected number of visits to supported sites of cultural and natural heritage and attractions – target value 1000 	 Local and regional authorities Tourist boards and organisations Business supporting organisations Etc.

Priority Axis 4 / THEMATIC PRIORITY 7: Competitiveness and SME development

Priority Axis 4 Objective: Enhancing competitiveness and development of business environment in the programme area

Budget: 10.000.000,00 EUR

Specific objectives	Expected results	Type of actions	Result indicators	Output indicators	Type of beneficiaries
7 To enhance institutional infrastructure and services in order to accelerate the competitivenes s and	Increased competitivene ss and development of the business environment in the	 Support to business support institutions and establishment of and support to existing and new business related sectorial networks and organisations in order to enhance standardisation, product protection, marketing and development of cross-border markets. Developing and supporting existing business clusters and networks in order to develop and promote common products for local cross-border and international markets. 	Increase in world ranking in ease of doing business	 Nr of cross-border business clusters or networks developed – target value 16 Nr of people educated (entrepreneurs) – target value 1600 Nr of business support institutions supported – target value 33 	- NGOs (for example citizens associations, development agencies, local action groups, chambers, expert associations, clusters, producers associations and SME networks,

development of business environment in the programme area	programme area	 Improving communication and cooperation between SMEs and business support institutions at national, regional and local level in the programme area. Improving the capacity of entrepreneurs including micro entrepreneurs such as family farms/households regarding marketing, branding, market research, e-business, competitiveness and education and training in entrepreneurship skills. Support to actions directly linked to attracting direct investments in the programme area. Increasing cooperation between research institutions, businesses, public sector & development organisations to stimulate innovation and entrepreneurship to improve business innovativeness and technology based on smart specialization approach. Support to actions related to development of innovative products and services (e.g. patents, industrial design, trademark and innovation etc.) Promoting and introducing (international) certifications and standards of existing and new products and services. Joint research and development activities involving the research and educational centres in the programme area in order to increase competitiveness. 		 Nr of enterprises cooperating with research institutions – target value 10 Nr of enterprises receiving non financial support – target value 60 Nr of new enterprises supported – target value 16 Nr of enterprises supported to introduce new to the market products – target value 12 	etc.) - Public institutions (for example institutes and other research organisations, development agencies national/regional/local institutions responsible for environment and nature, national/regional/local institutions responsible for culture including museums, libraries and theatres, etc.) - Educational institutions (for example universities, faculties, open universities, adult education institutions, primary and secondary schools, etc.) - Local and regional authorities - Business supporting organisations (for examples entrepreneurship centres and incubators, business zones and parks, etc.) - Cooperatives - Etc.
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