

# Designing digital interoperability roadmaps in Montenegro

## An Interreg Europe Policy Learning Platform's capacity building event for an EU-candidate country

**4 December 2025, Montenegro**

**Venue:** Naučno-tehnološki park, Bulevar Mihaila Lalića b.b. 81 000 Podgorica, Crna Gora, Podgorica

### About the event

This one-day workshop supports Montenegro in advancing its digital transformation journey with a strong focus on interoperability. Participants will explore how to design effective digitalisation roadmaps aligned with national priorities and local needs, inspired by European good practices, and built on interoperable systems that enable seamless exchange of data and services across public administrations.

Designed for policy makers working on the digital agenda at national and local levels, the event combines presentations and interactive sessions. It will showcase digitalisation strategies and interoperability frameworks from across Europe while **introducing participants to the Interreg Europe exchange and learning model**.

The programme is structured around three blocks: an overview of **European and Montenegrin policy context**, **defining needs and priorities**, and **designing and implementing solutions**.

The event will be held in English.

### Organisers

The event is organised by the **Interreg Europe Policy Learning Platform** in cooperation with **the Directorate for European Territorial Cooperation of the Ministry of European Affairs of Montenegro** and **the Ministry of Public Administration of Montenegro**.

### Contacts

For any event organisational questions, please contact Valentine Dufaye ([v.dufaye@ext-interregeurope.eu](mailto:v.dufaye@ext-interregeurope.eu)).

Interreg Europe is an interregional cooperation programme co-financed by the European Union. The programme helps policymakers to develop and deliver better policy, either within interregional cooperation projects or via the Policy Learning Platform. Policy learning opportunities are available in all priorities of the EU Cohesion Policy and also in better policy governance.

More information: [www.interregeurope.eu](http://www.interregeurope.eu)

# AGENDA

## Tuesday, 4 December 2025

|       |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
|-------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 08:45 | <i>Registration and welcome coffee</i>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
| 09:00 | <p><b>Introduction and welcome words</b></p> <ul style="list-style-type: none"> <li>• <b>Miloš Marković</b>, Director-General of the Directorate for European Territorial Cooperation, Ministry of European Affairs, Montenegro</li> </ul> <p><b>Interreg Europe: programme presentation</b></p> <ul style="list-style-type: none"> <li>• <b>Kristaps Rocans</b>, Policy Officer, and <b>Elena Ferrario</b>, Thematic Manager, Interreg Europe Joint Secretariat and Policy Learning Platform</li> </ul>                                                                                                                                                                                                               |
| 09:20 | <p><b>Interoperability in Montenegro: vision, policies, players</b></p> <ul style="list-style-type: none"> <li>• <b>Naim Gjokaj</b>, State Secretary in the Ministry of Public Administration, Montenegro</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
| 09:50 | <b>Icebreaker exercise</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| 10:10 | <p><b>Digital transformation strategies: an overview</b></p> <ul style="list-style-type: none"> <li>• <b>Marc Pattinson &amp; Laura Varisco</b>, Thematic Experts, Interreg Europe Policy Learning Platform</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
| 10:30 | <i>Coffee break</i>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
| 10:50 | <p><b>Road mapping step I: Digitalisation - identifying needs and setting priorities</b></p> <p><b>Digital skills assessment tool: Pix</b></p> <ul style="list-style-type: none"> <li>• <b>Mireille Durin</b>, Project manager, Ministry of Wallonia-Brussels Federation, Belgium – Interreg Europe project <a href="#">DSBPGovernance</a></li> </ul> <p><b>Setting priorities in interoperability in Paris Region</b></p> <ul style="list-style-type: none"> <li>• <b>Gwennaëlle Costa-Le-Vaillant</b>, Head of Digital, Innovation, and Smart Region, Ile de France Region, France – Interreg Europe project <a href="#">CDREUROPE</a></li> </ul> <p><i>Followed by a Q&amp;A session and working in groups.</i></p> |
| 11:50 | <p><b>Road mapping step II: Digitalisation and interoperable solutions - design and implementation</b></p> <p><b>Successful deployment of interoperability at the national level</b></p> <ul style="list-style-type: none"> <li>• <b>Oryna Klivak and Sofia Petkova</b>, AI Project Coordinators, Ministry of Digital Transformation, Ukraine</li> </ul> <p><i>Followed by a Q&amp;A session and working in groups.</i></p>                                                                                                                                                                                                                                                                                            |
| 12:50 | <i>Networking lunch</i>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| 14:00 | <p><b>Serious game on Policy design</b></p> <p>Working in groups to explore ways to address interoperability challenges in Montenegro.<br/><i>Facilitated by the Policy Learning Platform team</i></p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
| 15:30 | <b>Reporting</b> back to the plenary from the working group sessions.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
| 15:45 | <b>Conclusions</b> and takeaway messages.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| 16:00 | <i>Farewell coffee and end of the event</i>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |